



## EUROPEAN NEWS

# Leningraders seek bread not circuses

By Leyla Boultou in Leningrad

MR ANATOLY SOBCHAK, the radical mayor of Leningrad, hopes that today's celebrations of the Bolshevik revolution, launched here 73 years ago, will be the last of their kind.

But the ex-communist, who has previously urged Leningraders to stay at home, plans to take the salute at the military parade on Palace Square where Lenin staged his bloodless coup on October 25, 1917 (November 7 by today's Gregorian calendar).

"It was important not to clash with the centre over this issue, but I hope that in a year's time we will have a new constitution and new holidays," Mr Sobchak said in an interview yesterday. "Counties celebrate the foundation of their state, whereas this revolution destroyed a state."

To counter opposition to the celebrations in many parts of the Soviet Union, President Mikhail Gorbachev has ordered military parades to go ahead across the land. In Leningrad, anti-communist parties are staging a counter demonstration to mourn the revolution as "the most tragic day in the 20th century".

Along the main avenue, Nevsky Prospect, which was the old St Petersburg's banking centre, long queues of people were waiting for food yesterday. But, while many Leningraders are tired of both politics and queues, they still value the opportunity offered by this two-day holiday.



Mayor Sobchak: reluctant celebrant of the revolution

revolutionary figures, while 41 per cent believed they should be partially dismantled.

Leningraders have also shown less enthusiasm than the radical city council in Moscow for reverting to pre-revolutionary street names. Leningrad today has 220 places named after Lenin. And the jury is still out on whether to drop Leningrad in favour of St

Petersburg. Mr Sobchak believes that the city cannot for the moment afford the money for a name change. He said city authorities had just discussed the possibility of introducing a rationing system to see the city through the winter.

A survey published by the popular Leningrad weekly, Chas Prik (Truth Today) showed that 51 per cent of Leningraders saw November 7 as a holiday. It added that 32 per cent favoured keeping intact all monuments to Lenin and other

queue. A student disagreed:

"Lam is not worthy of giving his name to the city. He was not the man they made him out to be all these years."

There are ironic echoes of the revolution in Leningrad this year. But the atmosphere of crisis stems not from war and revolution as in 1917, but from economic collapse as the old communist order totters.

"Will there be more food in the shops if we change the name?" asked one old lady in a

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## Albania opens the door to reforms

By Laura Silber, recently in Tirana

BRIGHTLY coloured signs throughout Albania sing the praises of the Party of Labour, promising diligent workers a prosperous future.

Yet the true picture is far from the party propaganda. Enterprises are inefficient, consumer goods are in short supply, industrial centres are environmental disasters, and agricultural production cannot satisfy demand. An Albanian worker with an average salary of 475 lek (247) per month lives in poverty.

The dismal state of the economy has forced the leadership to practise a delicate balancing act. President Ramiz Alia is trying to preserve Albania's orthodox communist ideology while opening up the long-isolated economy to attract foreign investment.

Should this happen it would be doubly disastrous were we to think the challenge now,

she said.

Mrs Thatcher was speaking to environment ministers and some heads of state from 140 countries. The conference aims to begin work on a global climate convention to be completed by 1992.

Mrs Thatcher's speech was greeted unenthusiastically by environmental groups, who said it offered nothing new.

She was cautious about the accuracy of the scientific knowledge indicating the scale of the threat, but said: "The need for more research should not be an excuse for delaying much-needed action. There is already a clear case for precautionary action at an international level."

She saw it as a global insurance policy: "It may be cheaper or more cost-effective to take action now than to wait and find we have to pay much more later."

Last night the US was still refusing to declare targets for reducing its emissions of carbon dioxide, the main greenhouse gas. The US and the Soviet Union are among the

countries formed a coalition to demand immediate action to reduce the risk of global warming. Low-lying islands, such as the Seychelles and the Maldives, could disappear under rising sea levels if severe climatic change occurred.

Hussein's warning, Page 5

## Thatcher urges swift action on global warming

By John Hunt, Environment Correspondent, in Geneva



few industrialised nations which have declined to give such commitments.

Dr Mostafa Tolba, director of the United Nations Environment Programme, which arranged the conference, has held talks with the US delegation and is optimistic the US will eventually shift its position and announce targets.

Professor Yuri Krassai, head of the Soviet delegation, made no mention of his country being prepared to adopt targets for reduction of greenhouse gases when he addressed the conference. He emphasised the doubt and uncertainty of climate change and said more scientific research was needed.

The Republic of China also failed to give any undertakings on targets to reduce greenhouse gases.

A group of 30 small island nations formed a coalition to demand immediate action to reduce the risk of global warming. Low-lying islands, such as the Seychelles and the Maldives, could disappear under rising sea levels if severe climatic change occurred.

Hussein's warning, Page 5

## Poles warned unemployment could double

POLAND'S ECONOMY should recover from its current slump next year, but unemployment might double to 2m, the government said yesterday.

Renter reports from Warsaw.

Industrial output should grow by 5.5 per cent in 1991 after falling nearly 30 per cent this year, a government spokesman quoted Mr Jerry Osztynski, Planning Minister, as telling a cabinet meeting on Monday.

Despite these concessions to a free market, Albania's cautious reforms have ignored the deep structural problems in the economy.

Mr Gramoz Pashko, an economist at Tirana's Enver Hoxha University, says Albania needs to overhaul its economy. He cites state protection of heavy industry, which is completely subsidised, as an example of "privilege in excess", and urges a surgical strike to reform the economy.

Austerity measures introduced last January to halt inflation and move the country towards a market economy have slashed real incomes by a third and put a million people, or 7.5 per cent of the work force, out of work.

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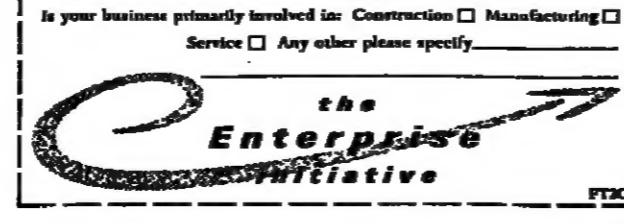
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## EUROPEAN NEWS

**Brundtland swings Norway back towards EC**

By Robert Taylor in Stockholm

NORWAY'S new minority Labour government yesterday proposed a reversal of the European policy which led to the downfall of the previous centre-right coalition.

Mrs Gro Harlem Brundtland, the prime minister, told parliament that Norway was prepared to abandon its so-called concessionary laws - which protect property, industrial and financial companies from foreign ownership - in talks between the European Free Trade Association and the European Community on the creation of a European Economic Area.

Mrs Brundtland told MPs the Norwegian government would not make negotiating demands that were incompatible with the principles of the EC.

Her words suggest a much more positive attitude towards the EC than that expressed by the previous government, which was forced to resign last week when the small Centre party insisted on keeping the concessionary laws. The argument within the coalition was a serious obstacle to progress in the EC-Efta negotiations that resume in Brussels on November 20.

Mrs Brundtland's Labour party can be expected to secure a majority in parliament with the help of the opposition Conservatives and right-wing Progress party over its negotiating stance, even if this is rejected by the small Centre party, the Christian People's party and the Socialist Left.

The Labour government hopes agreement can be reached on the creation of the EEA by next spring and, because of internal differences, still does not want to take a position on Norwegian membership of the EC until 1992.

The Prime Minister, unveiling her government's programme, said the state budget would be increased to help create 30,000 jobs. Norway has 155,000 unemployed, about 4 per cent of the workforce. There will be "higher taxes" for those earning over Nkr200,000 (£17,400) a year and a rise in public spending.

The new government also promised to introduce a reform to extend parental leave for child care from six to 12 months.

**Reformers place their bets in Dublin's grandstand finish**

By Kieran Cooke in Dublin

BACK in 1988, there was a referendum in Ireland on whether or not to legalise divorce. The vote was seen as a battle between the old and new - between those who wanted reforms and those who cherished the status quo.

The reformers lost. Ireland sat back, twiddled its thumbs and watched the world and its modern ideas go by.

Today Ireland goes to the polls to choose a new president. For many, it is a re-run of events four years ago.

There are three candidates in today's election. Mr Brian Lenihan is backed by Fianna Fail, the party which has dominated political life since the founding of the Irish state. Mr Austin Currie is the candidate of the main opposition Fine Gael party, while Mrs Mary Robinson has the backing of the Labour Party and the Workers Party.

Latest opinion polls rule out the chances of Mr Currie who, coming from Northern Ireland, is considered an outsider by many of the Republic's voters.

But the race between Mr Lenihan and Mrs Robinson is developing into a grandstand finish. Dublin's bookies are doing a roaring trade taking bets on the outcome. Both candidates appear to have an equal level of popular support.

Mr Lenihan, 60, is one of Ireland's most experienced politicians, a Fianna Fail loyalist who has been in political cahoots with Mr Charles Haughey, the Irish Prime Minister, for more than 30 years.

An affable, easy going man famous for his "no problem" catch-phrase, Mr Lenihan is seen by many to typify the old political order - an order based on patronage and "stroke politics".

Until 10 days ago Mr Lenihan seemed assured of the

presidency, a reward for his long years of political service. But then came a series of events which not only severely damaged Mr Lenihan's presidential chances but also threatened the very survival of Mr Haughey's government.

While Mr Lenihan's travails have undoubtedly helped Mrs Robinson, her liberal message has struck a responsive chord, not just among the Dublin middle classes but in many other areas as well. "Ireland is changing, only Fianna Fail doesn't realise it," says Mrs Robinson.

Mrs Robinson's opponents insist she is representative of only a small portion of the Irish electorate. She has been accused of wanting to litter Ireland with abortion clinics, of only having a passing interest in her family, of not being a good Roman Catholic, of encouraging homosexuality.

In conservative Ireland, such charges can cost votes. But Fianna Fail attempts to paint Mrs Robinson as a dangerous left-winger seem to have had little effect.

To avert defeat in a confidence vote and a general election, Mr Haughey sacked Mr Lenihan as deputy Prime Minister and Minister of Defence.

Many see recent events as symptomatic of the loose political morality which they say pervades Fianna Fail and Mr Haughey's government. Mr Lenihan, according to one Irish editorial writer, "is enmeshed in a set of attitudes and values ... which ought to be consigned to history." Within Fianna Fail there is simmering resentment at the way Mr Haughey sacrificed one of his most trusted colleagues: relations between Mr Haughey and his former deputy are noticeably cool.

In recent days the Fianna Fail party machine has rallied behind Mr Lenihan. Mr Lenihan, who underwent a liver transplant last year, has been portrayed as the victim rather than the cause of recent events. It's likely he will win a significant sympathy vote.

Mrs Robinson, 48, has been the surprise of this election campaign. A woman has to fight hard to gain entry into the patriarchal world of Irish politics.

In a lengthy campaign Mrs Robinson, a barrister of considerable experience, has tilted at

many of the stubbleots of Irish society, arguing for divorce laws, for contraceptives to be made freely available and for women's rights.

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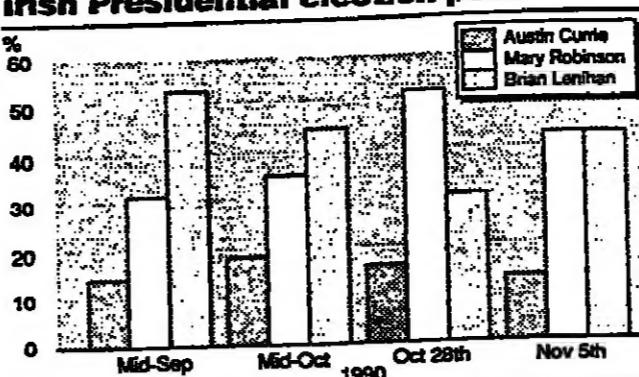
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**Irish Presidential election polls**

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The Irish presidency is largely a ceremonial post, with few constitutional powers. A president cannot even leave the country without the permission of the Government. In the past presidents have tended to confine themselves to shaking hands and cutting ribbons, keeping well away from political controversy.

There are many who feel that Mrs Robinson is politically naive and would be too confrontationist as president. Conflicts would quickly arise with

government. Constitutional crisis would occur.

Just by being elected today Mrs Robinson could cause a crisis. Mr Lenihan's defeat would be seen as an ignominious end to the career of one of Ireland's best loved political characters. It would call into question Mr Haughey's conduct over the past few weeks.

Under Ireland's transferable vote system the outcome of today's election is unlikely to be known for 48 hours. It will be a tense time for the two protagonists - and for Mr Haughey.



Mary Robinson: surprise of the election campaign



Brian Lenihan: likely to win sympathy votes



Austin Currie: considered to be an outsider

**Frustrated Slovaks think about divorce**

By Leslie Collitt, recently in Bratislava

SLOVAK nationalism, suppressed but never stilled under communism, is threatening to tear democratic Czechoslovakia apart.

President Vaclav Havel was confronted by the separatist demands of the Slovak National Party (SNP) at every turn during a tense visit to Slovakia last week and he will need to draw on all his considerable moral authority if a break with the Czechs is to be averted.

The Czech president listened intently to complaints about Czech domination from a group of young supporters of the SNP, which gained 13.5 per cent in Slovakia in parliamentary elections last June. He assured them that Slovakia would gain full rights under the planned new constitutions next year for the Slovak and Czech republics and the Czechoslovak federation.

Afterwards, several demonstrators spoke of Mr Havel as one of the few Czech politicians who could be trusted. "For years we were simply abbreviated into Czech," said a middle-aged Slovak engineer bitterly.

Such "abbreviation" goes to the heart of pent-up frustrations among the nearly 5m Slovaks, outnumbered three to one by Czechs. "Czechoslovakism" is an epithet in Slovakia for Prague centralism and economic domination of the 71-year-old Czechoslovak state.

Escalating demands for Slovak independence are worrying more moderate politicians in Slovakia. Mr Jan Carnogursky, first deputy prime minister of Slovakia and head of the Christian Democratic Party, warned at the weekend that "sudden independence" was not possible and was against Slovakia's interest.

However, in a bid to prevent

large SNP gains in local elections on November 24, he insisted that a new Slovak constitution allow the Slovaks to "leave the federation if their ideas and requirements are not fulfilled."

Mr Vitazoslav Moric, the highly-strung 44-year-old engineer who heads the SNP, is a controversial figure even within the party, where he is criticised for being a political amateur. His most serious rival, Mr Stanislav Paulis, is, however, regarded as even more radical.

The SNP has adopted a chauvinistic line towards its own minority in Slovakia - the nearly 600,000 Hungarians. Thousands of SNP supporters protested outside parliament in Bratislava recently against a law which, while making Slovaks the official language, gave minorities in certain districts the right to use their language in official contacts.

A badge worn by Mr Moric with the portrait of Fr Andrej Hlinka is a vivid reminder of Slovakia's only previous rendezvous with independence. Fr Hlinka was a Catholic priest who paved the way for Slovakia's fatal split with Prague in 1939. Although Mr Moric referred to Hlinka as the "father of our nation", he was quick to dissociate the SNP from the clerical-fascist government under Fr Jozef Tiso who ruled Slovakia with Hitler's blessing until 1945.

Mr Moric also dismissed arguments that Slovakia, with its mixture of rural backwardness and enormous armaments factories, would suffer economically from a break with Prague. However, a delegation of German industrialists warned its Czechoslovak hosts last week that the economy could not flourish if national borders were erected.

**Genscher calls for EC ties with North America**

MR Hans-Dietrich Genscher, German foreign minister yesterday called for an accord fixing regular, high-level consultations between the European Community (EC) and the United States and Canada, Ruter reports from Gütersloh, Germany.

Mr Genscher said he would like such a pact to be signed this year by the EC and the two North American Nato ally partners.

"Relations between Germany and America, between Europe and America are now entering a new phase," Mr Genscher said.

"Europe's growing together

must and will not make the Atlantic wider. On the contrary, we will move closer together."

Mr Genscher said he wanted a transatlantic agreement to set meetings twice yearly between a US president and an EC Council chairman, a post held in rotation by heads of the 12 member governments.

It should institutionalise contacts between the EC Commission and US government and provide for regular foreign ministers' talks.

Mr Genscher said the US must remain an integral part of Nato.

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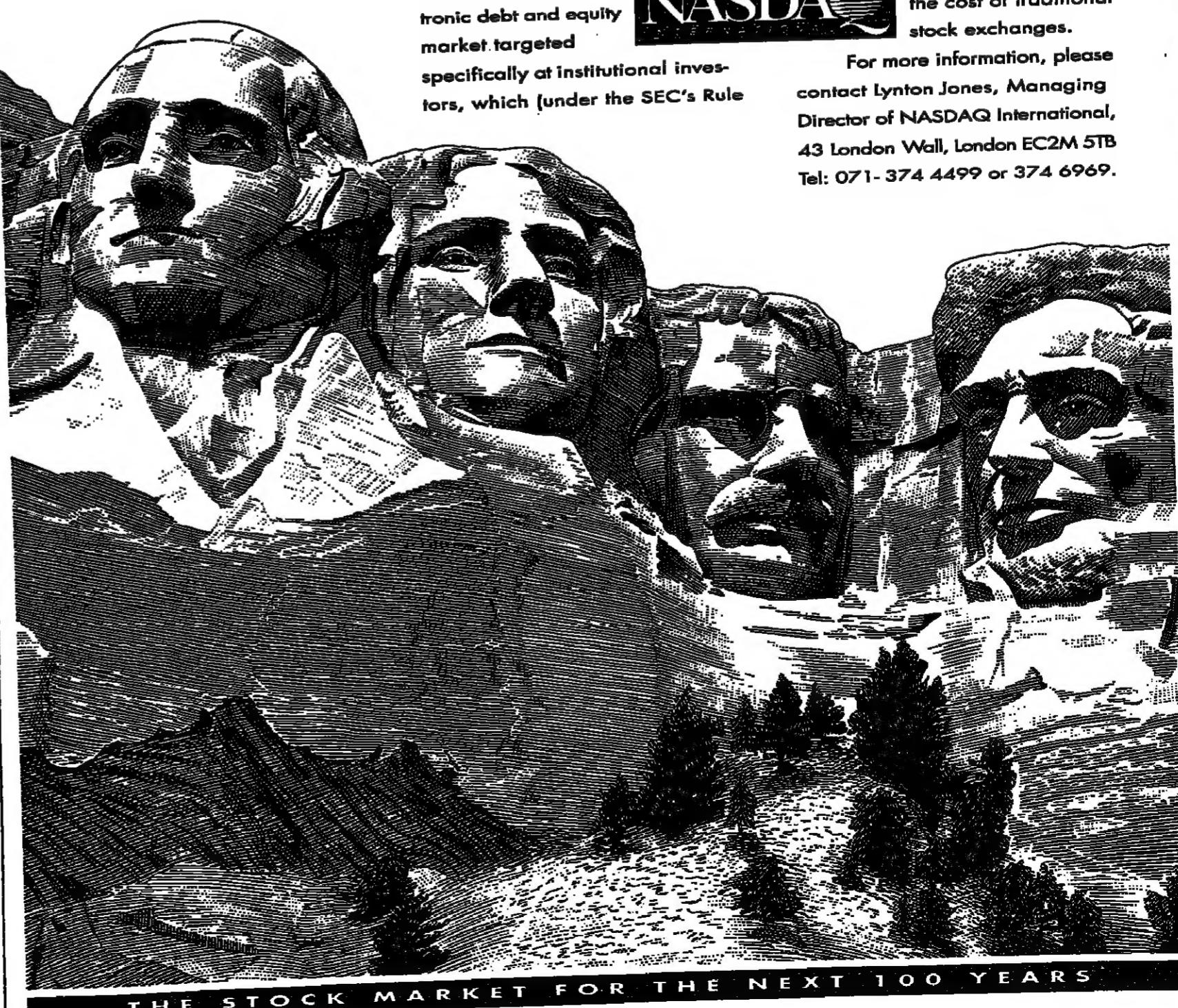
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## WORLD TRADE NEWS

**US, Thailand fail to agree on air traffic**

By Paul Taylor, Asia Business Correspondent, in Bangkok

US and Thai negotiators have failed to reach agreement on another important bilateral accord, this time covering air traffic between the two countries.

This follows last week's failure to reach a new textile quota accord. With the recent dispute over US cigarette imports and the threat of US trade sanctions on copyright infringement, it highlights the growing trade friction between the two countries.

Both the air traffic and textile quota talks broke down, with negotiating teams accusing each other of sabotaging the agreements.

A third and final round of talks on a new air traffic pact

broke down in Washington at the end of last week, with Thailand insisting a wholly new agreement be reached, while US negotiators sought to amend the existing one which has been in force for 11 years.

The Thai delegation, led by Mr Mahidol Chandrakul, deputy permanent secretary to the transport and communications ministry, blamed the failure on a US refusal to negotiate a completely new agreement while US negotiators insisted they had made compromises and accused the Thais of being intransigent.

At the centre of the dispute have been Thailand's attempts to restrict so-called "fifth freedom" routes under which US

carriers have been able to capitalise on rapid growth of air travel in north-east Asia by picking up passengers en route to Thailand from Tokyo, Seoul and Taipei.

US negotiators have insisted on keeping the "open skies" clause in the old agreement, whereby US carriers can boost passenger flights to Thailand without prior approval.

The old air traffic agreement expired at the weekend, but air traffic between the two countries will continue on a temporary basis until April.

During this time, US airlines will be allowed to operate 31 passenger and seven cargo flights to Thailand each week with Thai Airways having

equal landing rights. What happens after April is still unclear. If there is no eventual agreement, US airlines stand to suffer most, with possible losses running to 750 flight (US\$1.5m) a year, while Thai Airways is likely to benefit, at least in the short term, by switching aircraft on to these routes.

Mr Viraj Amatayakulchai, president of the Thai Garment Manufacturers' Association, has accused the US of insincerity leading to failure to reach another bilateral trade pact covering Thai textile export quotas to the US. He claimed that the US failed to send a full negotiating team to talks in Geneva last week.

This will be especially welcome in France, after the appointment of being considered for Hitachi's last big European investment, an integrated semiconductor fabrication plant, only to see it go to west Germany. It also marks an important step in a trend by big Japanese companies to build up European production, in response to the European Commission's formerly aggressive use of anti-dumping regulations.

Hitachi began building its DM350m (2119m) integrated semiconductor plant in Landshut last June, and was due to start production there from spring 1992. The German project is a response to a Brussels ruling that semiconductors must be fully made in the EC if they are to be exempt from anti-dumping actions.

**Hitachi set for Europe plant deal**

By David Buchan in Brussels

THE INFORMATION systems division of Hitachi, the Japanese electronics company, is close to finalising plans for its first European equipment factory, William Dawkins reports from Brussels.

The plant is expected to require a FF1bn (£101.8m) investment near Orleans, local officials say. Hitachi is declining further comment until Mr Yasuhiko Tanii, president of its information systems group, announces the deal in Paris tomorrow.

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**Commission to propose EC export reinsurance pool**

By David Buchan in Brussels

THE European Commission is expected today formally to propose to EC governments the setting-up of a common reinsurance pool to underwrite major EC contracts in eastern Europe.

The proposal, extending EC competence for the first time to the national preserve of export credit, would apply to credit insurance contracts of more than two years to eastern Europe, and require the official agency in each member state to place 40 per cent of these risks in a common reinsurance pool. The jointly-managed pool would have procedures for vetting risks to take on. Profits and losses would be shared by member agencies according to how much reinsurance busi-

ness they put into the pool.

The pool proposal would cover contracts with six east European countries: Bulgaria, Czechoslovakia, Hungary, Poland, Romania and Yugoslavia. The commission is today finalising guidelines for the "Europe Agreements" which it plans to negotiate with east European states to establish free trade with these countries over 10 years.

Attempts by the Commission to spread EC writ into the export credit field have been resisted, especially by larger member states which see credit terms as a key element in their national economic diplomacy. At their summit on eastern Europe in April, EC leaders asked the commission to suggest ways of encouraging investment and capital transfers, specifically citing reinsurance.

Belgium has pressed hard for some EC action. "The smaller the country, the less it can spread its risks," one Belgian official said yesterday, adding that Belgium had vainly wanted a reinsurance window at the new European Bank for Reconstruction and Development (EBRD). "We are not that exposed in eastern Europe, but we see risks there at high."

Commission officials say the reinsurance pool would merely be a form of increased co-operation between national credit agencies, leading to a single export credit insurance market.

**Hills in farm plea to EC leaders**

By William Duffin in Geneva

MRS Carla Hills, US Trade Representative, yesterday called on the leaders of France, Germany, Italy and the UK to ensure that crucial farm issues be negotiated in the Uruguay Round trade talks.

If they failed to do so, they would destroy the four-year exercise in international trade liberalisation, she warned. Mrs Hills spoke to the Financial Times as European Community farm ministers were finally thrashing out agreements in Brussels at the Uruguay Round talks.

She declined to prejudice the EC proposal but warned that EC negotiators would have to be prepared to deal separately with all three elements of farm reform: ens in export subsidies, border protection and internal farm supports.

At the summit meeting of the Group of Seven industrial powers in Houston in July, leaders of France, Germany, Italy and Britain had assured President George Bush they would "stay personally committed" to deal with all three farm reform factors, Mrs Hills said.

It was time for the EC leaders to stand up and meet the commitment they had given in Houston, Mrs Hills said.

On Monday the Cairns Group of 14 farm-exporting nations, led by Australia, gave the EC 10 days in which to engage in serious negotiations on farm reform. Cairns Group

ministers would re-assess their attitude to the Uruguay Round on November 15.

If some countries in the Cairns Group decided to walk away from the Round, the US would not be in a position to meet its own objectives in the trade talks and the US administration would not be able to satisfy its domestic support for its policy in the Round, Mrs Hills said.

Meanwhile, Mr Hugo Paesmen, EC chief negotiator, said yesterday that the European Community continued to have "high ambitions" for the outcome of the Uruguay Round trade talks. Speaking as the Brussels talks inched to an agreement on proposed farm subsidy cuts, Mr Paesmen claimed that nearly all the 14 other issues under negotiation were also running behind schedule.

The EC Commission would work hard over the next four weeks for successful substantial results in the Round. It did not want to postpone the concluding meeting of world trade ministers in Brussels in December.

**Currency undercuts Argentine exports**

Business is blaming Buenos Aires, reports John Barham

**A**RGENTINA has one of the world's most surreal economies. Its currency, the austral, has more than tripled in real value in a year, during which time the country has been hit by two bouts of hyperinflation.

In the past 12 months prices have risen by 1,838 per cent, while the austral has depreciated by "only" 488 per cent. That means companies' production costs have risen by 229 per cent in dollar terms.

Predictably, exporters, particularly of industrial goods, are complaining bitterly. Mr Arnaldo Musich, director of Siderca SAIC, a steel company and Argentina's third largest exporter, said: "It's difficult to remain in markets overwhelmed by competing companies. We do it by long-term planning, but at the moment we are seriously damaged."

Siderca, which exported goods worth \$279m (£145.8m) in 1989, is barely breaking even on its exports. Renault Argentina, the country's leading exporter of cars and components, says its profit margin on exports has crashed. Even Argentina's profitable farm exports are feeling the pinch, both from the rising austral and falling prices caused by US and European Community agricultural subsidies.

Companies are struggling to maintain their exports and avoid losing markets they have fought hard to win. Many are surviving by evading taxes and drawing on offshore hard currency deposits fattened by years of heavy profits. This further strengthens the austral.

Economists give several reasons for the rising exchange rate. The central bank has imposed a high real interest to stave inflation, while the government's demand for hard currency has dwindled because it only services part of the foreign debt.

Furthermore, recession has choked off demand for imports. The first-half trade surplus was \$4.1bn, up nothing more than in the same period last year.

Imports dwindled by 20 per cent to just \$1.76bn while exports, largely composed of grains, rose by 25 per cent to \$5.87bn.

However, economists say the exchange rate is only part of the problem. Fundacion Mediterranea, an independent think-tank, said the formerly weak exchange rate made companies uncompetitive. It warned: "As long as a free exchange rate is in force, free trade of internationally traded goods will require more than ever, a permanent review of costs."

Businessmen agree, but tend to shift the blame to the gov-

ernment. Mr Leonardo Fizman, Renault's export manager, said: "The main difficulties are a lack of continuity, erratic economic cycles and very expensive inputs."

He added that constantly shifting government policies made planning impossible. For instance, the government "owes" Renault \$90m, a third of its forecast 1990 exports, in unpaid incentives.

Businessmen often complain that government utilities have imposed huge price increases. In fact real prices are slightly lower than five years ago. However, like the exchange rate, real prices were lowered slowly over years and now the government has jacked them up quickly, upsetting cost structures. Companies also complain that the government is taking too long to reorganise itself and deregulate the economy, which slows down their own adjustment.

Mr Musich said: "The private sector cannot continue adjusting if the government does not intensify its own adjustment."

But the private sector is far from efficient. Costs, with the notable exception of food products, have always tended to be higher than in countries Argentina competes with.

A protected domestic market allowed companies to shield profit margins by reducing output and raising prices whenever demand fell. As the domestic market crumbles, manufacturers are losing economies of scale. Argentina expects to produce just 85,000 cars this year, while a decade ago it built 300,000 cars.

Companies and trade unions are pressuring the government to ease its strict monetary policy or establish a fixed exchange rate.

The government refuses to budge, which means the austral will continue to revalue for the foreseeable future. Economists wonder if it will cling as grimly to orthodoxy when companies go bankrupt and exports start dwindling. Inflation slows, Page 6

**Call to reopen bidding for container terminal**

By Paul Taylor, Asia Business Correspondent

ANOTHER major Thailand infrastructure project contract, the selection of the private sector operators for two of the four planned container terminals at the Laem Chabang deep sea port, appears to be heading into controversy.

One of the unsuccessful bidders for the contract, the Metro group comprising Thai-based Metro Machinery and Furness Withy Terminals of the UK, has demanded the reopening of the bidding process because it claims it was unfairly excluded

from the tender to operate the terminals.

The Thai/British consortium was excluded from the final selection even though it had offered the best price return to the Port Authority of Thailand (PAT) because the Authority said its estimates were based on the group winning Board of Investment privileges and not as a government agency, PAT could not get involved in application to the BOT.

The Metro group, one of five consortia which submitted bids

for the operating contract at the end of August, had offered the PAT 32.1 per cent of its profits if it won BOT privileges and a 40 per cent share if it did not.

But the Authority rejected Metro's bid, choosing Ngow Hock and Thai Cranes to enter the final bidding round, even though their bids were less favourable than Metro's.

Ngow Hock and Thai Cranes, both consortia including Thai and Japanese partners, had offered the PAT a 32.5 per cent profit share and a 31 per cent

share respectively. Neither bid assumed BOT privileges.

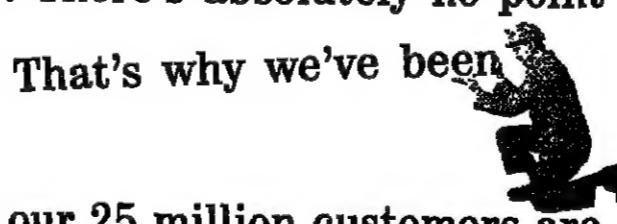
Now, however, the Metro group is asking the PAT to reopen the tender and ask the other contenders to produce bids with and without BOT privileges as well.

The four container terminals, two of which will be operated by the PAT itself under an agreement reached earlier with its labour unions, are being built to ease the infamous congestion at Bangkok Port in Klong Toey.

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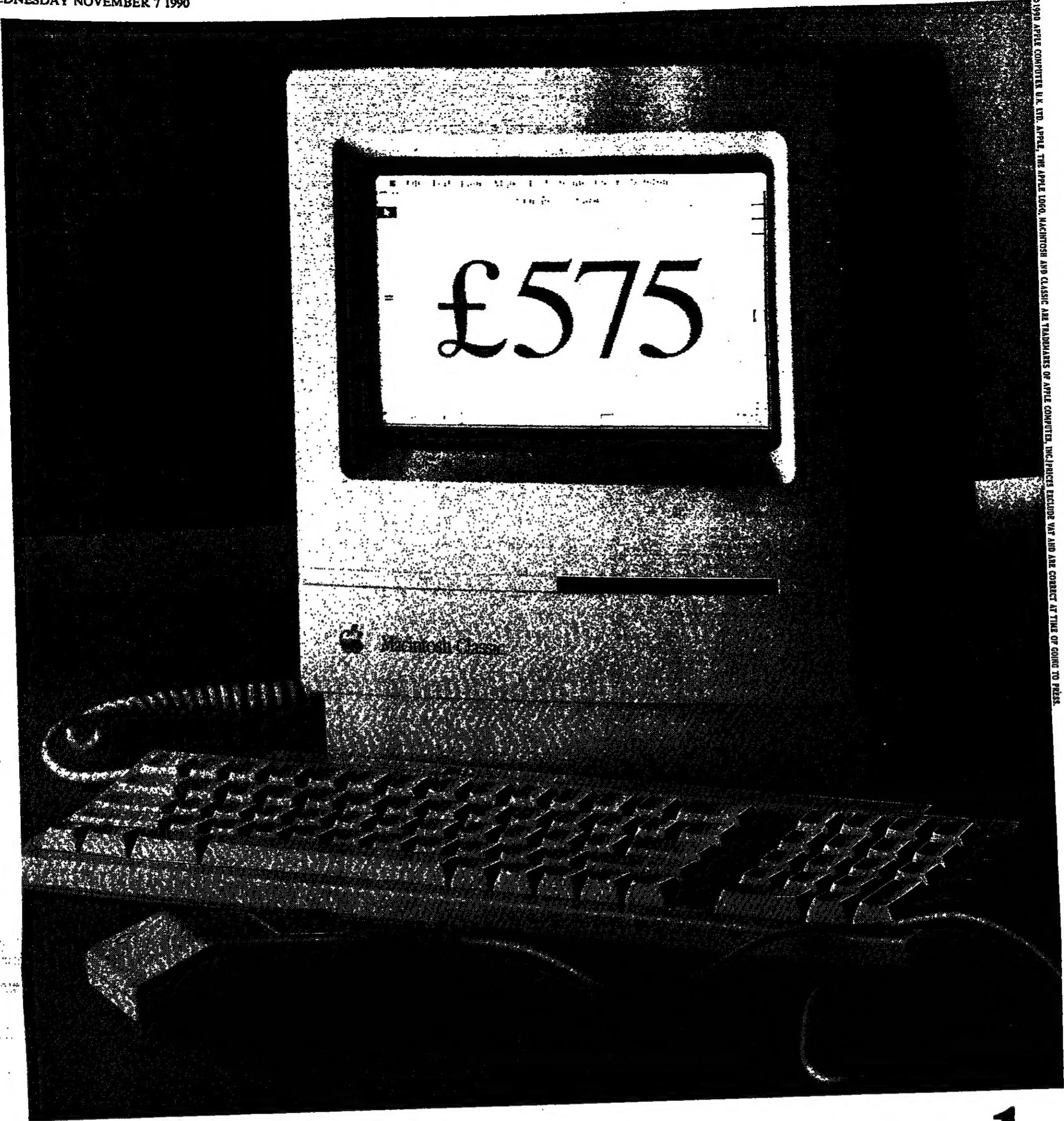
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## AMERICAN NEWS

## Legal obstacles hit Brazil's sell-off agenda

BRAZIL'S ambitions privatisation programme has hit a series of technical and legal hitches, which are likely to push back to March the first privatisation. Christina Lamb writes from Rio de Janeiro.

An ambitious plan to raise \$7bn (£3.6bn) this year has also been slashed to a more modest \$420m, through the sale of privatisation certificates (CPs) to financial institutions.

When Mr Eduardo Modiano, head of the privatisation commission, first took on the task of dismantling Brazil's unwieldy state sector, he pledged that he would be out of a job if he failed to sell six state companies this year. But selling off billion dollar companies requires more than good intentions.

Mr Ricardo Figueiro, Mr Modiano's chief assistant, said yesterday he expected Companhia Siderurgica de Tubarão (CST), Brazil's fourth largest

steel producer, to be the first company to be privatised. Names of the two firms to bid successfully for tenders to audit the company and to manage the sale will be announced on Friday. Those bidding include Coopers & Lybrand (International) and Booz-Allen & Hamilton.

The decision to launch the programme with CST shows the commission has avoided the safer option. Initially it had intended to begin by selling Copene, a small petrochemicals company in which the government has only a 43 per cent stake.

Mr Figueiro said he expected CST to be ready for sale by early March. The commission intended to sell off next year all 11 companies approved for privatisation by President Fernando Collor de Mello in August, he added. These are all in the steel, petrochemical and fertiliser sectors. The government's

attempt to force banks and pension funds to buy \$3bn in certificates to "compensate for past profits under corporatism" created tremendous hostility.

Pension funds won an injunction against the compulsory purchase and the government was forced to agree that sales to banks would stop if the first sale had not been held by last month. Mr Figueiro said, however, "we still expect to raise \$3bn eventually through CP sales".

A further problem could arise from state governors elected in polls later this month, who may decide to oppose privatisations of big employers in their states. Mr Figueiro said the commission was ready for opposition through interest groups, industrialists used to buying subsidised products, state governments and labour unions but "we're committed to the process".

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Sales of CPs have been suspended because of the delay. The government's

## Hard landing looms for high-flying industry

**C**AUGHT between falling sales and high interest rates, resulting from the government's tight monetary policy, many Brazilian businesses are facing bankruptcy.

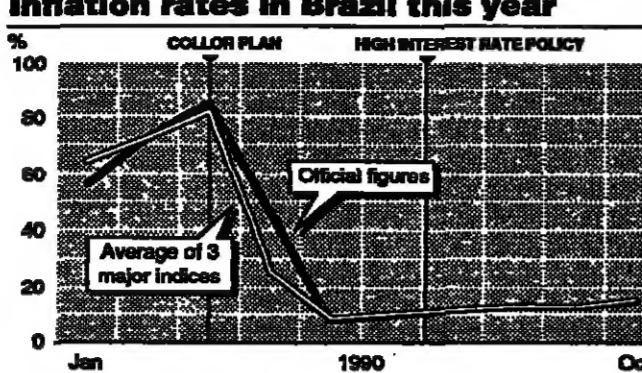
Mr Carlos Langoni, professor at the Getulio Vargas Foundation, says "at the moment we are facing all of the costs of President Fernando Collor de Mello's economic plan with so far none of the good results".

The situation has provoked the most bitter war of words between government and business since the latter's support brought Mr Collor to office in March. The government is unrelenting in its high interest rate policy which since July has been its major weapon in the fight against inflation. It insists it is up to companies to reduce profit margins and put back in what they took out over the last 10 years of hyperinflation and protectionism, when the private sector thrived at the expense of the state.

In a speech last week Mr Collor made it clear that the pleas of business would find little sympathy: "Society and the government cannot compromise with businessmen who want capitalism without competition... those businesses which do not attend to the need to reduce costs and profits will fall."

The idea that Brazilian industry will emerge much fit-

### Inflation rates in Brazil this year



ter is fine in theory. But businessmen argue it is unrealistic to expect anyone to survive with real interest rates of 10 per cent a month. Mr Mario Amato, president of FIESP, the Federation of Industries in São Paulo, says "we are being asked to run a marathon at sprint speed. If we don't get an injection of oxygen we will collapse".

Persistently high inflation means companies must continue to increase wages. But they can no longer pass the added costs along to customers because trade liberalisation requires that they keep prices competitive. High interest rates mean there is little credit available for modernisation, even if companies could afford it.

Mr Ricardo Semler, who was last week elected leading businessman of the year, questioned the government's credibility, given its failure to reduce inflation below 14 per cent a month: "Where is the one digit inflation? The slimmed down state machine? The modern government? The violence of this plan can only be justified through results as spectacular as the arbitrary methods used to achieve them."

At first sight the statistics supporting the case of business are startling. In São Paulo last month 256 companies went bankrupt and 31 went into concordata (similar to seeking protection under Chapter 11 in the US). This compares with a national average last year – when the recession had already started – of just seven

per month. Those businesses in trouble include household names such as Embraer, the country's successful aircraft manufacturer, and Pao de Acucar, Brazil's biggest private sector group.

Industrial activity is predicted by FIESP to be 8.8 per cent down this year while retail sales are 20 per cent down. Exports offer little relief, as Brazil's main market, the US, is also in recession and the government's policy of maintaining an overvalued cruzeiro is pricing Brazilian goods out of international markets.

This was highlighted by the latest statistics, which showed that the trade surplus dropped in September by a third compared to August and to last year's figure.

The government argues that business is just not prepared to reduce profit margins. Brazil's top 500 companies last year enjoyed record profits, largely due to financial speculation and an economy characterised by cartels.

But the government's case is weakened by the fact that inflation has been steadily increasing, though this is partly due to poor harvests and the Gulf crisis. Mr Ibrahim Eras, governor of the central bank, has predicted that this month's inflation would be 19 per cent.

Mr Luis Eduardo de Assis, head of monetary policy at the central bank, blames both busi-

ness and unions for undermining the policy by continuing to raise salaries and prices despite the end of 26 years of official indexation.

Mr Antonio Kandir, secretary of economic policy, adds: "If employers and employees would reach an accord on formal de-indexation of wages and prices, interest rates will fall."

But some argue that the government is putting too much emphasis on monetary policy, over which they have executive power, while avoiding fiscal measures which must be voted through Congress.

Mr Igor Cornelson, president of Standard Chartered Bank, points out that "the public sector deficit has not disappeared... They are simply not paying their debts".

Few argue with the overall direction of government policy but businessmen worry that high interest rates may not only threaten future growth but actually perpetuate inflation because the elevated cost of finance must be factored into prices.

With GDP expected to contract by 3 to 5 per cent this year the fear is that the policy may not result in reduced inflation while exacting a huge social cost. Last week while visiting Chile, Ms Zella Cardoso, the beleaguered economy minister, vented her frustration, saying "if this [plan] does not work we must tear up the text books".

## Chamorro faces revolt by Contras

By Tim Coone  
in Managua

CONFRONTATION is looming between about 5,000 former Contra rebels in Nicaragua and the government of President Violeta Barrios de Chamorro.

Disillusioned over unfulfilled government promises of land and credit and a recent economic pact between the government and Sandinista-controlled trade unions, the rebels have taken over long stretches of the Rama highway which links the Pacific and Caribbean coasts of Nicaragua to press their demands.

With the support of local municipal officials they are calling for the resignation of Mr Antonio Lacayo, minister of the presidency, and Mr Carlos Hurtado, minister of interior. They also want the dismissal of General Humberto Ortega as head of the armed forces.

New York City was competing with Jersey City, which offered lower taxes, a big financial incentive package and the chance to flee the crime, crime and high costs of conducting business in New York.

But New York also offered a package of financial incentives. Terms were not disclosed.

The CEC is made up of the Commodity Exchange, the New York Mercantile Exchange, the Coffee Sugar and Cocoa Exchange, the New York Cotton Exchange, the New York Mercantile Exchange and the New York Futures Exchange.

More than 11,000 jobs were at stake and an estimated \$300m (£154.8m) in federal, state and city revenues could have been lost if the CEC had opted to move to New Jersey. The move would also have been a serious blow to the image of New York as a world financial centre.

Such problems could not come at a worse time.

The financial services industry, on which New York is heavily dependent, is already shrinking, adding to a regional recession to create huge financial troubles for the city.

## Argentina begins to rein in inflation

By John Barham  
in Buenos Aires

PRESIDENT Carlos Menem's tough economic adjustment policies have begun to bear fruit, with Argentina's monthly inflation rate declining to single figures for the first time since November 1988.

The consumer price index rose 7.7 per cent in October, bringing inflation over the previous 12 months to 1,638 per cent. Argentina has suffered two outbreaks of hyperinflation in the last year.

The main achievements of the 101st Congress in the business area, excluding the measures in the deficit reduction bill, were:

- Anti-trust violations. An increase from \$1m to \$10m per count in the maximum fine on corporations – and for individuals from \$250,000 to \$350,000 per count – for criminal violations of the Sherman Act, such as price-fixing and bid-rigging. Also introduction of powers to permit the federal government to recover treble damages for offences, whereby the government as a buyer or seller suffers damage from an anti-trust violation.

Few manufacturing companies are able to export at a profit, while the domestic market remains in a deep recession.

- Savings and loan rescue. Having approved in August 1989 big changes in the regulation of the industry and \$60bn for the rescue, the Congress at the last minute failed to approve needed additional funds. Only the exploitation of a legal loophole is permitting a continued rescue on a reduced basis, at a substantially higher cost to taxpayers. Providing new money will be an urgent priority for the new Congress.

- Defence Production Act. Reauthorisation of the basic act on protection of strategic supplies stalled, partly because of provisions requiring certain goods be purchased from US companies. This has also held up extension of Exxon-Florio powers for oversight of foreign acquisitions of US companies and proposals – mainly aimed at the Japanese – to deny applications by foreign banks and securities firms to expand operations in the US if home countries do not treat American groups like domestic concerns.

- Improved collection and sharing of data between federal agencies on foreign investment in the US, to permit compiling of a detailed annual report on foreign-owned US businesses.

- The most extensive clean air legislation since the mid-1970s, which will affect the coal, steel, motor and chemical industries.

- Increased federal liability limits on those responsible for oil spills, with compensation for those economically injured and enhanced clean-up efforts. Proposals to approve an international oil spill agreement that would have pre-empted state laws were dropped. Many

## Congress expected to revive several bills in new year

By Peter Riddell, US Editor, in Washington

SEVERAL bills with far-reaching effects on business which died when the US Congress adjourned last week are expected to be revived next year.

The new Congress, which starts in January, will also consider changes in the structure and regulation of the banking industry, and possibly also re-education of stock index futures contracts between the SEC and the Commodity Futures Trading Commission (CFTC) which was unresolved because the futures industry and CFTC resisted administration proposals to transfer oversight to the SEC.

• Cable television regulation.

Attempts to revive a bill to reimpose regulations on rates set for basic cable services ultimately stalled because of White House opposition. This was in spite of a last-minute compromise over access to cable programming, allowing exclusive deals between cable programmers and affiliated operators that do not significantly impede competition.

A stronger regulatory bill is likely to be revived next year with a fierce debate over attempts by independent telephone companies to enter the video delivery and programming business.

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• Increased federal liability limits on those responsible for oil spills, with compensation for those economically injured and enhanced clean-up efforts. Proposals to approve an international oil spill agreement that would have pre-empted state laws were dropped. Many

streets and no incidents were reported by yesterday morning.

The current provisional government of Ertha Pancal-Trouillot, appointed in March, is the fifth to take office since Mr Duvalier fell.

The council based its decision to bar the ten on technicalities, not on a controversial article of the 1987 Constitution that prohibits criminal supporters of past dictatorships from running for office until 1987.

The candidates were disqualified for failing to complete their files in conformity with prerequisites laid down by the electoral law published July 9, the council said.

The former Duvalier officials were identified as Mr Claude Raymond and Dr Roger Lafontant.

## Haiti council bars 10 presidential candidates

Prince

Those barred include two former senior officials in the regime of Jean-Claude Duvalier. The 29-year-old dictator fled the country in 1986 when his regime collapsed. Since then Haiti has been wracked by political turmoil.

In a statement released late on Monday night the council said the 10 had failed to comply with filing procedures.

Many Haitians worried the action could unleash violent retaliation from supporters of the Duvalier dictatorship, caused traffic jams after the announcement as they stocked up on supplies and food.

The army patrolled city

DESPITE soaring petrol prices and fears of a recession, US consumers are still buying new cars, boosting the country's auto sales by 11.8 per cent in late October, Reuter reports from Detroit.

For all of October, the crucial first full month of sales for new 1991 models, sales were up 9.4 per cent.

Industry analysts were quick to point out that the year-to-date period was extremely weak, allowing favourable sales comparisons for the big three US car makers. Truck sales for the last 10 days of October rose 4.3 per cent.

Japanese companies producing cars in the US had a mixed period, with Honda reporting a surprising 4.6 per cent decline in car sales. Mitsubishi's sales fell 1.1 per cent.

The annual auto selling rate for the period from October 21 to 31 was about 7.1m units, up from 6.37m units last year and in line with the average rate in 1990.

Ford led the group with an increase of 13.3 per cent in the 10-day period, followed by Chrysler with a sales rise of 10.1 per cent. General Motors lagged with an increase of 4.9 per cent.

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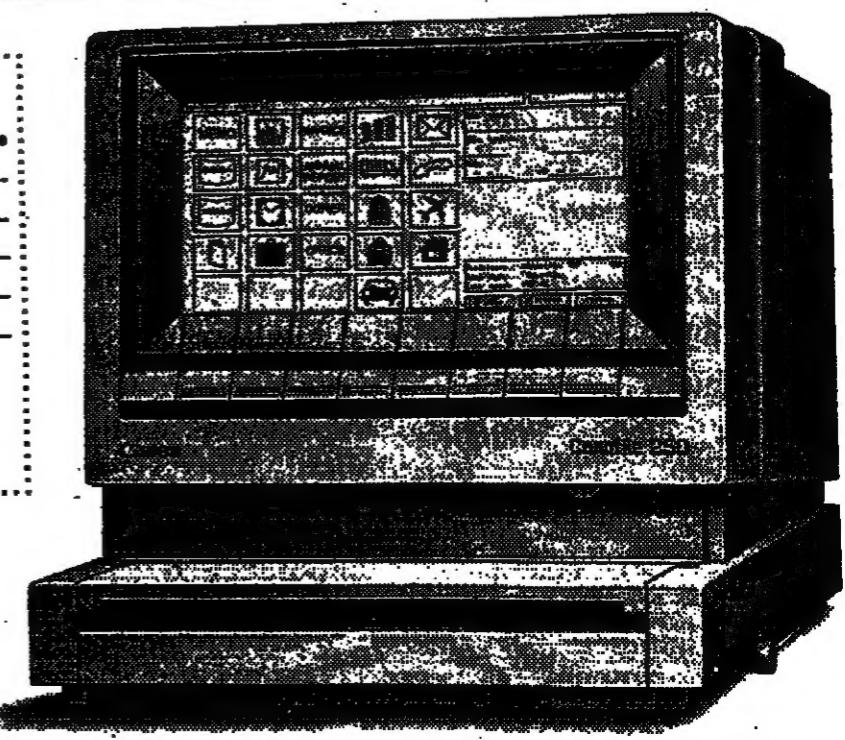
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## INTERNATIONAL NEWS

## More hostages freed as Brandt talks peace

By Lammie Andoni in Baghdad and Our Foreign Staff

PRESIDENT Saddam Hussein of Iraq yesterday ordered the release of 106 foreign hostages, including 77 Japanese, as visiting dignitaries continue controversial negotiations in Baghdad to free the remaining captives and to try to resolve the Gulf crisis.

The Iraqi News Agency said Mr Saddam's freedom order also included 20 Italians, five Swedes, two Germans and two Portuguese.

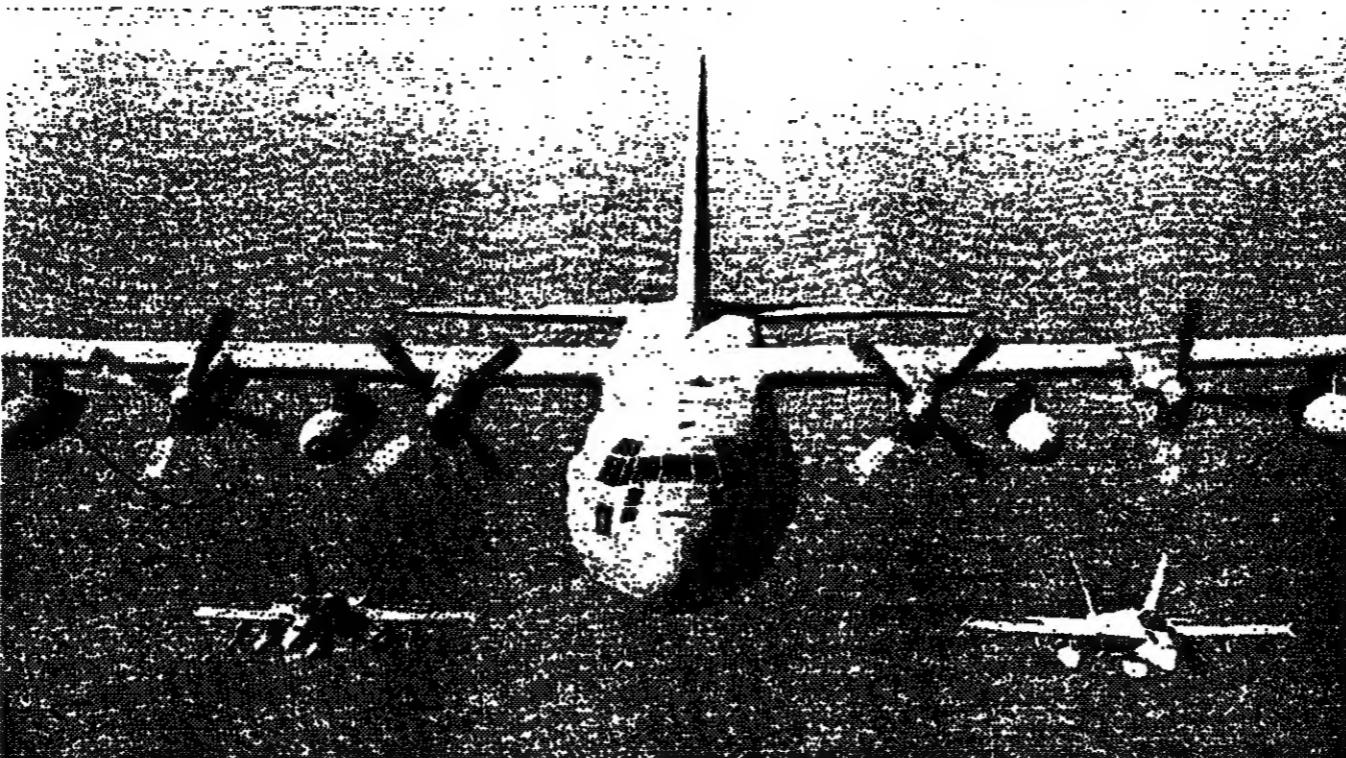
Some 3,000 Westerners and Japanese are still detained in Iraq, many of them as "human shields" at strategic sites. Iraq has been releasing hostages in drifts and drabs in an attempt to divide the international alliance opposing Baghdad following the Iraqi invasion of Kuwait in August.

Western diplomats, noting increased Iraqi flexibility on the issue of hostages, expressed fears yesterday that Iraq will eventually release all nationalities except for the Americans and Britons held at strategic sites.

INA said the 77 Japanese were being allowed to leave because of an appeal by Mr Yasuhiro Nakasone, the former Japanese Prime Minister. He met the Iraqi President for a second time yesterday.

Mr Willy Brandt, the former West German Chancellor who is also in Baghdad, presented Iraqi leaders with unspecified peace proposals yesterday, but it is unclear whether he has a mandate from any government to negotiate a deal.

He met Mr Tariq Aziz, the Iraqi Foreign Minister, and Mr



An American Marine KC-130 tanker aeroplane prepares to refuel two F/A-18 fighters over the Gulf yesterday

## Attack on Iraqis 'unlikely' this year

By Peter Riddell, US Editor in Washington

ANY US military action to force Iraq to withdraw from Kuwait is not expected to be ordered until after the end of this year, according to western diplomats closely involved in allied consultations on the Gulf crisis.

In the view of such diplomats the current mission to the Middle East, Europe and the Soviet Union by Mr James Baker, the US secretary of state, is just a first US look at the situation, to examine the effect of sanctions and to examine possible military con-

tigency plans. It is likely to be followed by further reviews. This leads to the conclusion that, unless there is Iraqi provocation, there will be no war yet, at any rate not this year.

President George Bush, who himself is scheduled to visit the Middle East in two weeks' time, has not decided on the request from the Pentagon to send another 100,000 troops to the region.

Even if they came from bases in Europe, moving them and their equipment to Saudi Arabia would take a month

and a further period would be required for their acclimatisation and training. There is a clear weather/religious window for operations in January and February before Moslem holidays and a rising temperature.

Allied leaders are agreed that they will not seek to provoke an incident unless every one involved is ready to accept the military option.

For instance, implementing last week's United Nations resolution on the resupply of the US and British embassies in Kuwait is not at present being seen as a backdoor way of forcing the issue with teh Iraqis.

There is also some confidence that the Iraqi army is suffering from shortages of essential supplies.

Saudi Arabia's foreign minister warned Iraq yesterday that the United Nations has not restricted the use of military force to liberate Kuwait, (AP-DJ) reports from Cairo.

Prince Saud al-Faisal said after meeting Mr James Baker in Jeddah: "We would like a peaceful settlement, but that option is in the hands of Iraq."

## King Hussein warns of 'devastating' war

By John Hume, Environment Correspondent, in Geneva

A WAR against Iraq would cause an environmental catastrophe in the Middle East, with the destruction of oilfields creating a cloud of gases that would increase global warming, King Hussein of Jordan warned yesterday.

He told the World Climate Conference in Geneva that it would be the worst disaster since the explosion of the Soviet nuclear power plant in Chernobyl.

The king called for continued negotiations to resolve the Gulf crisis and the eventual

establishment of a Middle East peace zone free from weapons of mass destruction.

His warning was greeted with some scepticism by scientists and environmental groups at the conference.

They felt that his speech was an exaggeration and that all the underground oil reserves in the area would need to be destroyed simultaneously to create anything like the devastation which is envisaged by the king.

With heads of government - including Britain's Mrs Mar-

garet Thatcher and Mr Michel Rocard of France - listening, the Jordanian monarch said that a Gulf war could result in the use of chemical and biological weapons, with widespread destruction of oilfields and oil storage depots.

He said preliminary calculations by his scientists showed that if half Kuwait's oil reserves - 50bn barrels - were to go up in flames in the war, the environmental impact would be "swift, severe and devastating".

The King's critics, however,

believe the figure of 50bn barrels is ludicrously high. King Hussein said emissions of carbon monoxide, carbon dioxide which contributes to the greenhouse effect and sulphur dioxide which causes acid rain would surpass international safety standards by several hundred-fold.

"It would blacken the skies over a radius of at least 750km from Kuwait - that is all of Kuwait, Iraq, Bahrain, Qatar, the Emirates, the waters of the Gulf and most of Saudi Arabia, Jordan, Syria and Iran."



King Hussein: dramatic plea to avoid fighting

## Black township put under night curfew

A NIGHT curfew was imposed on the black township of Bekkersdal yesterday, where 25 people have been killed in six days of factional feuding, Reuters reports from Johannesburg.

Police stood between the warring factions and fired tear-gas to separate young knife-wielding combatants in the township, 50km (30 miles) west of Johannesburg.

Some families packed belongings and fled, fearing more violence between supporters of the African National Congress (ANC), the largest group fighting white rule, and those backing black consciousness movements which stress black self-reliance in the anti-apartheid struggle.

Mr Adriaan Vlok, South Africa's law and order minister, who imposed the restric-

## Indian premier may stay on as caretaker

By David Housego in Delhi

ME Rajiv Gandhi's Congress party last night announced it would support in parliament a minority administration headed by Mr Chandra Shekhar, the leader of a breakaway faction of the Janata Dal. But it also made clear that it would not participate in a coalition government with Mr Chandra Shekhar.

With Congress support, Mr Chandra Shekhar seemed likely to have a majority in parliament if he is called on by the president, Mr E Venkateswaran, to form a government. But the president still seemed reluctant last night to name a prime minister from a group so far able to show proof of having support from only 58 members in a house of 543.

The president, anxious to avoid fresh general elections in the climate of violence, made known he would favour the formation of a national government. This was welcomed by prime minister V P Singh, but it was cold shoulder by the Congress party.

Mr Singh is expected to be voted from power in a vote of confidence today and will then be forced to resign as prime minister. But the president is likely to ask him to stay on as head of a caretaker administration until a new government can be formed or elections are held.

Mr Chandra Shekhar, who announced that his party would be known as Janata Dal (S) - for Socialist - found unexpected obstacles to his plan to take over the government. Mr Singh had Mr Chandra Shekhar and 24 other rebels expelled from the Janata Dal and declared by the speaker of the parliament as "unattached" or independent.

The result of this manoeuvre is that under India's anti-defection laws Mr Chandra Shekhar needs to entice away a further third of the official Janata Dal before his faction can be recognised as a separate parliamentary party.

But despite the progress made in last night's meeting, Mr Roh and Mr Kim differed on how to increase discipline within the party.

Mr Kim has cited this as an important demand and is seeking greater authority within the DLP.

## Time heals few wounds in East Timor

Resentment against Indonesia still pervades a sleepy province, says Claire Bolderson

**T**HE people of the tiny Indonesian province of East Timor are recovering about events in the Gulf. If the world will rally to save the Kuwaitis from their aggressive next-door neighbour, they say, surely it will do the same for them.

It is 15 years since East Timor, abandoned by its Portuguese colonial masters to civil war and chaos, was invaded by Indonesian troops and incorporated into Indonesia. But time has done little to win the Timorese over to accepting Jakarta's rule.

Young people in the sleepy provincial capital, Dili, still talk excitedly of being "rescued" by the United Nations or by the Portuguese, for whom they have developed a surprisingly strong nostalgic attachment.

The reality, however, is that Indonesia has no intention of giving up its newest province. The long and drawn-out war for independence conducted from the province's rugged mountains by Frettilin guerrillas is now essentially over.

Thousands of people died in the struggle and tens of thousands more perished in the famines and from the hardships of a conflict the world knows little about. In all, more than 100,000 of a total popula-

tion of 600,000 are believed to have lost their lives since the mid-1970s.

Nowadays the guerrillas number no more than about 200 and they only come out of hiding to steal food from the villages or to give their children to an orphanage run by the Catholic Church.

But that does not mean that the Timorese have given in.

In place of the war the focus of anti-Indonesian sentiment has shifted to the towns, where an increasingly politicised and disgruntled Timorese youth is presenting new problems for Jakarta.

Student anger is being stirred by what the Timorese

call "the second Indonesian invasion", the influx of Indonesians from other islands into the province. Several thousand non-Timorese have moved in since the province was declared open in late 1988.

Most have very different racial and religious backgrounds to the Timorese, 90 per cent of whom are Catholics in overwhelmingly Moslem Indonesia.

According to East Timor's youth, these people are taking all the best jobs in a province where the per capita income is less than \$300 per year, one of the lowest levels in Indonesia. It is a problem that the Jakarta-appointed Governor Mario Viegas Carrascalao is well aware of. As he puts it, he wants "to push the East Timorese people so that they can compete".

He is anxious to strengthen village co-operatives and to encourage tourism. He also wants to bring in a radical overhaul of the local civil service to provide more jobs for school leavers.

But all that will take time and the young Timorese are becoming increasingly impatient. In September students launched a demonstration at the end of a large open air Mass in Dili. They waved Frettilin flags and banners calling

on the Indonesians to leave East Timor.

There have been similar protests twice in the past year, the first when the Pope visited East Timor last October. But according to a priest in Dili who witnessed September's demonstration, the event marked the first time that the general public joined the students. "The people are now more united than ever" in their opposition to Indonesia, the priest said.

Unlike on the previous occasions, the security forces did not intervene in the demonstration and there were no immediate arrests. But afterwards students and church officials said gangs of masked men roamed the streets, beating young people and sometimes detaining them.

More recent reports from Dili say there have been serious disturbances involving students and the security forces. Two schools were occupied by the police and army and there were numerous arrests and beatings.

It is more than evident to the visitor in East Timor that 15 years after the arrival of Indonesian troops, the people do not think of themselves as Indonesian. It is also apparent that as far as they are concerned they still live in an occupied state.

The army is less visible and more discreet than in previous years. Under a new command, Brigadier Warowu, it has been trying for the first time to work with the people to rebuild East Timor's shattered economy.

That policy, however, may have served only to lift the lid on 15 years of frustration and resentment. Recent events in Dili indicate that for the time being at least the new strategy may have been abandoned in a determined effort to stamp out youth unrest.

The governor says he is worried about a return to previous military tactics, which allegedly involved the widespread use of torture, beatings and killings, and he has spoken of his fear that the province may once again be closed to the outside world.

He says it will take years before the East Timorese get over their fear and hatred of the Indonesians and that only a long-term "softly softly" approach by the armed forces stands a chance of winning them round.

Ironically, the tension in Dili comes at a time when the Indonesian military's tight grip on the rest of the province was being relaxed.

The army is less visible and more discreet than in previous years. Under a new com-

## Hong Kong's industry hit by slowing of investment

By John Elliott in Hong Kong

HONG Kong's manufacturing industry is being hit by a slow downturn in the rate of new investment. Overseas investment rose by only 14 per cent last year (compared with 24 per cent in 1988) because confidence in the colony's future was hit by China's Tiananmen Square crisis 17 months ago.

The president's role as a manufacturing base is also being hit by a switch of domestic investment from residential property and service industries, as investors look for quick profits.

New monetary statistics show that loans and advances for manufacturing industry fell by 0.3 per cent between July and September this year. During the past year they rose by only 3.5 per cent, while loans for residential property grew by 33 per cent.

A government survey published yesterday said that 33 per cent of 584 manufacturing companies believed that the overall operating environment was not favourable; 39 per cent said that Hong Kong's political stability was an unfavourable factor. The political future was dubbed as unfavourable by 51 per cent. These findings are broadly in line with last year's survey.

During the year the 14 per cent rise of HK\$3.6bn (C\$6.5bn) in manufacturing investment brought the total to HK\$29.7bn. This compares with HK\$11.4bn in 1988, when the survey was started.

Hong Kong accounted for nearly half of last year's new investment but it remained the second biggest. Tokyo's investment was 29 per cent of the total, with the US in third with 31 per cent. China is third with 11 per cent followed by the UK with 7 per cent.

## Blast kills 14 at new Indian gas complex

By Gita Piramal in Bombay

Fourteen people were killed and more than 50 injured in an explosion at the Maharashtra gas cracker complex belonging to the government-controlled Indian Petrochemical Corporation, India's biggest petrochemical company.

The explosion is believed to have been caused by a leak in a pipeline. The complex, a massive 500,000 cubic metres ethylene unit, located at Nagerthane, and built at a cost of Rs13.9bn (\$400m), was commissioned with much fanfare barely two months ago.

While company spokesmen were unwilling to quantify how badly the plant has been damaged, it is believed that it will have to be shut down for some time. According to industry experts, this would mean a minimum of 14 weeks.

## Amnesty attacks 'secret state of terror' in Burma

By Roger Matthews, Asia Editor

THE appalling human rights record of the military regime in Burma is further documented today in two new reports issued by Amnesty International which provide the first detailed account of events in the country since the overwhelming election victory in May by the opposition National League for Democracy.

Amnesty says that a "secret state of terror" now exists in Burma. Simply knowing a critic of the government can put you at risk of being arrested and detained by the military.

Among the latest victims have been Buddhist monks who, as part of their protests against the military, have refused to perform religious ceremonies for soldiers. Troops have entered more than 30 monasteries in the past month, and at least 300 monks are believed to have been detained, Amnesty says.

The official media in Burma has described the monks as being part of a Communist conspiracy.

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## UK NEWS

## Union says Mannesmann, Vallouac and Dalmine also in talks British Steel in talks with Japanese on joint venture

By Charles Leadbeater, Industrial Editor

BRITISH Steel has been holding talks with Japanese steel companies over a possible joint venture involving its loss-making Clydesdale tube works in Lanarkshire, Scotland.

A joint venture with a Japanese group is one of the options under consideration in an effort to stem the losses at the works which have put its future into doubt.

The plant has been hit by overcapacity in the European steel tube industry of about 50 per cent which has driven down prices. Several times in the past six months Sir Robert Scholey, British Steel's chairman, has warned that the company has been making significant losses at the plant.

Speculation about its future intensified after Mr Malcolm Rifkind, the Scottish secretary, wrote to Sir Robert asking him to clarify the plant's position. Mr Rifkind's move followed a meeting on Monday night with shop stewards who are pressuring him for a £12m investment programme to update its mills.

A venture with a Japanese steel group would be a radical departure for British Steel and would confirm the growing interest Japanese producers are showing in the European

market. This is at a time when steel producers in Europe are facing lower demand and profits.

Although all but one of the US integrated steel producers have joint ventures with Japanese steel makers, the Japanese incursion into the European market has been confined to small ventures. However, last month, Mitsui, the Japanese steel producer, announced plans for the most ambitious joint venture yet, with Klockner, the west German steel maker and Raaturuuki, the Finnish producer, to build a galvanising line to supply steel to the car industry.

Mr Harry Ford, the managing director of the Clydesdale works, told shop stewards recently that Japanese steel groups were among those the company had most recently talked to in an effort to resolve the plant's future. Trade union officials at the works have been told that British Steel has also talked to Mannesmann, the west German steel group which is Europe's largest steel tubes producer, Vallouac, the French producer, and Dalmine of Italy.

Mannesmann yesterday confirmed that it had talks with

British Steel earlier this year about a range of issues. It dismissed as "pure speculation" that it was involved in talks over Clydesdale.

British Steel would not comment on the suggestions that it was seeking a joint venture partner for the plant.

Trade union officials believe any joint venture with a European partner would involve only the Imperial Works, which finished off pipes supplied to it from the Clydesdale mill. A European producer would probably only be interested in having a UK finishing facility, which it could supply with steel from its own mills on the Continent.

However, a joint venture with a Japanese producer might hold out the prospect of keeping more of the works going as a Japanese steel maker would probably need both manufacturing and finishing facilities.

Mr Rifkind's intervention follows growing concern in Scotland about the future of the Clydesdale works. He told the shop stewards that at a recent meeting with British Steel, Sir Robert had given a very gloomy assessment of the plant's position.

## Forthright cleric to lead Irish Catholics

By Our Belfast Correspondent

BISHOP Cabal Daly, an outspoken critic of the Provisional IRA and an internationally respected ecclesiastical scholar, was yesterday appointed leader of Ireland's 3.7m Roman Catholics.

Dr Daly, aged 73, has been based in Belfast as Bishop of Down and Connor since 1982.

His appointment as Archbishop of Armagh and Primate of All Ireland was broadly welcomed by leading Protestant churchmen and political figures who highlighted his forthright condemnation of terrorism and work for reconciliation in Northern Ireland.

Dr Daly, who succeeds Cardinal Tomas O'Rorke who died on a visit to Lourdes last May, will lead an archdiocesan flock of 194,000 Catholics from Armagh in Northern Ireland.

He will not, however, automatically become a cardinal as that nomination is the prerogative of the pope.

The son of a primary school teacher, Dr Daly was born at Loughgall in Co Antrim. A conservative cleric, Dr Daly taught scholastic philosophy at Queen's University, Belfast for 21 years.

Dr Robin Eames, the Church of Ireland Primate, extended



Cleric on camera: Dr Daly meets the press yesterday after his appointment

about bringing reconciliation.

"He is a most distinguished churchman for whom I have a great personal respect," he said.

Dr Peter Brooke, the Northern Ireland Secretary, said Dr Daly was widely respected throughout Northern Ireland for his resolute condemnation of violence, his concern for individual well-being and his long-standing efforts to promote reconciliation.

The Roman Catholic Archdiocese of Dublin, Dr Desmond Connell, said the new primate was deeply respected as a courageous leader.

Dr Robin Eames, the Church of Ireland Primate, extended

## Abolition of duty free to 'cost £350m'

By David Churchill, Leisure Industries Correspondent

THE ABOLITION of duty free shopping at airports in Britain and on the Continent will cost the aviation industry about £350m a year in lost revenue and lead to higher airline prices, it was claimed yesterday.

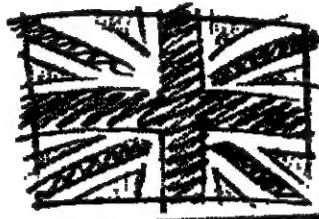
Dr Gunter Esser, director general of the International Air Traffic Association, told delegates to the Association of British Travel Agents conference in Budapest that the European aviation industry also faced an extra £500m in costs as a result of the proposed imposition of VAT on airline tickets and other services.

The extra costs come as scheduled air fares are already set to rise by up to 8 per cent as a result of the rise in aviation fuel prices.

"The airlines are as conscious as anybody that they cannot raise prices very far before demands for their products begins to erode," he said.

Dr Esser also said that the impact of the Gulf crisis means that the international airline will make a loss of about £1bn this year. "This is short-term bad news for everybody - margins are being squeezed, air fares have already risen and they will rise some more."

## BRITAIN IN BRIEF



### Investment on railways defended

Mr Cecil Parkinson, the transport secretary, set out to dispel claims that Britain's record on railway investment compared poorly with that of its continental neighbours.

He told the Chartered Institute of Transport in London that investment levels in Britain were at least as high as those in France and Germany.

He said British Rail planned to invest £500m over the next four years. French railways were investing 20.5bn over the same period and German railways about 21bn, but their railway networks were twice as big as Britain's.

Mr Parkinson said claims that BR was under-funded were untrue. In spite of its heavy investment programme and operating losses, long-term debt in its latest accounts was just £203m.

By comparison, French railways had debts of 29.4bn and German railways had debts of £13bn. "So who is under-funding their railways?" Mr Parkinson asked.

"Certainly not the UK."



### ITN safe from competition

Independent Television News will not face competition until at least 1992, according to the authority that is to run commercial broadcasting in the UK.

The Independent Television Commission, in shadow form until January, said it believed that the maintenance of a high-quality news service on Channel 3, as ITV will be known, would "be best secured initially by the nomination of only one news provider".

The Commission said it would invite ITN to apply for nomination for the 10 years from 1992 and a decision would be taken by January before the bids for Channel 3 licences have to be submitted.

### New car sales fall by 13.95%

UK new car sales fell by 13.95 per cent in October, the second biggest monthly decline this year, as the recession in the UK new vehicle market

### deepened.

Registrations of new commercial vehicles fell by 22.36 per cent, led by a 34.37 per cent decline in truck sales. UK new car sales in October fell to 130,577 from 151,514 a year ago, while sales in the first ten months of the year at 1,828,558 were 11.7 per cent lower than a year ago.

### UK lags behind in childcare

A family pressure group says children in the UK face an unequal start in the provision of childcare in Europe in the 1990s.

The Scottish Child and Family Alliance has published a report that claims: "The gap between publicly funded provision in the UK and most other European countries is widening despite rising unemployment rates of women with children."

"There are only places in day nurseries for 2 per cent of pre-school children and formal regulated services continue to form only a tiny island in a sea of informal care and unmet need," says the report's author, Ms Bronwen Cohen, director of the alliance.

The report, Caring For Children, says that while publicly funded nursery provision increased in France and Denmark by 14 per cent between 1986-88, in the UK local authority day nursery provision increased by only 4 per cent.

### Extra fuel tax deammended

The fossil fuel levy which subsidises the generation of electricity from nuclear and renewable sources should be widened to promote new programmes to reduce emissions from coal-fired power stations, according to proposals by the opposition Labour party.

The measure would be part of a strategy to rebuild the UK coal industry whilst promoting energy efficiency and conservation.

The document proposes maintaining the fossil fuel levy at its current level of £1.15bn a year, but re-directing the money to the development of renewable energy, the clean-up of fossil fuel generation and energy efficiency.

The "Cleaner Energy Levy", which would require European Community approval, would be used to give an incentive to generators to extend the current flue-gas desulphurisation (FGD) programme to reduce sulphur dioxide emissions.

### House prices fall again

Hopes for a recovery in the housing market were dented by the Halifax Building Society's house price index for October, which showed that house prices fell nationally after a rally in September.

The Halifax warned that prices were likely to end 1990 slightly lower than a year ago, and that the housing market showed "few signs of recovery".

House prices are now 0.4 per cent lower than they were a year ago, having dropped a seasonally adjusted 0.2 per cent in October. The interest rate cut announced when the UK joined the exchange rate mechanism of the European Monetary System had a brief positive effect, according to the Halifax.

# British Gas knows a dramatic way to reduce energy costs.

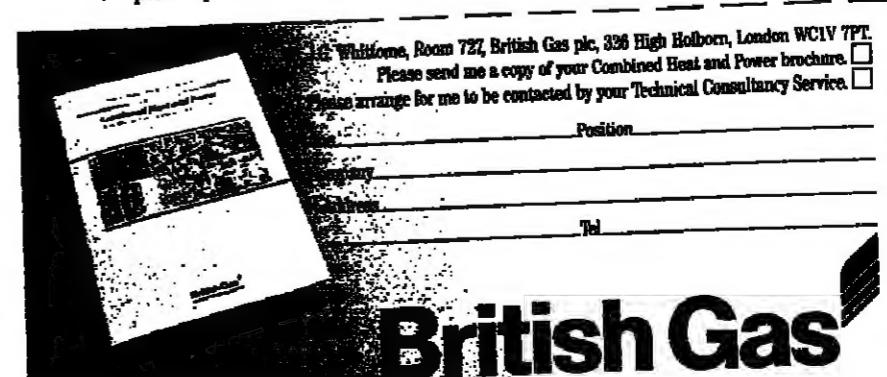


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British Gas

## UK NEWS

Government told to cut inflation and ensure European presence

## Employers say Tories are heading for election defeat

By Michael Cassell, Business Correspondent

**T**HE ruling Conservative government faces election defeat unless it unites behind policies to cut inflation and to ensure Britain plays a leading role in Europe, the Confederation of British Industry warned yesterday.

The organisation, which represents companies employing 12m people, also accused ministers of contributing to the country's economic problems, with a series of own goals in the fight against inflation.

In a blunt message from a business community increasingly unsettled by the Conservative party's present difficulties, Mr John Banham, CBI president, told the government: "Before it is too late, get your act together."

Mr Banham, speaking at the end of the CBI's annual conference in Glasgow, also predicted that policies which left Britain isolated in Europe would be a catastrophe for British business. The government had to remain



Banham: blunt warning

be involved in discussions on monetary union and had to continue to lead efforts to complete this single market.

Mr Banham, who credited the government with stimulating manufacturing output, exports, investment and jobs, said its priority had to remain

bringing inflation under control within the next year. If it failed, Britain faced the "human tragedy" of another 1m unemployed.

He said too much of the damage to the economy had been "self-induced". Interest rates had been too high for too long, entry in the European exchange rate mechanism had come too late on terms which overvalued sterling and there had been unnecessary increases in utility charges.

Mr Banham said Britain had a choice in the fight against inflation. It could tackle it "the sensible way or the French way". France had taken five years and put in people out of work to learn the lessons of exchange rate discipline but Britain had the chance to act differently. He also called on the government to stimulate personal savings to help restore savings levels to those achieved in other European countries.

## Bank of England seeks to stem speculation on interest rate cut

By Peter Marsh, Economics Staff

GROWING SPECULATION in financial markets that tomorrow's Autumn Statement on the economy could be followed soon afterwards by a cut in base rates was countered yesterday by firm signals from the government that monetary policy is likely to remain tight.

In the money markets, the Bank of England resorted to lending at above prevailing rates to dampen expectations of a rate cut, while the Treasury said "precipitate action" to reduce rates was unlikely.

The Bank lent about £200m overnight to the banking system at what is regarded as a penal rate of 15 per cent - 1 percentage point above the base rate. That was instead of using the interbank rate, at which banks lend among themselves, which is generally less than the base rate.

In spite of these signals, expectations persisted that Mr

lysts have been predicting for much of the past fortnight.

The Bank has rarely used a penal lending rate. However, because of the recent speculation about interest rate changes, yesterday's move was the third time the authorities have adopted this device in the past week.

In spite of the Bank's move the three-month interbank rate was being quoted last night at about 13.5 per cent. This was both lower than the authorities appear to have wished and also slightly lower than the rate on Monday night - a sign that sentiment about the possibility of a cut in rates had strengthened during the day.

Yesterday sterling gained slightly against the D-Mark, closing half a pfennig up at DM2.9925. Against the dollar, it gained nearly half a cent to \$1.5735.

Markets, Page 48

## Civil pilots plan first European trade union

By John Gapper

AIRLINE pilots in the European Community are to form what is intended to be the first European trade union. The move is being led by Balpa and Vereniging Cockpit, the British and German pilots' associations.

Balpa said the union - to be known as the Euro Cockpit Association (ECA) - will be launched in Brussels this week. The 12 pilots' associations will initially work together and may eventually merge into a single body.

This would be the first known pan-European union. It is to press the European Commission to allow it to register as a European body.

Balpa said that the 12 EC pilots' associations had decided to work together because of the series of mergers and ventures among European airlines, including the proposed joint venture to be formed by British Airways, Sabena and KLM.

The associations have together allocated \$250,000 to establish the ECA, which will have 20,000 members. It will decide on Thursday on its constitution and will appoint a full-time general secretary.

Mr Roger Mulherne, chairman of Balpa, said the ECA would initially co-ordinate unions, but would eventually take over their national negotiating roles.

The pilots' associations believe the company restructuring taking place within the EC will make a European base essential. They want to lobby the Commission over regulations on matters such as pilots' flying hours.

Among the airline pilots associations which will form the ECA with Balpa and Vereniging Cockpit are the Syndicat National de Pilotes de Ligne in France, and the Associazione Nazionale Piloti Aviazione Commerciale in Italy.

## Hurd's stature grows with the crisis

By Philip Stephens, Political Editor

ANYONE searching for a symbol of the bewildering switchback of political fortunes in Mrs Margaret Thatcher's beleaguered government need look no further than Mr Douglas Hurd.

Just 15 months ago Mr Hurd suffered the public humiliation of being told by the press that his then job as home secretary had been offered - and turned down - by Sir Geoffrey Howe.

Now, a year after Mr Nigal Lawson's resignation forced Mrs Thatcher to give him the job he had always coveted and she had always denied him, the foreign secretary has emerged as the most powerful man in the cabinet.

Over the past few days, Mr Hurd has been in the forefront of the frantic efforts of senior ministers to calm the crisis of confidence within the Conservative party generated by Sir Geoffrey's shock resignation as deputy prime minister.

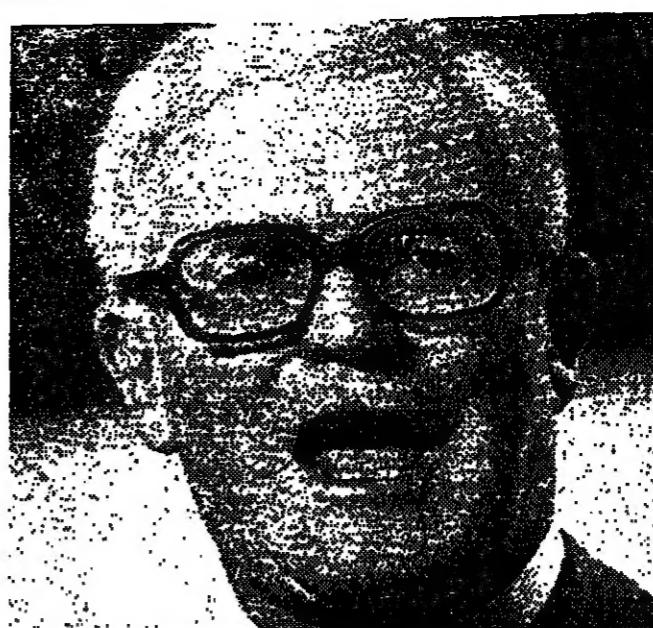
With the blessing of Downing Street he has given a succession of media interviews designed to restore unity among Tory MPs and forestall a challenge to Mrs Thatcher's leadership of the party.

In the process he has emerged, unintentionally, as the strongest internal candidate for the leadership should his efforts to draft Mr Hurd as the establishment candidate.

In a typically calm and skilful speech to the employers' association, the CBI, on Monday Mr Hurd set out clearly the policy on European integration on which he believes the government - including

Mrs Thatcher - must fail.

As Mr Michael Heseltine has fuelled speculation about a contest, some of his cabinet colleagues have quietly suggested that if the worse comes to the worse they will



In defending government unity Mr Hurd has emerged as the strongest internal candidate for the party leadership

Edward Heath, the former Conservative prime minister, in the early 1970s with an unapologetic assertion of Britain's self-interest.

His message was that the extremists on both sides of the debate over Europe were obscuring the more basic truth - that a huge majority in the Tory party and in the country will happily unite behind a policy of gradualist integration.

The enemy, he believes, are the absolutists who talk either

in terms of a united states of Europe or alternatively of filling the channel tunnel with concrete.

His stance reflects also the view that although Europe has emerged as a potent symbol of current turmoil within the Conservative party, the roots of the government's present troubles lie with the general slump in its popularity.

Once inflation and interest rates begin to fall, the argument runs, few Tory MPs will want to concern themselves with the intricacies of the "hard ECU" or the shape of a new European monetary institution.

That judgement, however, is based on two crucial calculations which remain to be tested. The first is that for all the sound and fury after the Rome summit Britain's European partners will do their best to avoid isolating the government; that both Germany and France see Britain, for all its reluctance, as an essential pillar in the architecture of a more integrated Europe.

The second is that Mrs Thatcher agrees to remain on the platform that Mr Hurd has now reassembled. The expectation is that in today's debate she will stick carefully to the script. But even the most optimistic foreign office official will not offer a guarantee that the prime minister will suppress her instincts indefinitely. If she does not Mr Hurd may well find himself fighting Mr Heseltine for the leadership.

## Town delivers mixed verdict on Heseltine

Jimmy Burns

WHEN it came to loyalties, there was no doubt the political mood yesterday at the local office of the Conservative party near Henley on Thames, yesterday.

A large poster of Mrs Thatcher, resplendent in blue, had been stuck on the door and those wishing to find out more about Mr Michael Heseltine, the local MP, were informed by party workers that all that had to be said about his thinly-veiled attack on the prime minister had been said earlier in the day.

Hours earlier the local association's chairman, Mr Peter Owen, had brusquely rebuffed

Mr Heseltine over his open letter attacking Mrs Thatcher's handling of the European Communities.

"This association supports the leadership of the party," said Mr Owen.

One would have expected Mr Heseltine, resplendent in blue, had been stuck on the door and those wishing to find out more about Mr Michael Heseltine, the local MP, were informed by party workers that all that had to be said about his thinly-veiled attack on the prime minister had been said earlier in the day.

And yet Mr Pickering was convinced that the party's electoral chances would

improve if Mrs Thatcher gave up the leadership.

"Her stand on Europe is ridiculous. She wants us to be in Europe but only if she is in charge, and this is patently not going to happen," Mr Pickering said before revealing a Peter Rabbit made in Korea and declaring his commitment to buying-in German crystals.

Mr Christopher Ballards, a local estate agent, also declared that he "certainly wouldn't mind a change of leadership although for different reasons."

"I don't think Europe is particularly relevant at the moment in Henley. What mat-

ters to people here is what affects their pocket. And I can tell you, being as I am in the property business, that a lot of people are getting hurt."

Neither Mr Pickering nor Mr Ballards has any doubt that Mr Heseltine wanted the job of prime minister although they appeared to share a wider apprehension locally as to whether he was necessarily the right person to take over.

Shopkeeper Mr Robert Hackford said Mrs Heseltine "has always wanted to be prime minister so he might as well strike out now. But I don't think he's the right man at all."

WE CHANGED EVERYTHING  
BUT OUR PHILOSOPHY

14/11/1990

APM 10150

# Raytheon's approach to ending a client's waste management problems is to start at the beginning.

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## FT LAW REPORTS

# Builder cannot add new cause to Java project claim

**BALFOUR BEATTY CONSTRUCTION LTD v PARSONS BROWN AND NEWTON LTD**

Court of Appeal (Lord Justice Nourse, Lord Justice Farquharson, and Sir David Crook-Johnson): November 1 1990

A WRIT and pleadings claiming breach of contract and negligence arising out of an agreement for the design and construction of buildings under a main contract, cannot be amended to raise a new cause of action outside the limitation period in respect of claims under an earlier agreement relating to tender for the main contract, if the earlier agreement, though referred to in the pleadings as background to the case, was not one of the facts on which the original claim was based.

The Court of Appeal so held when allowing an appeal by the defendants, Parsons Brown and Newton Ltd, from a decision by Judge Fox-Andrews QC allowing the plaintiffs, Balfour Beatty Construction Ltd, to amend their writ and statement of claim.

LORD JUSTICE NOURSE said Balfour were building and engineering contractors. Parsons were consulting engineers.

In March 1981 they entered into an agreement by which Parsons agreed to provide consulting engineering services for the design and construction of a coal handling terminal at Lampung Bay, Java, in respect of which Balfour and a Canadian company intended making a joint tender as main contractors to PT Tambang Batubara Bukit Asam (PTBA), an Indonesian corporation.

That agreement was recorded in a letter dated March 16 1981 from Balfour to Parsons. The contract provided that "during the tender stage we require from you sufficient in the way of drawings to accurately calculate the cost of the building and civil engineering works, and to allow a tidy presentation to be made to the client by the joint venture".

On July 17 1981 the parties entered into a second agreement by which Balfour agreed to engage Parsons to provide professional services in connection with the design and construction of the works...

Paragraph 5 stated that "both in preparing its tender and in subsequently carrying out the works designed by the

defendants, the plaintiff relied on about July 20. It was clear from the terms of the initial agreement that submission of the tender must have signalled completion of its performance".

On July 1 1982 the main contract was entered into between PTBA and the joint venturers. The second agreement did not come into effect until July 9 or shortly afterwards.

In February 1984, when the works were well advanced, routine checks disclosed settlement of various structures beyond acceptable tolerances. Balfour had to carry out investigations and stabilisation works, including demolition of most of the structures already built. The works could not be completed as planned.

In April 1986 PTBA terminated the main contract and engaged other contractors for reconstruction of the coal terminal to a different layout.

As amended the endorsement on the writ would claim damages for loss and/or damage arising out of breach of the March 16 1981 agreement, and/or breach of the July 17 agreement; and/or negligence "between March 16 1981 and January 1 1986".

The amendment would extend the claim in contract by basing it on the second agreement as well as on the initial agreement. It would extend the period between March 16 and November 5 1981, a period mainly devoted to performance of the initial agreement.

On June 21 1989 Judge Fox-Andrews gave Balfour leave to make all the proposed amendments to the writ and the statement of claim. Parsons now appealed.

Section 35 of the Limitation Act 1980 allowed a new cause of action which would otherwise be statute-barred, to be raised in an existing action provided it "arises out of the same facts or substantially the same facts as are already in issue on any claim previously made in the original action" (see section 35(5)(a)).

Balfour accepted that the contractual claim did not extend to breaches of duty during the period prior to July 1 1982. They did not arise out of the same facts, or substantially the same facts as were already in issue on any claim made in the action.

The question was one of construction of the statement of claim as originally drawn. Construction must not be unduly literal or pedantic. Yet a pleading, being a formal document, could not be held to include a cause of action which its language did not adequately express.

If paragraph 4 had been omitted and if "both in preparing its tender and" had been

omitted from paragraph 9, the statement of claim would have been restricted to breaches of the second agreement and a parallel claim in tort.

Mr Twigg for Balfour submitted that they must have been included for good purpose – that paragraph 4 could only have been included as a basis for a negligence claim under the initial agreement; and that the plea of reliance in paragraph 9, so far as it related to preparation of the tender, could only have been included for the like purpose.

Mr Twigg's view of paragraph 4 was untenable. The only purpose discernible from its language was that it should form the basis of a claim in contract. It was not permissible, when no such claim was made, to go back and treat it as the basis of a claim in tort. The only fair view of paragraph 4 was that it formed part of the background narrative, and was not essential to the claims ultimately made.

Paragraph 9 certainly looked as if it was intended to form part of a claim in tort extending back to commencement of the initial agreement. But if other material parts of the statement of claim were read together, it was clear that the pleader regarded Parsons's obligation to design the works as having arisen under the second agreement.

Despite paragraph 9, the tortious claim made in the writ and statement of claim as originally drawn, did not extend to breaches of duty during the currency of the initial agreement.

The amended statement of claim involved the addition of new, statute-barred, tortious and contractual causes of action, in respect of the period prior to July 1 1982. They did not arise out of the same facts, or substantially the same facts as were already in issue on any claim made in the action.

There was no jurisdiction to allow the amendments. The appeal was allowed.

Their Lordships agreed.

For Balfour: Patrick Twigg QC and Rosemary Jackson (McKenna & Co)

For Parsons: Rupert Jackson QC and Roger Stewart (Rogers Porter Chamberlain)

Rachel Davies  
Barister

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Wednesday 7 November 1990 • 'Men of the Year' Awards Souvenir

The Royal Association for Disability and Rehabilitation was formed in 1977 by an amalgamation of two existing organisations, one founded after the first world war and the other after the second. RADAR is an "Association" in the true sense of the word and almost 500 disability and other groups are affiliated to it. RADAR has several objectives which are all designed to improve facilities for disabled people and allow disabled people to control their own lives as far as possible.

In any area of human activity waste is caused by duplication of effort and other resources. RADAR has a fieldwork department with seven fieldworkers in different parts of the country. They provide support to local disability organisations and liaise with them to ensure that RADAR's national policies are informed by and sympathetic to the views of disabled people and their organisations around the country. Clearly this team is too small and when funds become available it is the Association's intention to expand it. This should help to ensure that the efforts of local groups are both effective and efficient.

However much is achieved locally a lead needs to be set nationally. RADAR campaigns for improved facilities for disabled people and during the last year, in co-operation with other disability organisations, was successful in persuading the government to amend the Students Loans Bill to include greater provision for disabled students. The government's response to our representations was so positive that disabled students are now entitled to £1,000 pa Disabled Student Allowance, £3,000 per course maximum for technical equipment, and £4,000 per academic year maximum for non-medical personal help.

During the year RADAR published a major book "Passivity to Empowerment - a living skills curriculum for disabled people". This book was the result of a two year research project investigating the best methods of enabling disabled school children to become as physically and emotionally independent as possible. Independence can be defined in many ways but if a child is manifestly and physically unable to dress him or herself it makes sense not to waste time trying to teach them something they will never achieve but instead to teach them something which will be useful. In this context it could be the skills to direct other people how to dress or undress them.

RADAR constantly monitors legislation and the government proposals. At the moment a great deal of work is taking place preparing a detailed response to the Department of Employment's proposals concerning employment services for disabled people. The proposals constitute the biggest review of employment services since 1944 and it is clearly crucial to ensure that the services should remain sensitive to the needs of people with disabilities.

One area in which RADAR has been able to contribute to significant advances in recent years is that of transport and mobility. RADAR offers advice to a large number of transport agencies and recent years have seen the introduction of toilets accessible to wheelchair users on trains, taxis accessible to disabled people on the streets of London and other major cities and a growing recognition that buses and coaches should be accessible to wheelchair users. Many of the specialist transport services which disabled people need are only required because the public transport system is still largely inaccessible. Inaccessible transport creates difficulties for everybody and not just people with disabilities. Our objective is a totally accessible transport service which gives disabled people the choice of being able to go where they want to go and when they want to go within the usual constraints of timetables and provision of services.

Disability is now firmly on the agenda and there is a wide and growing recognition that the needs of disabled people should be met, and in meeting those needs disabled people and their organisations must be consulted. By altering the environment in which we live, by making it accessible, and by able bodied people having more enlightened attitudes most of the disadvantages of a disability disappear. Many disabled people claim their disability is not the most important factor; it is how society reacts to it. RADAR also believes this and believes that if we can remove the barriers which are placed in the way of disabled people the effects of disability will be minimised and disabled people themselves will be able to have the same opportunities and make the same contribution to our society as their able-bodied peers.

## THE 'MEN OF THE YEAR'

RADAR's principal fundraising activities are largely centred around the 'Men of the Year' tradition.

Each year some 12-14 men receive an Award for outstanding courage and achievement in the previous 12-18 months. The men are selected from a large number of nominations sent to RADAR throughout the year. Once the Selection Committee has reached its decision, the 'Men' are invited to attend the Luncheon at which the Awards are presented and which draws its support both from leaders of commerce and industry and individuals associated with RADAR.

Those 'Men' who have been selected to receive the Awards for 1990 can be seen below:



Crew of BA Flight 5390

Captain Tim Lancaster; Alastair Atchison Esq - First Officer; John Heward Esq - Purser; Ms Susan Prince - Stewardess; Simon Rogers Esq - Steward; Nigel Ogden Esq - Steward.  
For their courage and devotion to duty during the BA flight 5390 crisis.



Detective Constable Trevor Ginn QGM & Detective Constable Len Jakeman GM

For their courage and resolution in pursuing and apprehending armed bank robbers.



Sir Jeffrey Sterling CBE  
For his outstanding achievements in business and commerce and work for charity.

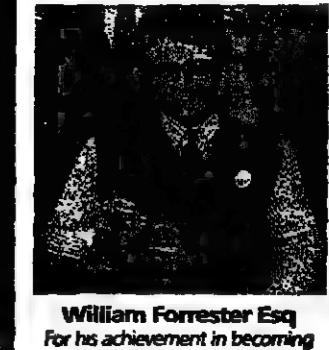
Richard Baker Esq OBE  
For his outstanding contribution to broadcasting.



Peter Shilton Esq  
For his outstanding skill and sportsmanship.



Peter Scudamore Esq MBE  
For his achievements and services to horse racing.



William Forrester Esq  
For his achievement in becoming one of London's top Tourist's Guides.



Sir Harry Secombe CBE  
For his outstanding contribution to the world of entertainment.

Fireman Robert Fievez  
For his courage in rescuing a small boy from a blazing vehicle.



Coxswain Alan Thomas  
For his outstanding work in rescuing seamen in the gales of September 1989.

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For the last ten years the Men of the Year Lunch has been generously sponsored by Access the Joint Credit Card Company and during those ten years they have seen a variety of changes, not the least being the vast increase in the financial benefit to RADAR. There has also been the change of venue from the Savoy, where regrettably we had run short of space. It was with reluctance that we left, but the increase in numbers with some 700 guests now attending shows the wisdom of the move.

The new sponsors of the Luncheon - the Leeds Permanent Building Society - are no strangers to the 'Men of the Year' for they have sponsored the 'Men's' Dinner for the last two years and are well aware of the many facets of the event.

This increased support which now includes both the Luncheon and the Dinner is much appreciated and highly valued. It clearly demonstrates the support of voluntary organisations and community service for which The Leeds is well-known.

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## ADVERTISEMENT

## 1960-1990 31 Years On

The 1990 Leeds 'Men of the Year' Luncheon marks the 31st Anniversary of this special occasion and we are here today to share in that great tradition. It is difficult to keep in contact with all the 'Men' but we have managed an update on a few. This news, together with the lists of 'Men' and their achievements that follow, highlights the reason why we are here today.

### Sir James Savile OBE KCSJ

Nominated in 1978 for his outstanding work for charity and television. Sir James was knighted this year and is still undecided as to whether he wants to be called Sir James or Sir Jimmy. Either way he is 'thrilled to bits' with his knighthood.

### Simon Weston

Nominated in 1985 for his bravery and determination in pursuing rehabilitation. Simon has recently married Lucy Titherington. Congratulations to Simon and Lucy.

### Sir John Gielgud

Nominated in 1989 for his outstanding contribution to the world of entertainment. Sir John together with Sir John Mills appeared before Her Majesty The Queen Mother at her Gala evening to commemorate her 90th birthday.

### Steve Davies MBE

Nominated in 1981 for his achievements in professional snooker. Steve has secured another victory by marrying Judy. Congratulations to Judy and Steve.

### Sir John Mills CBE

Nominated in 1988 for his outstanding contribution to the world of entertainment. Sir John was invited to read the Queen Mother's 90th birthday message at the birthday parade on Horse Guards.

### Sebastian Coe MBE

Nominated in 1979 for holding the World Records for 800 metres, 1500 metres and mile. Seb has hung up his running shoes and is now Conservative Candidate for Falmouth and Camborne.

### Major Stephen Hambrook GM

Nominated in 1970 for his bomb disposal work. In 1989 Stephen successfully completed a 40 kilometre marathon in 5 hours and 52 minutes. He has recently appeared in a documentary TV film featuring his bomb disposal work at Kentish Town.

### The Roux Brothers

Were nominated in 1989 for their contribution to and improvement of British Cuisine. Albert & Michel are currently presenting a very entertaining programme on culinary arts on BBC TV.

### Norman Croucher OBE

71 & 78 'Man' - Legless Mountaineer. 21 years after his first trek from John O'Groats to Lands End, Norman is doing it again - this time pushing a shopping trolley to raise funds for RADAR and three other charities.

### Stephen Hawking CH CBE

Nominated in 1989 as a world authority on 'Black Holes'. His best seller, 'A Brief History of Time', has been in the top ten for the last two years. Stephen Spielberg is making a film of the book.

### John Allport QGM BEM

Nominated in 1977 for his involvement in the arrest of criminals on 3 separate occasions. In November 1989 John had a hide named after him at the Wildfowl & Wetland Trust in Walney. It was opened by Lady Scott, with John and his granddaughter Emily.

### Tom McClean

Nominated in 1969 & 1982 for his single-handed crossings of the Atlantic. He has done it again! this time in a bottle, raising funds for a children's charity.

## AN EVENING TO REMEMBER

### Radar's Fourth Men of the Year's Dinner

THURSDAY 19TH APRIL 1990

*The fourth Men of the Year's Dinner, once again held in the marvellous setting of the Savoy Hotel in London, was the most successful to date.*

*Not only was the Dinner a wonderful social occasion for past recipients of the 'Men of the Year' Award and their families, friends and other supporters of RADAR but it was also an important fundraising event, helping RADAR to continue and expand its work.*

*Following the precedent started at last year's Dinner, the annual 'Leeders Awards' were presented by the Leeds Permanent Building Society, sponsors of the dinner. These awards are presented to men who in addition to their achievements as past 'Men of the Year', have continued serving the community, RADAR and other voluntary organisations.*

*The recipients this year were Major Stephen Hambrook, Detective Sergeant John Allport, and George Wilson who was the Director of RADAR until March 1990.*



## THE INTERNATIONAL OUTLOOK

The 'Men of the Year' Lunch has always been a very British affair. During the last thirty-one years only two men who have been honoured have not been British, if memory serves well. However, 1992 is by now just around the corner and with the European dimension becoming more important you have to ask whether the Luncheon will also become more European and we will not be honouring the British Gold Medallist from any member state.

Many barriers are already coming down and thinking on questions in the disability field is becoming more European minded. A computerised database for the whole of Europe has started with a comprehensive information service on equipment for disabled people.

Common policy throughout Europe has been discussed and codes of practice produced on such subjects as 'Employment of Disabled People' to see if some uniform line could be adopted to ensure that disabled people have equal opportunities and that their rights are observed. At the moment, a policy document on transport is

## HOW YOU CAN HELP RADAR

Please support RADAR's work throughout the country by sending a donation to the Head Office in Mortimer Street, or by arranging a Banker's Order. With reports earlier this year stating that there are now 6.2 million disabled people in Great Britain, the need for financial resources here at RADAR to implement and extend our work is considerable. Our sincere thanks in advance.

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## MANAGEMENT

In this year of recession "short-termism" may turn out to be one of the only growth industries.

Short-termism is a topic which has generated much sound and fury over the years; it may well become an issue in the general election to be held before mid-1992.

The Commons Trade and Industry select committee is currently hearing evidence about it; the Confederation of British Industry said on Monday that it was setting up another "standing committee" to investigate ways of discouraging it.

The proposition underlying the short-termism debate is this: the operation of the UK capital market is inimical to long-term planning and investment because the stock market and investors in it are driven by short-term considerations, such as company profits and dividends statements, and their need to perform.

From this core proposition dangers a number of other subsidiary points, viz, share trading turnover are too high, and destabilising; investors act like speculators not owners; and, investors facilitate predatory takeover behaviour.

Other countries, notably Japan and Germany, are eyed enviously; their industries enjoy a lower cost of capital mostly because they have benign and understanding owners.

Paul Marsh thinks almost all of this is bunkum, and, in *Short-termism on Trial*, he provides a lucid justification for his views.

Marsh is professor of management and finance at the London Business School. He is also a non-executive director of M&G Investment Management, one of the City's avowedly "long termist" investors, and is no stranger to the issue. He was a member of the 1987 CBI task force on City and industry relations.

Marsh is a believer in the "effi-

## Short-termism and the stock market

## Cutting through the conceptual fog

Simon Holberton reports on a study which lays the blame for poor investment decisions and performance at the door of Britain's managers

cient market theory" for explaining the behaviour of share prices. This widely accepted theory holds that all available information about a company is contained in its share price. He also believes that self-interest motivates investors and that they tend to act rationally. What does the share price tell one?

Take Imperial Chemical Industries, a company which has just announced a 10 per cent cut in capital expenditure for 1991. At the end of August its share price was 905p; earnings per share were 116p and gross dividend per share 74p.

In theory ICI's share price should reflect the present value of all future dividends. Using a standard model to work out the future dividend growth and discounting it by ICI's cost of equity finance, Marsh finds that the market is expecting ICI's dividends to grow by 13 per cent a year.

These figures would imply that of ICI's current market capitalisation, only 8 per cent is attributable to the current year's dividend; only 29 per cent can be explained by the present value of the dividends expected over the next 5 years; and only 50 per cent by the value of the dividends expected over the next 10 years.

While this does not constitute evi-

dence, it does raise an interesting question, namely why anyone should believe that there is a strong *prima facie* case that stock-market prices place too much weight on the short term."

He notes that the operation of the market turns fund managers' selfish actions to a socially useful end. To exploit their knowledge, fund managers must deal before others reach a similar conclusion, he says. But such activity alerts their competitors, and the share price is adjusted accordingly. But, "by spotting market inefficiencies, i.e. mispriced shares, the fund managers help to keep the market efficient."

Marsh reports survey findings which show that the influence of quarterly performance measurement of fund managers is less draconian than is often assumed. He also presents evidence to suggest that there has not been a rise in share price volatility or turnover in recent years.

This leads Marsh to suspect that the problem of share prices and investor behaviour is one of "perception and relationships" rather than of any underlying bias in share prices. "There is no evidence that shares are priced in a way which emphasises their short- rather than long-run prospects. Nor

is there any evidence that the market penalises long-term investment or expenditure on R&D by awarding the shares of the company in question a lower rating – indeed quite the contrary."

Marsh is good at cutting through the conceptual fog concerning share prices and investor behaviour. He also makes some telling points about managerial behaviour and corporate governance.

He identifies "managerial short-termism" as a key force behind poor investment in the UK. When it comes to making plans for the future, managers' perception will be influenced by their organisational systems and contexts, including the way they are remunerated and rewarded; their time horizons within their job; the role played by the internal performance measurement and management accounting systems; and, the internal capital budgeting and project appraisal systems.

Marsh notes that while executive remuneration packages may motivate executives by focusing on short-term profit performance they may discourage long-term thinking. If short-term accounting earnings are being rewarded, a potentially profitable investment which may have an adverse impact on earnings

in the early years may be rejected.

By contrast, in Japan, it is rare for senior executive salaries to be tied to short-term accounting profits. Bonuses are paid company-wide; the structure of rewards is biased towards long-term performance in the organisation, with salaries based on seniority, experience and individual appraisal. Job mobility is also less than in Anglo-Saxon countries.

Marsh reports the findings of an LBS survey of managers involved in making capital investment proposals. It shows that the current level of profitability is a major influence on investment decisions. The mea-

sure used is accounting profits and run measures. But as Marsh points out, profitable investments ought to be judged on the basis where expected benefits, in terms of discounted cash flows, exceed the costs.

But the LBS survey found that two-thirds of its 100 respondents used "pay-back" as the method for evaluating investment; a failure to meet pay-back requirements was often cited as a reason to reject an investment proposal. Marsh says: "This is worrying, since pay-back is anyway a potentially short-term measure, since it ignores cash flows after the pay-back period, and, if

used in the manner implied above, can encourage managers throughout the firm to believe that 'shorter is better'."

On corporate governance, he points out a contradiction. Those concerned with better communication focus on the commonality of interests between owners and managers; yet many concerned with better corporate governance are so because they want companies run in the interest of shareholders rather than managers. Better communication could reveal these differences.

The number of non-executive directors may be increasing but that does not guarantee their independence. Although technically appointed by shareholders, non-execs are in practice appointed by the management and are often selected for their connections with the company and because they conform.

Marsh rejects legislative attempts to cure short-termism. Laws would be directed against the wrong culprits, namely the markets and investors. He assails the government's short-termism for not making the necessary investment in Britain's infrastructure; but he believes the solution to short-termism lies with management.

"The problems which British industry and commerce faces in an increasingly international marketplace – key questions of competitiveness, market orientation, quality and excellence – are all issues which, by definition, have to be addressed by the managers and workforces within companies. Any policy prescriptions which ignore this will be fundamentally flawed."

*"Published by the International Fund Managers Association, Park House, 6th Floor, 16 Finsbury Circus, London EC2M 7JP. Tel 0171 638 1639. Price £10.*



ROGER BEALE

## Export credit

## Unbundling – a way round trade barriers

Peter Montagnon reports on the likely ramifications of the banning of government-funded subsidies

isation for Economic Co-operation and Development.

Britain's relatively high interest rates mean that the interest rate subsidies have been more important for UK exporters than for those in other countries such as Germany and Japan with lower rates, he says.

Also, the premiums charged by the Export Credits Guarantee Department for credit insurance are generally higher than those of its counterparts abroad, while the grudging attitude of the UK government towards financial support for

exports has led to a dwindling interest in this kind of business from banks in the City.

Meeting this challenge calls for an increased reliance on financial engineering, says Inglis, a softly-spoken Scot who formed UK Project Finance 18 months ago after spells with two US banks – Bank of America and First Chicago.

UK Project Finance has joint ventures with both Davy Corporation and Biwater which work exclusively on projects for those companies, but it also works for other compa-

nies as well.

In his time with US banks, Inglis attracted the attention of the financial community by masterminding both the financing of a \$550m Biwater water supply contract in Malaysia and a series of nifty financial packages in support of contracts won by Davy in South Korea.

The Malaysian deal was the largest ever supported by development aid under the UK government's Aid and Trade Provision, while the Davy contracts involved the innovative use of the debt swap market to

produce a low interest rate for the Korean borrower.

With the disappearance of interest rate subsidies expected to be agreed next year, the basic building bloc for such a swap-based package will disappear, however.

By taking sterling debt at a subsidised interest rate and swapping it for debt in another currency more suitable to the borrower, it has been possible to produce exceptionally cheap interest on supplier credits.

Now, says Inglis, this concept needs to be adapted to a

world without interest rate subsidies. The key is to listen to what both the seller and the purchaser actually want and then to marry the two requirements by a series of transactions in the financial markets.

For example, some international buyers have to meet government or other bureaucratic specifications regarding price. Their priority is to achieve a low price, regardless of the cost of servicing the resulting debt. Companies involved in leasing, however, may be particularly interested in a high cash flow.

By introducing a leasing arrangement, discounting the basic price and jacking up the leasing charges, it may be possible to meet the requirements of both sides and still ensure an adequate return for the original supplier.

This still involves some complicated banking transactions, but a further novelty in Inglis' approach is that the total package should be broken up and its different components – interest rate swaps, foreign exchange and basic loan – farmed out to separate banks which are best placed to han-

dle them.

This kind of unbundling is harder for a bank itself to undertake. If it wins a mandate to arrange a financial package, its instinct will be to keep as much of the work as possible in house regardless of whether it is fully competitive at each of the separate tasks involved.

It remains to be seen, however, whether this kind of service will be taken up in a big way by British exporters.

One alternative that may be more attractive because it is less complicated is simply to channel business through subsidiaries abroad in countries where there is more government support for exports.

That does not bring export business to the UK, but it does mean that the company itself is still in with a chance of some profit.

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## BUSINESS AND THE ENVIRONMENT

### Magazine cuts down on trees

URGING other magazines to follow suit, the Sierra Club, one of the largest environmental groups in the US, will this month begin publishing its award-winning national magazine, *Sierra*, on recycled paper.

The move to recycled paper debunks the myth that it cannot meet the standards required for four-colour printing. "For the first time, recycled paper that does not compromise the quality of photographic images is being used by a mass audience magazine," said Doug Scott, Sierra Club Associate Executive for Conservation and Communication. *Sierra* magazine has more than 500,000 subscribers.

"If the top 100 audited magazines were printed on our new paper, each year more than 8.6m trees would be saved, and 233,000 tonnes of trash would be taken out of the waste stream," said Scott.

*Sierra* will be printed on 50-pound Recycled Ecology Coated stock which contains 50 per cent recycled fiber and 20 per cent de-inked and post-consumer waste. The paper is produced by Repap Sales of Kimberly, Wisconsin.

The recycled paper is slightly more expensive than the virgin stock that *Sierra* had been using, acknowledges Carole Pisarczyk, *Sierra* publisher. There is a shortage of recycled "coated" paper, she explains. While many consumers routinely bundle newspapers for recycling, few magazines are recycled because there are no public collection services for this type of paper.

The *Sierra* Club hopes that by creating demand for recycled magazine-quality paper, however, it will in turn encourage waste-management companies to routinely collect discarded magazines.

Another challenge is to refine the recycled paper to produce lower-weight versions that maintain the strength required to run through printing presses without breakage. *Sierra* is testing a 45-pound version of the paper which it hopes to begin using next year. Paper weight is critical to publishers because it determines mailing costs.

Louise Kehoe

**J**ack Sparks is 71 and had never belonged to a protest group before joining Stop Toxic Incinerators in Cleveland last year. Known as Stinc, the organisation was set up to oppose three toxic waste incinerators due to be built in the north of England if a government inquiry in Durham decides in their favour.

Having worked for a chemical company for most of his life, Sparks is far from being a typical "nimby" or "not in my back yard" opponent of all things chemical. Nor is Cleveland, which has more chemical plant per square foot than anywhere in Europe, the sort of backwater the public usually views up to now.

The Durham inquiry, however, is no mere local tiff. Its outcome will be critical for the environmental lobby, which believes that if these incinerators are approved others will follow, turning the UK into a dumping ground for hazardous waste from overseas and discouraging industry from finding internal solutions to its waste problem.

This is what prompted Sparks to join Stinc. "If one incinerator application goes through, there will be a flood," he argues. "A lot of damage [from the chemical industry] was done in the past. But we didn't know then what we know now about the effect on the environment."

What happens at Durham will be equally critical for the UK waste management industry, which has put its weight firmly behind incineration as the waste disposal method of the future. If the UK does not anticipate future demand and build incinerators now, the industry claims, it will be left behind the rest of Europe.

The writing, it says, is on the wall. North Sea dumping will be outlawed by 1996, and landfill restricted by the EC. Soon there will be no alternative to incineration.

The inquiry, which opened on September 11 and is unlikely to reach its final conclusions before next March, focuses on two questions: whether the incinerators are clean and safe, and whether they are necessary. It is expected to be a test case for all such proposals in the future.

Two of the proposals, from Northumbrian Water and US-based International Technology, are for integrated treatment centres — incinerators that burn sewage sludge and toxic waste — Portrack on the Tees in Cleveland, and at East Howdon in North Tyneside.

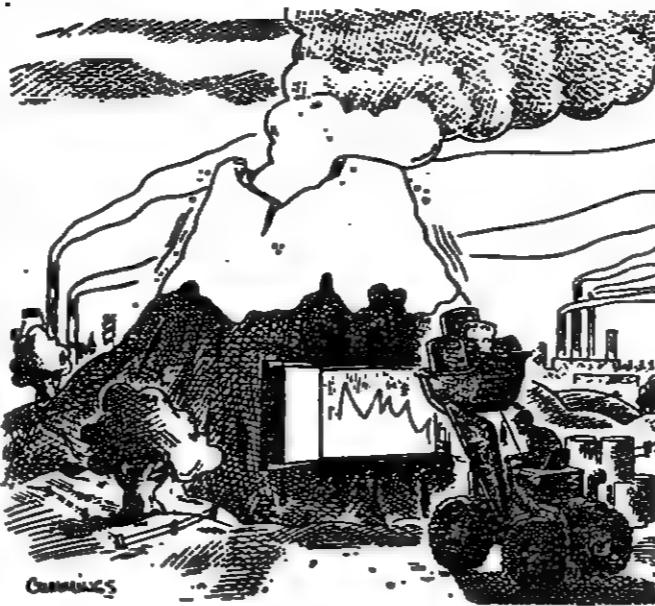
Juliet Sychrava examines the debate over proposals to build toxic incinerators in the north of England

### Public sentiment waiting to erupt

They would cost £20m each and have a toxic waste capacity of 26,500 tonnes and 23,100 tonnes a year respectively.

A third, from Cory Environmental, the waste management company which is a division of the Ocean group, calls for a 30,000-tonne toxic waste incinerator to be built at Seal Sands, in the industrial Teeside area that houses ICI, Shell UK and British Steel. Cory expects to invest around £20m.

All three have been rejected by the planning authorities and opposed by local councils who say they are a health and safety risk. Cleveland, whose county councillor Paul Harford recently described the proposed incinerator as being as useful as a hole in the head, also views it as a threat to other regional industries, such as nearby food manufacturer Rank Hovis McDougall, which also Hovis McDougall, which



can trot out any monkey mouse scientist to claim dioxins are formed in the incinerators. But what people don't understand is that there are more dioxins in your garden bonfire than there are in the incinerators.

Because dioxins form within a certain temperature range, he explains, the new high temperature incinerators which stop them forming are safer than ordinary incinerators.

Whether that means more incinerators is uncertain — Stinc research shows that planned in-house facilities at chemical plants will deal adequately with the problem, leaving only 1,500 tonnes a year for incineration by 1992. "We have assurances from all the big companies that they won't need the incinerators," says Sparks. "And small or medium companies can't afford to use it at around £1,000 per tonne compared with a landfill cost of £15 per tonne."

Environmental concerns aside, whether the incinerators are necessary — for the region, or for the nation — is a vexed issue. Local councils argue that there is not enough toxic waste to justify new capacity.

Tyne and Wear Development Corporation says it produces less than 40 per cent of the proposed capacity at East Howdon.

Cleveland puts its current incinerator requirement at 3,665 tonnes, compared with the 30,000 tonnes Cory plans to double its capacity.

At the moment Cleveland council disposes of more than 200,000 tonnes of waste in total by dumping it at sea, and exporting it elsewhere in the UK. The government's white paper on the environment upholds the principle of self-sufficiency in waste disposal, but most observers feel toxic waste is an area where it is inapplicable, since it is impractical for each region to have a toxic waste incinera-

tor.

How much national capacity is needed is also debatable. The UK already imports EC waste, though exactly how much is a controversial question.

The anti-incinerator lobby argues that the UK is in overcapacity. Building more incinerators will only encourage further imports, particularly as this is a lucrative business — the cost of disposing of a tonne of hazardous waste can be more than £2,000.

Both Cory and Northumbrian Water offer guarantees that they will not import waste but these are viewed with some cynicism by their opponents. "They probably wouldn't," says Gerard Parr, chairman of Stinc. "But how do you trace imported waste that is split and transferred at Manchester to Cleveland?"

The main plank of the waste management industry's case is the claim that new legislation will compel industry to switch to incineration. New EC directives, which will restrict the classes of waste that can be dumped in landfills, and broaden the definition of toxic waste, are being drafted.

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The main plank of the waste management industry's case is the claim that new legislation will encourage the UK to clean up Europe's waste. It is backed by Pete Widlinski, the co-ordinator of Communities Against Toxics, a national protest group. "Incineration is old technology made to look brand new, with nice-looking new buildings. But it isn't a solution. What we need is clean production, and if the UK doesn't develop the clean techniques used in the US and elsewhere, we'll lose out."

But for Jack Sparks more incineration capacity will only encourage the UK to clean up Europe's waste. He is backed by Pete Widlinski, the co-ordinator of Communities Against Toxics, a national protest group. "Incineration is old technology made to look brand new, with nice-looking new buildings. But it isn't a solution. What we need is clean production, and if the UK doesn't develop the clean techniques used in the US and elsewhere, we'll lose out."

The fund recently objected to McDonald's plans to recycle polystyrene. The company reacted with a paper packaging alternative. Within a month, McDonald's expects to launch its interim packaging plan using a combination of wax-coated and clay-coated papers and a novel quilted paper package which uses "dead space" to trap heat.

The fund is now trying to persuade McDonald's to use a cellulose lining for its quilted case instead of polystyrene, since the polyethylene component would make the bags difficult to compost.

Although the company has not come up with a final plan for its packaging, it expects to use very thin gauge paper with about 50 per cent less volume than the plastic foam.

Whether McDonald's decision will have a significant

### McDonald's junks plastic packaging

By Karen Zagor

If most environmentalists have their way polystyrene foam packaging will soon become a relic of the plastic age — a memento of the days when convenience took priority over the environment.

The anglophiles are gone. Last week McDonald's, the US hamburger chain, said it would phase out its use of polystyrene packaging, starting with its hamburgers.

The move was a direct response to consumer pressure. McDonald's had planned to replace the polystyrene and still maximize that foam packaging is environmentally sound. But according to Ed Bondi, president of McDonald's US operations: "Our customers just don't feel good about it. So we're changing."

The move was hailed as a victory for an unusual collaboration between the big multinational business and the Environmental Defence Fund, a non-profit public interest group which claims to have instigated a US ban on the pesticide DDT.

The group first approached McDonald's in July 1989. A year later the two organizations agreed to study ways of reducing the solid waste generated by McDonald's 11,000 restaurants around the world. "If we're going to move America, we have to move corporate America," said Frederic Krupp, executive director of the fund.

When the fund recently objected to McDonald's plans to recycle polystyrene, the company reacted with a paper packaging alternative. Within a month, McDonald's expects to launch its interim packaging plan using a combination of wax-coated and clay-coated papers and a novel quilted paper package which uses "dead space" to trap heat.

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Although the company has not come up with a final plan for its packaging, it expects to use very thin gauge paper with about 50 per cent less volume than the plastic foam.

Whether McDonald's decision will have a significant

impact on reducing waste in the nation's landfills remains to be seen. Nevertheless, other fast food chains are becoming more sensitive to consumer concern about packaging.

According to Det Wiler, a spokesman for Kentucky Fried Chicken, waste from fast food is only a small part of landfill rubbish. "But it tends to be visible because it carries the restaurant's name." The company uses recycled material in napkins and is looking at ways to compost its packaging.

Burger King claims to have used paper packaging since the chain first opened in 1954. "Paper is biodegradable, recyclable and compostable," said a company spokesman. However, according to some environmentalists Burger King uses a thick paper board which is probably no better for the environment than polystyrene.

Among the charges levelled against polystyrene is that the production process generates a number of pollutants. But "people are blind to the dangers of paper," said Jan Beyea, a senior scientist at the National Audubon Society. Paper production damages forests. Sulphur is an unwanted by-product of the coal burned to produce paper and the chemicals used in bleaching paper are toxic.

According to Beyea, some of McDonald's recent environmental initiatives are more important than the move away from polystyrene. These include a plan to invest \$100m a year in a recycling programme and the company's use of brown paper bags in its restaurants.

One of the side-effects of McDonald's decision to abandon foam packaging is the damage it may do to polystyrene recycling programmes. "Most plastics are inherently recyclable and it's a crime we don't recycle more of them," said Beyea.

"It's unfortunate that this happened just when we were gearing up in recycling," said a spokeswoman for Amoco Foam Products, which supplies foam packaging to McDonald's. Amoco plans to go ahead with its recycling programme using products from school and hospital cafeterias and other fast-food sources.

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## TELEVISION

*Into the spider's larder...*

**A**mong those who can take responsibility for making today's younger generation care more than any previous generation for the future of the animals with which we share this planet, David Attenborough must have a stronger claim than almost anyone. For nearly 40 years, from *Zoo Quest* in the 1950s to *The Trials Of Life* today, he has been presenting television series which explain the natural world without destroying its magic. Cassaded with honour and understandably the subject of one of Victoria Wood's best sketches ("I hear he's such a nice man if you meet him in real life - indeed he is"), Attenborough is surely one of the best broadcasters in any subject area that we have ever seen.

Of course his subject has turned out to be ideally suited to television. There is something almost mystical about the way that the television medium turned up at the very time that some sort of environmental warning was needed to show that mankind was endangering the future of the earth with pollution, over population, and nuclear bombs. But however appropriate television technology may be for showing us the tattered guillotines or the effects of acid rain, there is no substitute for a truly outstanding presenter, and Attenborough is clearly one of the great naturals.

That said, he is the first to heap credit for the achievements of series such as *The Trials Of Life* on the cameramen, and in the first six episodes of this 12-part, 24-series those achievements have been as astounding as any we have ever seen. That is saying a lot when you remember such historic sequences as the polar bears in *Kingdom Of The Ice Bear*, the storks filmed from a model aeroplane over the Bosphorus, and the unforgettable film of Attenborough socialising with gorillas.

This time, in Programme 4, we watched an amazing and terrifying scene showing killer whales charging into the shallows of a Patagonian beach-like vast rogue submarines, to snatch sea lion pups. Just when you thought it could not become any more electrifying you found yourself somehow - only cameramen Mike DeGruy and Paul Atkins know how joining the whales to storm into the beach, surrounded by fellow killers. The film ended with a poignant code as one whale took its catch, still alive, out to sea and played with it, tossing it in the air and catching it like a cat with a mouse.

We have flown with frigate birds to watch as they harry tropic birds to make them drop their fish dinners, and seen a weaver bird destroying its beautifully woven grass nest because it had turned brown before a mate had been attracted. How long did the cameraman have to wait for that? We have followed a tiny spider as it raided the meat rachis of a much larger spider, and seen a hermit crab trading up from a small des. res. to a medium sized detached home. Goodness knows where the cameraman was. In tonight's programme Attenborough stays out in a tropical downpour to show us tiny tent-meking bats under their palm leaf and crawls right inside a tarantula mound to explain the air conditioning system... again, of course, to a film crew already in situ.

In the second most astonishing sequence of this series so far, a sweating Attenborough peeled through the jungle on foot, explaining between gasps that there has never

been a less truthful saying than that the camera cannot lie. Apply those thoughts constructively to a 13th episode and the result would probably be as fascinating as the famous award-winning documentary *The Making Of A Natural History Film*.

The interesting thing is that he need not have been: we saw two shots which combined Attenborough and resting chimpanzees in the background (eating monkey meat? who knows, they were much too far away to see) and one shot with Attenborough running while a fleeting black shape - a hunting chimp a small game warden in a black mac? - disappeared stage left.

As the spectre of money pouring into the great black hole marked "BSB" fades to be replaced by images of long term profits from the likely success of Sky TV (oh what British Sky Broadcasting, but within weeks we shall be calling it "old Sky") those of us holding Pearson shares in the FT, being one of BSB's chief backers - should presumably be smiling with relief. As viewers, however, we have reason to be splitting with relief.

The wildly expensive satellite adventure has resulted in just two benefits for the intelligently discriminating viewer: the 24-hour Sky News network, and BSB's magnificent weekend arts programmes on the Now channel. Those arts programmes, it seems, are now to be scrapped. Gary Davey, deputy managing director of Sky (who, like managing director Sam Chisholm, was brought in from Australia by Rupert Murdoch) is reported to have said that he never understood the concept of the Now channel and there was "unlikely to be a real need for it". So bye bye.

For the moment Sky News stays, though with cuts in its already slimline staff and meat-eating chimps, excluded Attenborough. Of course his voice, panting, was heard over these shots, and the sound of slavering chimps and jungle birds was heard over the pictures of Attenborough. But sound can be laid across any picture.

Perhaps the whole thing was spared the difficulty of choosing between incompatible satellite systems. But, now that we are reduced to the single operation with five channels (two for movies, one each for rock music, news, sport and entertainment), what reasons are there for spending \$200 on installing satellite equipment? If it is movies you want you can hire them from video shops well before they get onto the satellite, and since you now have to pay for every VCR, the advantages of satellite are hard to see. The 24-hour rock video channel, MTV, is good for bored 8-year-olds, and once every few months there is a big sporting event which you can see earlier on the satellite than on terrestrial television. The general entertainment channel makes ITV seem like god's gift to intellectuals. So satellite television begins to look like a service for the not very bright.

Those with the greatest grievance are surely the few tens of thousands of viewers who have paid \$400 for the supposedly superior BSB service. They are now being given to understand that the notion of the Independent Broadcasting Authority protecting the interest of the viewer is a lot of old eyewash and are told that they will be given a Sky dish and Sky's inferior service in place of what they paid for. Tough luck, come on, and all that. How fortunate we are to have such a good terrestrial television service.

Christopher Dunkley

All the other intercut shots, showing charging chimps and meat-eating chimps, excluded Attenborough. Of course his voice, panting, was heard over these shots, and the sound of slavering chimps and jungle birds was heard over the pictures of Attenborough. But sound can be laid across any picture.

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When he gave the first ever Huw Wheldon Memorial Lecture three years ago Attenborough's subject was the degree of contrivances necessary in the making of wildlife films. It was a splendidly informative lecture, with one gaff or another blown every few minutes. He ended by reminding us that there has never

been a more skillful summary of the moment (Globe).

Nigel Planer and Gareth Hunt in another Alan Ayckbourn play, this time about media manipulation (437 367).

*Into The Woods* (Phoenix) Julia McKenzie stars as the witch in Stephen Sondheim's confection of fairy tales. The title song is more memorable than a storyline that descends into recrimination and chaos as the characters' dreams turn sour. (567 1004)

*Cats* (New London) The formula of Elton John and Lloyd Webber's music and feline dance has made this Britain's longest running musical. (406 0072)

*Bach Mass* in E minor. London Bach Orchestra (Mon). Barbican Hall. (071 638 8891).

*Louisiane Symphonie Orchestra* conducted by Kurt Masur performs Strains' first and second symphonies (Tues). Barbican Hall. (071 638 8891).

*Orchestre Colonne* conducted by Bertrand de Billy. Lazar Berman (piano); Tchaikovsky (Mon). Salle Pleyel (45638873).

*Maria Joao Pires*, piano. Augustin Dumay, violin. Beethoven's *Tue*. *Theatre des Champs Elysees* (45638873).

*Vincent Laudenbach*, piano. Debussy, Ravel (Tues) Salle Pleyel (45638873).

*Rafael Orozco*, piano. Mozart, Schumann, Liszt (Tue) Salle Gaveau (45638873).

*Orchestra de Paris* conducted by Carlo Maria Giulini; Schubert (Wed, Thur) Salle Pleyel (45638873).

*Orchestra National de France* conducted by Neeme Jarvi, Gidon Kremer, violin; Paert, Tchaikovsky, Sibelius (Thur). *Theatre des Champs Elysees* (47203637).

*Mikhail Pletnev*: Tchaikovsky, Mussorgsky (Thur). Salle Gaveau (45638873).

*New Belgian Chamber Orchestra* conducted by Jan Caeys with Luc Devos (piano). Haydn, Men-

delsohn, Mozart, Palais des Beaux-Arts (Wed).

**Frankfurt**

*Frankfurt Radio Orchestra* under Elio Boncompagni with tenor Jose Carreras (Sat). Alte Oper.

*Netherlands Philharmonic* with Eliane Rodrigues (piano), Bart van Hoenzen conducting. Mendelssohn, Beethoven, Schumann, Concertgebouw (Thur). *Philharmonie*, Amsterdam. Arsenyev, Shostakovich, Concertgebouw (Tues).

*Isaac Stern* (violin), Yo-Yo Ma (cello) and Emanuel Ax (piano). Beethoven, Brahms, Schubert, Concertgebouw (Wed).

*Royal Concertgebouw Orchestra* conducted by Jakob Kraiberg, with Karine Goerjan (cello). Penderecki, Stravinsky, Concertgebouw (Thur) (718 3465).

*Netherlands Chamber Orchestra* with Heinrich Schiff and Heribert Steegenga (cellos). Violin, Linda Kohlmann, cello. Stadsschouwburg (Wed).

*Orchestra della Scala* conducted by Carlo Maria Giulini. Beethoven programme (Mon). Auditorio Nacional de Música (45638873).

*Orchestra del Teatro alla Scala* (45638873).

*Krystian Zimerman* (piano). Debussy, Beethoven (Mon).

*Amsterdam Baroque Orchestra* conducted by Ton Koopman. Mozart, Beethoven (Tues).

*Brussels*

*Vienna Philharmonic Orchestra* conducted by Riccardo Muti. Mozart and Schubert (Wed). Teatro alla Scala (45638873).

*Canadian Brass Orchestra* with John Neschling conducting. Schumann, Villa-Lobos and Dvorak (Mon, Tues). Auditorium in Via Della Conciliazione (6541044).

*Krystian Zimerman* (piano) (Thur). Teatro alla Scala (45638873).

*Utrecht*

*Krystian Zimerman* (piano).

*Amsterdam Baroque Orchestra* conducted by Ton Koopman. Mozart, Beethoven (Tues).

*Brussels*

*New Belgian Chamber Orchestra* conducted by Jan Caeys with Luc Devos (piano). Haydn, Men-

*Bajazet*

ALMEIDA THEATRE, ISLINGTON

The much parroted belief that Corneille and Racine are unplayable on the English stage has been energetically challenged over the last few years, most notably at the Old Vic under Jonathan Miller's direction. But the bold new translations and idiomatic design schemes that have invigorated Corneille's *Lion* and *Theatrical Illusion* left Racine's *Andromache* gasping within the skewed horizons of what Miller rather grandiloquently termed a "Seventeenth century elsewhere".

Peter Eyre, who appeared as Pyrrhus in Miller's production, directs *Bajazet* on a contrastingly flat, unnumbered stage backed in Chloe Obolensky's design by a wall of fencing sticks, geometrically arranged to suggest elegance and symmetry but also the imprisonment within which the tragedy plays itself out.

As the spectre of money pouring into the great black hole marked "BSB" fades to be replaced by images of long term profits from the likely success of Sky TV (oh what British Sky Broadcasting, but within weeks we shall be calling it "old Sky") those of us holding Pearson shares in the FT, being one of BSB's chief backers - should presumably be smiling with relief. As viewers, however, we have reason to be splitting with relief.

The interesting thing is that he need not have been: we saw two shots which combined Attenborough and resting chimpanzees in the background (eating monkey meat? who knows, they were much too far away to see) and one shot with Attenborough running while a fleeting black shape - a hunting chimp a small game warden in a black mac? - disappeared stage left.

As the spectre of money

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Wednesday November 7 1990

## How best to aid eastern Europe

**T**HE governments of eastern Europe need help. The recent demonstrations against price rises introduced by the Hungarian and Romanian authorities underline their vulnerability. They also confirm the bind in which these fragile democracies find themselves. If they do not introduce reforms, western companies will not invest on the scale that is needed. If they press ahead with reforms, they face the possibility of instability.

A study published today by the London-based Centre for Economic Policy Research argues that over a period of 10 years the countries of eastern Europe could double their GDP. This implies an annual growth rate, in income per capita, of about 7 per cent. But because the existing capital stock of eastern Europe is, as the report suggests, worthless, any substantial and sustained growth in GDP would require an investment inflow averaging more than \$100bn per year.

Current indications offer little prospect that capital inflows of anything like this amount will be forthcoming. Western investors remain cautious, waiting for the governments of eastern Europe to set up the legal instruments necessary to attract foreign capital. They seek assurances that profits can be repatriated and that the countries are stable. Even if these conditions are met, there is always the fear that the population will rebel against a liberalisation of prices, a cutback in consumer spending and unemployment. As the CEPR puts it, "the issue is how both investment and consumption needs can be financed."

The growing consensus among the European Community, the Group of 24 industrial countries and the International Monetary Fund is that consumption in eastern Europe should not be overtly subsidised. Western bankers recall the 1970s when credits flowed into eastern Europe. Instead of being used for capital investments, the credits propped up the communist system. That is why the International Bank for Reconstruction and Development and the Group of 24 have linked aid to specific projects. It could go further. A stabilisation fund should be made available as a further safety

valve. The European Community, and the GATT, could be even more practical in their approach.

Existing import barriers affecting eastern Europe's agricultural products could be relaxed. These exports could help finance much-needed imports of machinery and increase production. The CEPR reckons that total grain output by eastern Europe could rise by about 30 per cent, or about 5 per cent of world output. Any increase in net agricultural exports from eastern Europe would lead to lower world prices and pressure to reform the Common Agricultural Policy. The countries of eastern Europe should also be encouraged to seek early associate membership of the EC which would bring them within the rules of the EC's competition policy. That would strengthen their governments' commitment to the reform process.

These measures, however, would still not go far enough towards softening the social effects of the reforms. Instead of granting western investors generous tax exemptions after all, they have abundant cheap and relatively skilled labour at their disposal - governments could siphon off a percentage of the taxes paid by the new enterprises into social welfare funds. These funds could be used for unemployment benefit, retraining and modernising the infrastructure. This would go some way towards diluting the local populations' antipathy towards western capital.

Finally, western governments will have to address the issue of debt repayment, compounded by higher oil prices and the Soviet Union's switch to the dollar clearing system with eastern Europe which begins on January 1. The Paris Club has granted Poland a moratorium of interest and principal payments falling due, until March next year. The debt owed by Hungary and Bulgaria requires urgent attention.

The offer of debt relief, necessary as it will be, should be conditional on the adoption of a determined reform programme. That is why Poland, which has proved the most radical of the East European countries, deserves first place in the queue.

## Short-termism reappraised

**T**HREE IS no such problem as short-termism on the part of investment managers. However, if company executives believe that the stock market is short-termist, they may behave in a short-termist manner, for instance by cutting back on investment and training. It is therefore necessary to educate corporate management in the ways of the capital markets.

This somewhat cheeky riposte from the Institutional Fund Managers' Association to the wave of criticism from industry and Whitehall of allegedly short-termist and irresponsible City attitudes contains much common sense. Taking the form of a paper by Professor Paul Marsh of the London Business School it analyses the evidence for short-termist behaviour, and rejects the notion that any tendency for inadequate investment by British industry is related to shortcomings in the capital markets.

Although it has now become a hot political issue, the short-termism debate is already out of date. It arose because of the hostile takeover bids that swept the UK and the US in the late 1980s. That surge of deals petered out a year ago but the sense of corporate resentment remains strong.

The arguments should be seen as a part of a basic tension over many decades between the financial markets and industry, which mostly simmers beneath the surface but occasionally erupts. Previous outbreaks have produced the Bolton Report on small company finance and the Wilson Report on the City and industry. Now the House of Commons Trade and Industry Committee is preparing a report on takeovers.

### Freakish conditions

Yet the takeover boom was generated by freakish capital market conditions in which enormous quantities of bank credit became available to finance corporate deals. The prices of many businesses were inflated to levels well above those which stock market investors considered to be justified. They were correct in their judgment. In many cases

the companies which paid those prices and the banks which financed them have got into trouble.

An active, even speculative, stock market is not of itself a threat to companies: quite the reverse. A liquid market attracts investors and reduces the cost of capital below that which would apply if shareholders were locked in for long periods. At times in the past the stock markets of Britain and the US have been seen as offering clear advantages in providing risk capital for industry. So they will again. Bank-dominated structures in other countries have sometimes encouraged lethargy.

### View from battle front

Unfortunately the view from the battle front has not been at all clear. Company executives have observed investment analysts and fund managers focusing upon short-term earnings targets and have concluded that company valuation has only a short-term basis. Since finance directors are well aware how easily earnings per share numbers can be manipulated they can become cynical. But the process of share valuation is more subtle than they realise: executives can rise to quite high positions in companies before they encounter the investment community and its philosophy. For example, companies are regularly taken aback when their share prices fall during a boom but rise in a subsequent recession: who is being short-termist in such conditions?

The main cause of friction, an excessive level of takeover activity, is not now a problem, although care will be needed to ensure that it does not recur. The immediate priority must be to repair City-industry relationships, which will involve a considerable investment in communications, on both sides. That may not seem attractive to company managers who regard themselves as the innovative parties.

They should realise that to impose long-termist solutions such as locking in shareholders or depriving them of voting rights would raise the cost of capital; the volume of industrial investment would eventually fall rather than rise.

**A**fter nearly a decade of seemingly effortless expansion, Electrolux, the world's leading white goods manufacturer, has hit hard times as the industrialised world faces the growing threat of global recession. The company is particularly sensitive to any downturn in consumer demand because of its concentration on producing household goods such as cookers, washing machines and freezers, which are the first items to be cut from domestic budgets in periods of austerity.

"We are living almost from day to day at the moment," admits Mr Anders Scharp, the chief executive, in his Stockholm headquarters. The first signs of difficulty for the company were discernible during the second quarter of 1989 but it was only in August, when Electrolux announced a 56 per cent drop in its profits to Skr300m for the second quarter of this year, that the scale of the company's travails became apparent. Its third-quarter figures, due out on Friday November 16, seem likely to add to the gloom which has surrounded Electrolux recently.

"We have been taken by surprise by the volatility of the white goods market," says Mr Leif Johansson, the 39-year-old head of the company's white goods division. "Compared with other industries, a fall in consumer confidence has a much more rapid and adverse effect on our production lines."

There are no signs that Electrolux can expect an upturn at least until 1992. "It is going to take some time for us to improve our position," says Mr Scharp.

The onset of a colder climate in the market has come as a shock to all in the company. Between 1984 and 1988 Electrolux enjoyed a period of exceptional growth based primarily on worldwide acquisitions that transformed the Swedish-based company into one of the first genuinely transnational enterprises. Its profits rose impressively year on year to a peak of Skr7.75bn in 1988.

Indeed, like the Swiss-Swedish engineering group Asea Brown-Boveri that was created through a merger in the autumn of 1987, Electrolux was hailed as a prototype of the kind of company that could expect to flourish in post-1992 Europe.

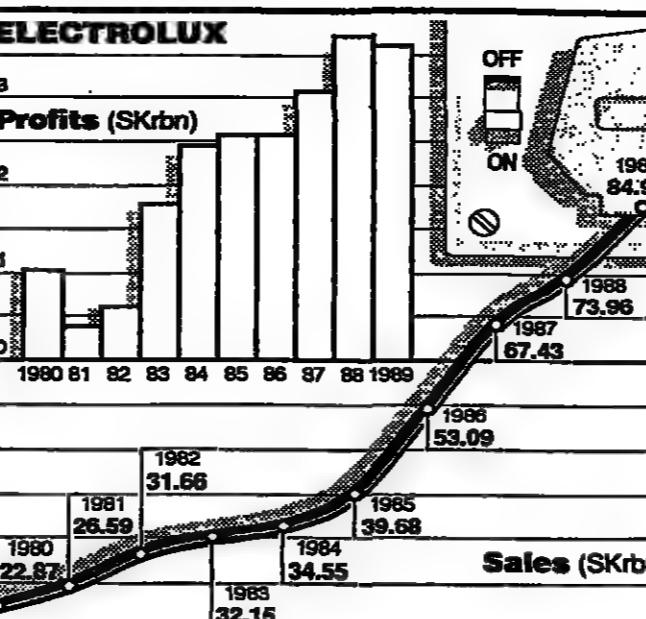
The sharp decline of Skr300m to Skr101bn in the company's profits in the first six months of this year stems from several unconnected factors. Just over a quarter of the fall is due to the substantial downturn in sales of the company's wide range of household appliances - especially cookers, dishwashers and washing machines - in the US and Britain.

Mr Scharp says he remains worried about the depressing economic outlook in the US which is the company's single biggest national market and where it enjoys a 17 per cent share. It faces a potentially damaging price war with its main rivals Whirlpool and General Electric and as a result strong pressure on its profit margins.

A steep rise in production costs in Italy, Sweden and Britain has also hit the company's performance. However, demand remains strong in Germany where the company is

**R**obert Taylor on the problems at Electrolux as recession bites

## Freezing outlook on home front



the second-largest supplier of white goods, although signs of weakness are now emerging in southern Europe.

In fact, nearly half the fall in profits at Electrolux this year stems not from the drop in its core business area of white goods but from the troubles in its industrial products division, which accounted for 20 per cent of the company's sales last year. An estimated Skr300m of the decline is due to the high cost of aluminium in the spot market.

The company has also suffered a setback in the sales of car safety parts, particularly in Italy and Australia, and a drop in demand for its compressors for refrigerators and freezers.

Increasing price competition has hit the market for Electrolux's floor-care products in the US and there has been a similar downturn in demand for air conditioners and commercial cleaning equipment.

In spite of this comprehensive range of problems, Electrolux's commercial services division - which covers office cleaning and laundries - has continued to report growth in sales volume and profits while demand for the company's outdoor products - chainaws and garden equipment - has remained strong, even in the UK.

This is not the first time in recent years that the company has been in difficulties. In 1981 Electrolux saw an 80 per cent fall in profits to Skr55m due to a period of over-rapid expansion. As a result it

pulled out of several vulnerable product areas such as office equipment and electric cash registers, tightened up its financial control and reorganised its product lines.

Mr Scharp and his colleagues argue that Electrolux is in a fitter financial shape to pull through its current troubles than it was then, before the company's substantial global acquisitions. Remedial action includes a "back to basics" strategy which concentrates on the company's consumer products core through plant restructuring and an emphasis on greater productivity.

"We have now a much better and wider product range with more modern and rationalised facilities to survive a recession," insists Mr Scharp.

But regrouping the company's resources in time for the intense competition that will emerge after the single European market of 1992 has meant taking painful decisions. In late August the company announced 18,000 job losses to go to a loss of 8,000 this year and a further 7,000 in 1991 - amounting to 10 per cent of its worldwide workforce.

Mr Scharp says Electrolux intends to sell off what it calls "non-strategic assets" to raise about Skr300m-700m for its restructuring. This began in September with the decision to place the company's commercial services division on the market, which accounted for 5 per cent of last year's total

yesterday, after meeting an old friend, Sir David Wilson, the colony's governor on her way back to the US.

The account closure will incidentally settle an old score with Chartered. The bank put all her bank interest into a non-interest current account while she was in prison.

She has gloomy prognostications for Hong Kong after it returns to Chinese sovereignty in 1997. They are based partly on her experiences of China's rough treatment of Shell and partly on her own imprisonment in the cultural revolution when the Red Guards condemned her as a capitalist and killed her daughter.

"I am sure they will want to keep Hong Kong prosperous but I'm also sure they don't know how to do it, and it is bound to decline as a financial centre," she says. "The way of doing things will change - it'll be like a third world country run by people for the benefit of personal relations."

"A black market exchange rate could develop lower than the US dollar-pegged exchange rate, and slowly and subtly the local Chinese will be pressured to do things Peking's way."

### Clock stopped

■ Foreign companies newly-listed on the London stock exchange are expected to get a marble clock.

Fac is the members had a job lot of them made out of marble which was retrieved from the old exchange floor.

But there was consternation in the managerial ranks of the Hong Kong agro-industrial group C.P. Pokphand, turnover £54m, when it heard about the proposed present. To the Chinese the gift of a clock indicates that the giver expects to attend your funeral.

So when the new listing was

celebrated yesterday, a block of the marble was presented instead. The Chinese company responded with a gilt horse,

with money in its mouth for luck.

## Flaw in the argument

**D**avid Lascelles on the Governor of the Bank of England's views on banking supervision

**W**hen the Governor of the Bank of England describes his remarks as "very speculative" we are clearly being treated to something which, in Old Lady Speck, is more than just a bit controversial.

So when Mr Robin Leigh-Pemberton stood up before a meeting of French bankers on Monday and suggested that a future EC central bank might be responsible not just for monetary policy but also for regulating banks, people were bound to prick up their ears.

It was not just that he seemed to be suggesting that here was yet another area where national sovereignty would have to be yielded up - even as the whole UK political establishment was jangling with the Howe-triggered crisis over Europe. At a more practical level, he seemed to be challenging the most fundamental principle on which the EC's single market is being constructed: namely that while the Directives for the financial services industry are set in Brussels, supervisory control is firmly in national hands.

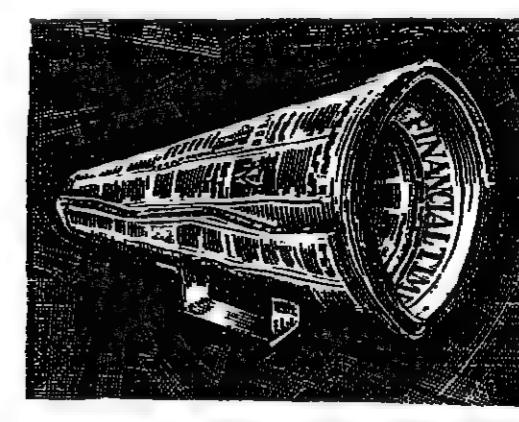
Mr Leigh-Pemberton was clearly sensitive to the repercussions of what he was saying. He hedged his views with cautions that the process would have to be very carefully controlled, and would, in any case, take "decades". But his central message was unmistakable: the EC will almost certainly need to centralise supervision of the financial system.

He gave two reasons for this. The first is that the logic of a single market points to the need for single supervision. This need will arise regardless of what happens on monetary union because the prospect of a single market was already creating a rash of cross-border alliances and eroding national groupings.

But there is some comfort for those who do view this prospect with alarm. The Governor's argument was flawed in one respect. It is not the case that the monetary authorities also need to have power over the banking system to be effective. Germany, the dominant financial member of the EC, is a case in point. The Bundesbank is responsible for monetary policy, but supervision is done by another government agency. Some separation also exists in the US and Japan.

This suggests that an EC central bank should be able to do its monetary job without wider powers. The main question therefore is whether the logic of the market demands centralised supervision. And that depends on whether national authorities will be ready to yield it up.

The Governor of another EC central bank said on hearing of the Governor's speech that he doubted they would, and one may guess that the Bank of England itself would not rush to hand over its powers to another body. But by permitting himself a few speculative thoughts, Mr Leigh-Pemberton has lit up a fresh dimension to the EC integration process.



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In the sombre offices of Glasgow chamber of commerce, Mr Ewan Marwick, the chief executive, expounds on a pleasant daydream. Since the economy north of the border is slowing down so much later than that of the south, "wouldn't Scotland just step across to the next upturn without having to go through the recession in between?"

So far Scotland, in common with the north of England, is feeling only a little of the pain that is afflicting the south. Unemployment is still falling - dipping below 8 per cent in September for the first time in a decade. House prices are still going up gently and retail sales are still reasonably strong.

The Scottish consumer still has plenty of money," says Mr Alasdair MacCallum, chief executive of Don & Low, a Shell subsidiary in industrial textiles. "There's nothing really wrong with the Scottish marketplace. But most Scottish companies sell outside Scotland, with England usually their biggest market."

It is from England and from the world economy that the effects of the economic downturn are beginning to hit Scotland. In mid-October, Exxon Chemical said that it was postponing a scheme to build a £230m ethylene plant in Fife because it expected lower world growth in chemicals.

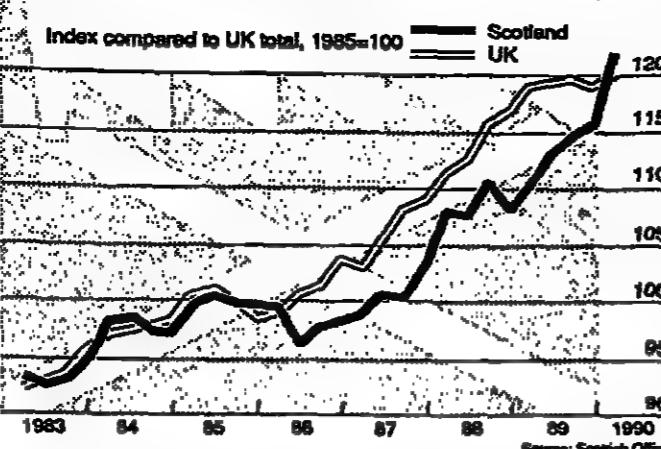
Property development schemes in Edinburgh and Dundee are being hit by the damage caused to the English developers by the property market collapse in the south, and Glasgow, though still very buoyant, is being affected too.

Though Howden, the Glas-

The economic pinch has been slow to make itself felt north of the border, writes James Buxton

## Scots feeling less pain

### Scottish manufacturing output



Though Aberdeen was worst hit, manufacturers in the central belt suffered too and recovery only began in late 1987.

Since then, the economy has grown fairly strongly and in the first quarter of this year growth in manufacturing out-put beat that of the UK as a whole for the first time in five years. Scotland depends much less on heavy industry than it did 10 years ago: many people now work in services such as tourism and finance, both of which are expanding. The multinational electronics companies located in Scotland have been doing well and the whisky industry is continuing to re-open inactive distilleries.

Scots have enjoyed some of the prosperity spreading from the south of England without all the pain. House prices in Scotland went up later than in the south; but when high interest rates were imposed they had less effect on individuals because only 50 per cent of Scots are owner occupiers (a figure that has risen from 35 per cent since 1979) and their mortgages are smaller.

That left Scots with higher disposable incomes than many people in southern Britain, an effect boosted in many sectors by national pay bargaining which gives many Scots pay rates geared to the south's higher cost of living.

the reduction in costs stemming from the shake-out.

Unemployment in Aberdeen, which almost touched 10 per cent in 1987, is now down at 2.6 per cent and some companies are facing shortages of labour. Traffic through the airport has gone up by 11 per cent this year, harbour activity by 20 per cent. Average house prices in the city rose by 12 per cent between July and September.

The effect of the new strength of the oil industry is spreading into the central belt of Scotland where engineering companies are winning oil-related orders. Mr John Hood, managing director of Weir Pumps, part of the Glasgow-based Weir Group, says orders for pumps from the oil industry are this year running two to three times ahead of projections.

All this reflects forces that were at work before the Gulf crisis broke and the oil price went up, temporarily reaching \$40 a barrel. "The short term impact of the Gulf on Aberdeen is nil," says Mr Keith Mair, local director of St, the venture capital group. "The companies take a view on oil prices over an oilfield's life. But if they make a lot of money this year because of higher prices it could encourage them to spend more next year - drilling more wells and maybe bringing forward some projects, however, they could be limited by capacity constraints."

Mr Ian Woods, chairman of the Wood Group, Scotland's biggest indigenous offshore supplier, is not enthusiastic about what is happening to oil prices: "What we don't want is more uncertainty," he said.

### The effect of the new strength of the oil industry is spreading into central Scotland

recently. He wants an oil price at between \$20 and \$25 to allow steady development of Grampian offshore industry.

But Dr Jim Love, of the Fraser of Allander Institute, Scotland's economic research body, believes that if oil prices stabilised at \$25 per barrel or above a new series of marginal oilfields would become viable, giving further boost to the offshore supply industry. The resulting increase in activity could be beneficial for the rest of the Scottish economy, just as the consequences of the 1986 oil price slump were dire.

That seems to be the best, but slender, hope of Scotland's fulfilling Mr Marwick's dream of bypassing recession.

## The EC and constitutional reform

# Thatcherism's inconsistency

By Larry Siedentop

There is a savage irony about the plight of the Thatcher government.

For so many of its problems are self-generated. Above all, its unwillingness to take seriously the question of constitutional reform has led it into self-contradictory domestic policies and impasse with its European partners.

The ideological basis of Thatcherism has been Friedrich von Hayek's argument that a free market system is intrinsically democratic because it disperses power - in contrast to the bureaucratic power and privilege inherent in the command economy espoused by socialists. The Thatcher government has used that insight to destroy a quasi-corporatist economy and a strutting upper-middle-class hegemony in Britain. It did this with speed and comprehensiveness.

That is the rub. For what enabled the Thatcher government to impose its will so effectively in so short a time? The answer is a political system which concentrates power more ruthlessly than that of any other major representative government.

Does this matter? It does. To pursue a policy of dispersing economic power rather than testing the critics' public cult, it requires a political machine which radically concentrates power sends conflicting signals to the population. It involves telling them that they must stand on their own feet, but at the same time do nothing which inhibits the action of the many-state which formerly looked after them.

Such conflicting signals concern the public. Nothing is more important for inducing consistent behaviour than having clear moral for action. But the model which the Thatcher government holds up in one sphere, it denies in another. It can reflect the conventions of the unwritten constitution. By the same token it seems to identify federalism with "centralisation" within the EC. But the latter is simply a confusion, while the former is a questionable assumption.

Those politicians who, like Thatcher, rule out basic political reform in the UK are victims of the unwritten constitution. The continuity of parliamentary government has made it difficult for the British political class to acknowledge that the dispersal of power

long associated with the unwritten constitution has given way to its opposite.

Social and economic changes have destroyed an earlier aristocratic liberalism - that is, parliaments dominated by a wealthy leisured class benefiting from the deference of much of the population and unwilling to tolerate centralised control over local government. These changes have thus revealed the Achilles' heel of parliamentary sovereignty. For it is now clear that the unwritten constitution took the dispersal of power for granted. Power was dispersed *de facto* but not *de jure*.

That will no longer suffice. Also, the complacency bred by the unwritten constitution is reinforced by an educational system which suffers from premature衰老 and does not foster interest in ideas about economic, social and political change. Education, even at its highest levels, bears

The model which the Thatcher government holds up in one sphere, it denies in another

still the imprint of an apprenticeship system rather than testing the critics' public cult. The consequences of a public culture riddled with constitutional complacency are dire. A few examples should make that clear:

The logic of Mrs Thatcher's views about the development of the European Community is impeccable. But her reliance on a dubious principle, Mrs Thatcher assumes that an informal process of growing together is the best means both of securing a balance between national autonomy and of containing potential German hegemony. In so arguing she is reflecting the conventions of the unwritten constitution. By the same token it seems to identify federalism with "centralisation" within the EC. But the latter is simply a confusion, while the former is a questionable assumption.

They concluded that France could achieve the same results through constitutional provisions - for France lacked the powerful aristocracy which was the pre-condition of "British liberty". That is why the French took such an interest in the American constitution. They saw it as the work of 18th-century English gentry

adapted their political habits to a more democratic society. In their eyes, American federalism achieved through formal legal means that dispersal of power which in Britain had been the product of an aristocratic society - property and other rights were guaranteed through entrenchment and a new role for the courts rather than by simply relying on the self-interest of a dominant property-owning class, while local autonomy was formally protected against central power.

While not advocating slavish imitation of American federalism, thinkers such as Tocqueville argued that it could provide a helpful model for reforming an over-centralised state. That remains the case. The success of the post-war German constitution, greatly influenced by the American model, suggests as much. In Britain, however, the political class has remained under the sway of the prestige of the unwritten constitution. It has failed to remark that the erosion of class identities, the decline of deference and *de facto* concentration of power have created an emerging constitutional crisis. The vigorous, entrepreneurial society now being called for by all the parties requires a citizenry not only responsive to market forces but confident of its place in the political system.

Indeed, the former depends upon the latter. Self-respect - knowing one's place not in the traditional sense, but in a new, egalitarian sense derived from a rights-based constitution - is a prerequisite for legitimate self-assertion. That is what the unwritten constitution does not provide. Yet Britain can no longer do without it.

Confidence arising from the UK's relationship with a developing EC may help to restore a constitutional sense which has all but disappeared here. They may remind the political class of a liberal constitutional tradition of which British institutions first inspired, but with which Britain has lost touch.

The deeper logic of liberalism now requires that the government begin to reform the political machine which it has used to impose its will. The author is a fellow of Keble College, Oxford.



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### The multinational electronics companies located in Scotland have been doing well

gown-based engineering company, has agreed to reconsider recent plans for ending heavy manufacturing at Renfrew, it is making the first 120 men redundant. British Steel's complex at Ravelston is to be reduced to making semi-finished products with the closure next year of its hot strip mill, at the cost of 770 jobs.

What is disappointing about the incipient downturn is that the Scottish economy has been performing relatively well for such a short time. In 1988, while the rest of the UK economy expanded, it suffered a sharp downturn because of the effect of the collapse of the oil price on the North Sea oil industry and its suppliers.

## LETTERS

### Pay and market forces

From Mr D.E. Midgley.

Sir, Your editorial comment ("Managing the recession," October 31) refers to the importance of responsible pay bargaining in the months ahead, but asserts conventionally that a return to even partial corporatism, with centralised national pay norms, would be impractical and undesirable.

Our problems are very serious and will only be solved by radical new approaches. Taking into account how market forces actually operate in the job market, one such approach would start by recognising that this market really consists of three very different elements:

- The 40 per cent or so who work in the sheltered private sector where competition is predominantly domestic or even non-existent.

- The 20 per cent or so in the public sector.

- The remaining minority who are unfortunate enough (and one might even say foolish enough) to work in the fiercely competitive, internationally traded sector.

To make progress, I believe we need to discard all the prevailing political dogma and develop different policies for each of these three elements.

Generalised exhortations and threats about high pay awards threatening unemployment lack credibility because in the short term at least they apply hardly at all to the sheltered private sector and not much more to the public sector. How can the crucial international traded sector

### Tests and what they will show

From Professor H. Goldstein and Ms Alison Wolf.

Sir, Norma Cohen ("MacGregor gets back to basics," October 20) tells us that the government hopes its new tests for seven-year-olds will "assess whether it is raising educational standards." How many people, inside or outside government, are aware that these tests can do no such thing? To look at changes over time, one needs comparable information from comparable sources. The government, for all its commitment to "raising standards" is doing nothing to provide such information.

Most of the jobs in the future are in the sheltered private sector (where all firms in the domestic market tend to act in concert to pass increased pay costs on through higher priced services such as audit fees), whereas most manufacturing jobs are in the internationally traded sector where pay increases need not be covered almost entirely by productivity improvements.

So how about an annual public sector earnings equivalent to the increases in the retail prices index (RPI), and a 100 per cent payroll tax in the sheltered private sector on all pay increases in excess of the change in RPI?

This would provide the sort of background necessary for market forces to operate freely and successfully in determining pay levels in the internationally traded sector.

D.E. Midgley,

Pellinore,

Sleepers Hill,

Winchester, Hampshire

26th October 1990

Harvey Goldstein,  
professor of statistics,  
Alison Wolf,  
research lecturer,  
Institute of Education,  
20 Bedford Way, WC1

London now the filthiest city

From Mr James S. Morley.

Sir, Perhaps Messrs McGuinness and Dyer (Letters, October 15) misunderstood the concept of recycling. In England, regardless of cost, it should be to get some of the rubbish off the streets.

For years, the New York subway system has been decaying, and the streets of the city have been covered in trash. Even that changing and London must now deserve the title of the filthiest city. Calcutta, Detroit and Marseilles must be cleaner.

In our small town, we pay directly for trash removal, which is an incentive to recycle as much as possible. Our local centre takes newsprint, cardboard, computer paper, ferrous metals, aluminium, glass, and car batteries. All fairly heavy, and all recyclable. Our

local chamber of commerce, Mr Ewan Marwick, the chief executive, expounds on a pleasant daydream. Since the economy north of the border is slowing down so much later than that of the south, "wouldn't Scotland just step across to the next upturn without having to go through the recession in between?"

So far Scotland, in common with the north of England, is feeling only a little of the pain that is afflicting the south. Unemployment is still falling - dipping below 8 per cent in September for the first time in a decade. House prices are still going up gently and retail sales are still reasonably strong.

The Scottish consumer still has plenty of money," says Mr Alasdair MacCallum, chief executive of Don & Low, a Shell subsidiary in industrial textiles. "There's nothing really wrong with the Scottish marketplace. But most Scottish companies sell outside Scotland, with England usually their biggest market."

It is from England and from the world economy that the effects of the economic downturn are beginning to hit Scotland. In mid-October, Exxon Chemical said that it was postponing a scheme to build a £230m ethylene plant in Fife because it expected lower world growth in chemicals.

Property development schemes in Edinburgh and Dundee are being hit by the damage caused to the English developers by the property market collapse in the south, and Glasgow, though still very buoyant, is being affected too.

Though Howden, the Glas-

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# FINANCIAL TIMES

Wednesday November 7 1990

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## CRISIS IN THE GULF

### Baker seeks backing from Chinese

By Tony Walker in Cairo

MR JAMES BAKER, US secretary of state, yesterday appealed for Chinese backing for further United Nations measures to force Iraq's withdrawal from Kuwait.

In a meeting at Cairo airport, Mr Baker and his Chinese counterpart, Mr Qian Qichen, reviewed developments in the Gulf crisis and discussed what additional steps short of war might be taken against Iraq.

The US needs China's support at the UN or, at the very least, undertakings that it will not use its Security Council veto to block resolutions aimed at further tightening the noose around Iraq.

Eventually, the US may seek a UN resolution to approve the use of force against Iraq by the multinational forces based in Saudi Arabia.

Peking, while supporting UN action so far, has tried to distance itself from the US-led campaign against Iraq. It has criticised interference in the Gulf and has indicated opposition to a military solution.

Mr Qian told reporters after his 30-minute meeting with Mr Baker that both sides "stressed the need for a peaceful settlement" but he quoted the US official as saying that "other means should not be ruled out."

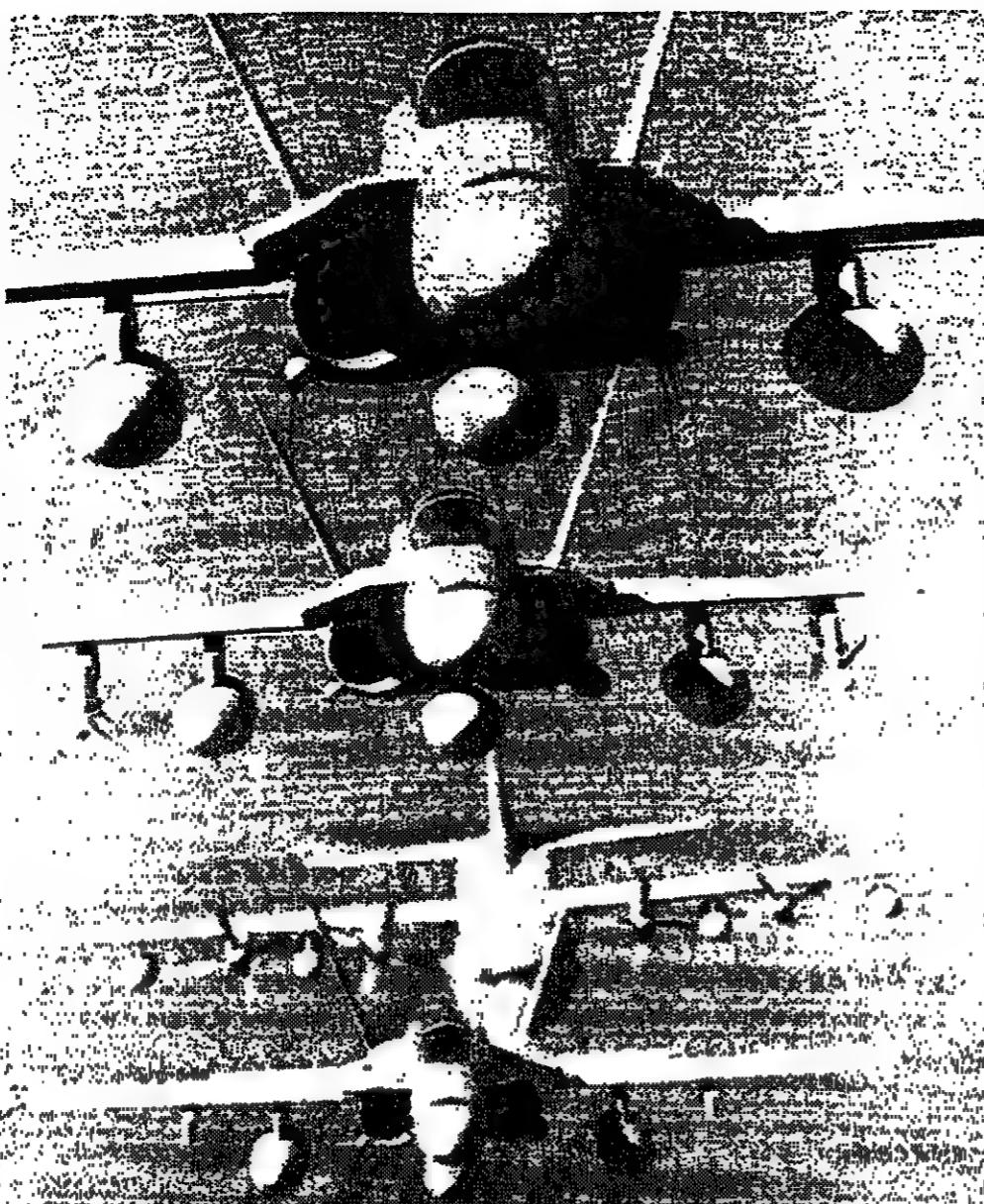
Mr Baker, who was on the third leg of a seven-nation tour of the Middle East, the Soviet Union and Europe, is certain to have made it clear to Mr Qian that US patience is wearing thin over Iraq's continued refusal to heed calls for its withdrawal from Kuwait.

The US official on visits to Bahrain and Saudi Arabia over the past few days, has received a warm light from military action should that prove necessary. He has also been warning that the Gulf crisis was "entering a new phase".

In four hours of talks late on Monday with King Fahd of Saudi Arabia and senior Saudi officials, Mr Baker reached an understanding on the sensitive issue of command and control of the allied forces.

Under the agreement, US and Saudi troops would continue to operate under a joint command in defence of Saudi Arabia itself, but any American action against Iraq across the kingdom's borders would be US-controlled.

US officials, briefing report-



US Marine F/A-18 fighters hold tight formation after mid-air refuelling over the Gulf

ers after Mr Baker's session with King Fahd, said the use of force beyond Saudi Arabia's borders would require approval in advance by both governments "at the highest political level."

This implies that both Presi-

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in Saudi Arabia against Iraqi forces dug in around Kuwait.

Mr Baker met Mr Qian after talks with President Mubarak of Egypt in which the two men reviewed latest developments in the Gulf. The State Department said later the discussions were "excellent" but declined to go into details.

Mr Qian warned before leaving

Peking that the danger of

war in the Gulf was increasing. "At the same time the call for a peaceful settlement is growing stronger," he added. "The Chinese government is very concerned about the situation in the Gulf and the main purpose of my trip is to explore the possibility of a peaceful solution."

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## INTERNATIONAL COMPANIES AND FINANCE

## Hillsdown prepared to drop Strong rescue

By Clay Harris, Consumer Industries Editor

**HILLSDOWN HOLDINGS** is preparing to drop its rescue package for Strong & Fisher. If it does, the UK's leading producer of fashion leathers is almost certain to go into receivership.

The unexpected blow to the future of Strong, which employs 1,400 people, followed an ultimatum to Hillsdown yesterday from Mr Peter Lilley, trade and industry secretary.

Mr Lilley said he would refer a planned rescue, under which Hillsdown could end up with 70 per cent of Strong's shares, to the Monopolies and Mergers Commission unless Hillsdown agreed by tomorrow to sell Strong's 27.4 per cent stake in Pittard Garver, Britain's only other quoted leather company.

Hillsdown, however, views the Pittard stake, most of

which it sold to Strong in June 1989, as integral to its plans to rationalise the UK leather industry.

Unless a compromise can be reached, which appears to be unlikely, it may pull out of a rescue package involving Strong's banks. In this case, Strong would find it difficult to escape receivership. Its unaudited accounts for the year to June 29 showed net liabilities exceeding £11m.

Hillsdown, the diversified food, furniture and property group which is Britain's largest abattoir operator, had agreed to inject its rendering and skin processing and trading businesses into Strong, in return for shares.

It was also planning to provide up to £11.8m through a cash injection and through

underwriting a rights issue. In return, 11 banks had agreed to write off £14m of the £29.3m owed to them and to convert £24m into equity.

Mr John Jackson, Hillsdown's deputy chairman, said yesterday: "Hillsdown will not go through a Monopolies inquiry on this. We can't see the upside."

Hillsdown, Strong and their advisers plan to hold talks with the Office of Fair Trading today to see if any solution is possible.

The leather industry was investigated three times by the Monopolies Commission in the 1980s.

In its most recent report,

published in April last year, the commission said either Hillsdown or Strong was free

to bid for Pittard.

## Usinor hit by steel downturn

By William Dawkins

**USINOR** Saclor, the world's second largest steelfounder, yesterday reported a 22 per cent fall in profits for the first half of the year, due mainly to a fall in prices and a sharp reduction in customers' steel stocks.

Pre-tax profits of the state-owned group fell to FF15.3m (£6.2m) from FF16.6m in the same period of 1989, while turnover rose by 1.7 per cent from FF48.4bn to FF49.2bn.

The group warned that profits would be down sharply in the full year.

The decline shows how hard Usinor Saclor is being hit by the end of the European steel

industry's three-year run of growth. It also indicates the seriousness of the fall in demand among its main customers, the automotive and construction industries, which account for 57 per cent of French steel consumption.

The figures include the first contributions from Saarstahl, the German steelfounder which Usinor Saclor bought last year, as well as a number of small steel service centres and merchants acquired at the same time. Stripping out new acquisitions, first-half sales fell 12 per cent. They do not, however, include any contribution

from the recent takeovers of Jones & Laughlin, the second largest US stainless steel producer, and Edgcomb, one of America's biggest independent steel merchants.

Steel users have continued to run down stocks in the current half, in response to the downturn. Usinor Saclor is forecasting a decline in full-year net profits from the unusually high FF17.6bn in 1989, when all its main markets were growing, to something closer to the FF15.6bn net of two years ago, when it posted its first profit for 14 years.

## Aluminium joint venture

By George Graham in Paris

THREE engineering companies have formed a joint venture to bid for business in the construction of alumina refineries and aluminium smelters.

SDK will associate Spie Batignolles of France and Davy Corp of the UK with Kaiser Engineers of the US.

The three companies believe the world market for new alumina and aluminium facilities should exceed US\$1bn

a year over the next ten years. Spie and Davy had linked earlier this year when Spie took a stake in the UK company in exchange for its steel industry engineering subsidiary Clecim.

Kaiser is the world leader in alumina refineries, but is also experienced in smelters and in ore handling facilities. Spie and Davy are currently working on new smelter projects.

## Pechiney sees slight decline in earnings

By William Dawkins in Paris

**PECHINEY**, the world's largest packaging group and third largest aluminium producer, expects underlying net profits this year to decline slightly, below the FF13.24bn (£676m) recorded in 1989.

Mr Jean Gandois (pictured), chairman of the French state-owned group, attributed the fall to the slowdown in the US and European economies, plus the impact of the dollar's decline on US earnings. However, a FF12.7bn exceptional gain on the sale of the group's headquarters in Paris means the published result will show a strong increase on last year.

Aluminium prices fell sharply in the first half before beginning to recover during

the summer, when they received a boost with the onset of the Gulf crisis. Since then they have fallen back to around the same level as at the end of the first six months.

Pechiney International, the publicly-listed subsidiary composed to finance the purchase of American National Can (ANC) two years ago, would show a strong rise in dollar earnings, thanks to the continuing strength of the US beverage can market, said Mr Gandois. Translated into francs, however, this would only show a slight increase on Pechiney International's net profits of FF12.7bn last year.

ANC itself is expected to make an operating profit of between \$340m and \$360m, up from last year's \$350m. "It all depends on what oil prices will be for the rest of the year," it said. "If they stay

## MAN signals end of rapid growth

By Andrew Fisher in Munich

**MAN**, the German industrial group, yesterday signalled an end to its rapid earnings expansion of the past few years with a forecast by Mr Klaus Göte, the chief executive, of only slight profits growth in 1990-91.

Expressing a positive view on business in east Germany, he contrasted the stability of the German economy with the gathering problems in foreign markets. The strength of the D-Mark, especially against the dollar and the yen, was an added difficulty. He also referred to the political and economic risks in the Soviet Union and the uncertainties caused by the Gulf crisis.

Mr Göte said he hoped MAN's profits would again reach last year's high level. In its financial year to June 30, 1990, MAN, whose main activities are trucks, printing machinery, and engineering, raised group net profits by 29 per cent to DM328m (£219m). This was double the level of DM704m in three years previously, when it was still restructuring.

This time, MAN, as a concern heavily concentrated on Europe, was feeling the effect of the economic weakness in countries such as the US and Spain. It was also facing harsher times in the US, where its MAN Roland printing equipment subsidiary has a strong market position. However, MAN would maintain its

dividend, which has been sharply increased for 1989-90 from DM8 to DM11 a share.

Net liquidity last year was some DM200m, compared with a net debt position in 1988-89 of DM600m. Mr Göte said: "Last year's capital spending level of DM704m would probably be increased slightly."

In the whole of last year, turnover rose by 11 per cent to DM16.9bn. In east Germany, MAN had received orders worth DM600m for trucks and printing machinery in the first 10 months of 1990. This was more than the DM450m the group had sold annually in the whole of eastern Europe.

MAN Roland hoped to acquire Plamag, an east German newspaper printing machinery maker.

## Pirelli rejects Continental conditions

By Helga Simonian in Milan

THE STALEMATE between Continental and Pirelli, the world's fourth and fifth biggest tyre manufacturers, deepened yesterday when Pirelli rejected the German group's proposal that it effectively freeze its takeover plan for two years.

Pirelli revealed that its merger proposal had followed "prior consultations at high levels of responsibility". It has been widely assumed that such talks included Deutsche Bank, Continental's main bank.

Stung by hints of insider trading from German sources, Pirelli also said it had made clear to Continental its readiness to give guarantees on secrecy and accept restrictions on the use of its shares during any negotiations on a merger.

However, the German company's proposal, which would include a commitment by Pirelli not to use the majority stake in Continental's shares it claims to hold, with various allies, would damage the legal ownership and voting rights of all Continental's shareholders, the Italians said.

Continental's proposal, therefore, for a two-year moratorium on Pirelli buying any more shares or calling a shareholders' meeting to try to use its voting support to gain control, "could not be accepted".

## Statoil up sharply to Nkr9.2bn

By Our Financial Staff

**STATOIL**, the Norwegian state oil group, yesterday reported sharply higher profits for the first nine months of 1990, and forecast bumper earnings for the whole year.

For the nine months, profits before extraordinary items rose to Nkr15.22bn (£1.5bn) from Nkr5.5bn a year ago. Statoil said total 1990 profits could reach Nkr15.4bn if oil prices held around current levels.

"It all depends on what oil prices will be for the rest of the year," it said. "If they stay

around today's level, one can not rule out that we could have a result which is better than the result we had in 1989."

In 1988, Statoil posted a Nkr15.22bn profit before extraordinary items. For 1989, Statoil had profits before extraordinary items of Nkr5.5bn.

"Statoil's result improvement this year to date was mainly due to higher oil and gas prices, increased oil production, improved refinery margins and lower costs," the company said.

## Government reviews Philips' HDTV subsidy

By Raymond Snoddy in London

**THE DUTCH** Government may increase its subsidy to electronics group Philips for its role in the development of high definition television (HDTV) under the auspices of the Eureka project, Reuter reports from Amsterdam.

"We are already in HDTV with F115m (£3m) to F120m a year for research and development and we are discussing with Philips if we should do more," the economics ministry said.

Philips, which is cutting 35,000 to 45,000 jobs in global restructuring, is the project leader in the development of HDTV, one of several co-operation projects in the European high technology programme.

## United Artists to acquire control of Super Channel

By Raymond Snoddy in London

**UNITED ARTISTS** Entertainment, the US cable television and cinema group, is poised to take a controlling interest in Super Channel, the European satellite television channel.

Negotiations between the two have been under way for some time. It is believed, however, that agreement in principle has been reached and details are now being finalised.

Super Channel, which is controlled by the Marcucci family, claims to be the largest European satellite channel, providing more than 23m European homes with a mixture of music, feature films and news. UAE, a subsidiary of TCI of

Denver, the largest cable operator in the US, plans to buy a controlling interest from the Marcuccis, a Tuscan family with interests in Italian broadcasting and industry, who hold 57 per cent. The Virgin Group holds the rest.

The channel has had mixed fortunes since its launch in January 1987 as a subsidiary of most of the ITV companies and Virgin.

UAE, which intends to

acquire one of the largest cable television operators in the UK with 1.5m homes covered by franchises, plans to boost the resources devoted to programmes if the Super Channel deal is confirmed.

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By: The Chase Manhattan Bank, N.A.

London, Agent Bank

November 7, 1990

## SWITZERLAND FINANCIAL & INVESTMENT CENTRE

The FT propose to publish this survey on November 12 1990. It will be of particular interest to the 90% of all Professional Investors in Europe who are FT readers.

If you want to reach this important audience, call Patrik Ollier on 01 44 73 30 70 or fax on 01 44 73 30 79, or Financial Times (Switzerland) Ltd, 15 Rue du Chêne, CH-1201 Geneva, Switzerland Tel: (022) 731 1604

## FT SURVEYS

Bank of England  
5 November 1990

10/11/90 15/10

## INTERNATIONAL COMPANIES AND FINANCE

**First Boston 'may never disclose fate of loans'**

By Nikki Tait in New York

**MR ARCHIBALD COX**, the newly-appointed chief executive of First Boston, said yesterday that the US investment house may never disclose officially the fate of its \$1.1bn batch of troubled "bridge" loans.

He declined to discuss a new wave of suggestions that part of the tranche may be taken on by First Boston's ultimate parent, CS Holding, and by Metropolitan Life, the second biggest US insurer which owns just under 10 per cent of CS First Boston.

First Boston is the main US operating subsidiary of CS First Boston; CS First Boston, meanwhile, is 44.5 per cent-owned by CS Holding, the parent company of Crédit Suisse, the large Swiss bank.

Mr Cox reiterated that the investment house expects to "have the problem behind it" by the year-end, but declined to elaborate.

The suggestion that CS Holding might help out is not new; the parent company said in February it was examining the possibility of taking on some of its US subsidiary's bridge loans and, the following month, acquired \$250m of a \$450m bridge loan made to Ohio Mattress.

More recently, there has been talk of the bridge loans being packaged and sold to investors in the private placement market, again with CS Holding probably taking some exposure.

Metropolitan Life also refused to discuss the matter yesterday, saying it had a policy of never commenting on private placement deals.

Other bridges still on First Boston's books include \$420m to American Medical International, \$257m to Federated Department Stores, and \$200m to Jerrico Inc. The original scheme was to replace these temporary loans with more permanent financings - typically issues of junk bonds - but such moves were made impossible when the junk bond market collapsed.

**Aon in 6.4% advance in third quarter**

**AON** Corporation, the Chicago-based insurance group which briefly threatened to derail the merger between Cigna and Allstate, reported a 6.4 per cent advance in third-quarter profits to \$51.8m after tax, writes Nikki Tait.

Earnings per share increased by 5.7 per cent to 52 cents.

The net profits figure is struck after realised investment gains of \$1.2m, up by one fifth on the figure for the same period a year earlier.

The sharpest advance came on the insurance broking side, which Aon has been building up by acquisitions.

The division advanced to \$6.16m (\$4.48m), on revenues of \$62.2m (\$54.4m). Aon said the improvement was mostly due to the employee benefits and reinsurance intermediary businesses, and to expense management.

**Prudential-Bache reduces investment banking staff**

By Karen Zagor in New York

**PRUDENTIAL-BACHE**, a unit of Prudential Insurance Company of America, is sharply reducing its presence in the ailing US investment banking and retail brokerage industry by slashing its investment banking workforce by two thirds.

Merrill Lynch plans to cut several hundred jobs in the next few months, including a large number from its investment banking business, after already reducing its workforce by 2,200 this year.

The woes of the US investment banking industry began after the 1987 stock-market crash and have been exacerbated by this year's market decline.

Mr Alan Greenberg, chairman of Peat Marwick, recently said he had never seen problems quite like this on Wall Street, where every market was soft and there was no hot product to help over-

come some of the weakness. Some analysts expect employment in the securities industry to drop to about 175,000 from 216,000.

Pru-Bache was a relative newcomer to investment banking. Only four years ago, it pumped \$113m into the business to try to be one of the biggest US investment banks by 1991.

It is also expected to pare down other departments including the firm's risk arbitrage business. This should allow it to concentrate on its core business of selling stocks to individual investors.

Meanwhile, Pru-Bache is expected to settle several disciplinary cases with the New York Stock Exchange. The firm has been charged with selling \$218m in securities that it was required to hold for customers.

**Royal Oak in gold mining deal**

By Bernard Simon in Toronto

**ROYAL OAK** Resources of Vancouver has become a significant participant in Canada's gold mining industry with its purchase of a majority stake in seven mining and exploration companies previously controlled by Giant Resources, the ailing Australian group.

Royal Oak has paid C\$33m (US\$28.3m) for a 57 per cent interest in the Pamour group, whose two mines near Timmins, Ontario, and Yellowknife, in the Northwest Territories, produce about 200,000 ounces of gold a year. Proven and probable reserves are estimated at 1.7m ounces, which

of the Pamour companies, which include Giant Yellowknife Mines, Pamorex Minerals and Pamour Inc.

Teck Corporation, the Vancouver mining group, has a 20 per cent stake in Royal Oak. In addition, Westpac Banking Corporation, of Australia, holds a C\$19.6m secured note and has a small equity stake.

Royal Oak was previously a shell company listed on the Toronto Stock Exchange. Its present management team was the driving force behind development of the recently-opened Colomac mine in the Northwest Territories by Neptune Resources.

**Rand Mines in rationalisation**

By Philip Gavith in Johannesburg

**RAND MINES**, one of South Africa's leading mining houses, has announced a rationalisation of its mining activities which includes mothballing the developing Kennedy's Vale platinum mine and cutting production at Harmony gold mine.

At the same time Mr "Dammy" Watt, chairman, announced that the group had increased attributable profits to R226.4m (US\$89m) from R16.5m in the year to September. Turnover rose by 24 per cent to R1.7bn from R1.4bn, but working profit was only marginally higher at R409.5m compared with R38.8m, reflecting severe pressure on margins, especially in the gold recovery and base minerals divisions.

Coal was the mainstay of this performance, with its contribution to group profits estimated to \$51.8m after tax, writes Nikki Tait.

Earnings per share increased by 5.7 per cent to 52 cents.

The net profits figure is struck after realised investment gains of \$1.2m, up by one fifth on the figure for the same period a year earlier.

The sharpest advance came on the insurance broking side, which Aon has been building up by acquisitions.

The division advanced to \$6.16m (\$4.48m), on revenues of \$62.2m (\$54.4m). Aon said the improvement was mostly due to the employee benefits and reinsurance intermediary businesses, and to expense management.

Hotazel at the centre of Samancor's world

Philip Gavith looks at the increasing dominance of the company's manganese output

**T**he immortally named South African town of Hotazel, pronounced "hot as hell", apparently owes its name to the imagination of an Irish geologist, moved by the elements to feverish imagery.

It lies at the heart of the Kalahari Manganese Field in the northern Cape. The field is 40km long and thought to contain about 80 per cent of the world's land-based manganese reserves. About 40 per cent of this deposit is owned by Samancor, a company in the South African Gencor group, which is the western world's largest supplier of manganese products as well as of chrome and ferrochrome.

Geographically isolated Hotazel may be, but right now it is absolutely central to the fortunes of Samancor. In the year to the end of June, the manganese division produced about 60 per cent of operating profit. A year earlier it was 45 per cent. Mr Hans Smith, managing director, believes virtually all profit will come from manganese in the year to June 1991.

This has by no means always been the case. Traditionally manganese and chrome, in roughly equal amounts, have accounted for more than 50 per cent of Samancor's earnings. But the period 1987 through mid-1989 saw the company make merry on the back of a boom in ferrochrome prices, a function of world stainless

steel production growing at more than 12 per cent per annum in 1987 and 1988.

Things have changed. In 1989 western world stainless steel production fell by some 3 per cent to 14.4m tons. The resulting decrease in demand for ferrochrome, coupled with increased supply, saw ferrochrome prices collapse. By September 1990 the price had slipped to 47 cents per lb, compared to 88 cents per lb a year earlier.

Mr Brian Gilberston, chairman, said that without a significant price recovery, the ferrochrome activities will do little more than break even in the 1991 financial year.

Fortunately for Samancor, it has been rescued by significantly higher profits from sales of manganese ore. A shortage of high-grade ore - Australia, Gabon and local competitor Associated Manganese are the only other producers - has allowed Samancor to increase prices by 50 per cent for the past two years.

Samancor has limited high-grade ore reserves at its Wessels mine, and considerable lower-grade reserves at the Mamatwan mine. But use of a dense media separator and a sinter, which agglomerates manganese ore material to produce an enhanced and value-added product, effectively increases the amount of high-grade reserves available as the combined processes lift the manganese content in the

consumers switching from medium and low grade to high grade ore, and the Soviet Union, having traditionally been a net exporter, needing to import ore. South African ore is also in demand because of its desirable low phosphate content. He concludes that the market ahead for manganese ore is stable and says this should underpin most manganese alloy prices.

The flat outlook for ferrochrome, however, leads Mr Gilberston to forecast lower profits in the 1991 financial year

**US waste group shares slide on legal costs**

By Nikki Tait

**SHARES** in Browning-Ferris, the second largest waste company in the US, slipped yesterday after the group disclosed it was taking a special charge of \$57.1m to cover litigation settlement costs and making additional provisions for potentially unsuccessful landfill market development projects.

It is also expected to pare down other departments including the firm's risk arbitrage business. This should allow it to concentrate on its core business of selling stocks to individual investors.

Meanwhile, Pru-Bache is expected to settle several disciplinary cases with the New York Stock Exchange. The firm has been charged with selling \$218m in securities that it was required to hold for customers.

The lawsuits had been filed in 1987 against Browning-Ferris and another defendant on behalf of all commercial purchasers of containerised waste collection of the two companies.

They alleged there was a "national conspiracy to violate federal anti-trust laws... in two specific areas". Although the two defendants deny liability, they have agreed to settle the aggregate cost of \$50m to avoid a protracted trial. The cost of the settlement is likely to be divided fairly evenly between the two.

Even without these one-off charges, the company said several other factors contributed to the fourth-quarter decline, including "weakening economic conditions in certain major markets, and reduced volumes and higher operating costs at a number of the company's landfills".

**Dow Jones to transfer Journal staff**By Alan Friedman  
in New York

**DOW JONES**, the publisher of the Wall Street Journal, plans to transfer most of its 31 copy editors attached to its European and Asian editions from Brussels and Hong Kong to New York as part of an efficiency drive and cost-cutting exercise.

The Journal will also withdraw its New Delhi correspondent and halve its two-man Seoul office as part of its cost savings. A spokesman for Dow Jones said yesterday that the paper's "overall corporate strategy" was also to cut back on the relocation of foreign correspondents during 1991.

Dow Jones also confirmed its European edition was making losses and its Asia edition was just breaking even.

Most of the 10 copy editors who work in Hong Kong and the 11 employed in Brussels will be given the option of a transfer to New York, where more of the Asian and European editions of the paper will be edited in a high-speed editing and typesetting network that until now has only been used on a limited basis.

The Journal's four-man New York international copy desk is to be expanded and copy will be transmitted to the Netherlands and Hong Kong.

With confidence ahead of the colony's return to Chinese sovereignty in 1997.

• A consortium of Asian investors called Bennett Development, which is led by Taiwanese businessman Mr Yang Chin-chang, has applied for a secondary listing in London. It expects dealings in its shares to begin on Monday, writes John Elliott.

Pokphand is the latest of a series of Hong Kong quoted companies seeking listings in London and elsewhere in order to be set up with a three-year HK\$500m budget for the region's first business news satellite and cable TV network starting next year.

**Toyota companies' firm earnings helped by car parts demand**

By Eniko Terazono in Tokyo

**SHARES** in Browning-Ferris, the second largest waste company in the US, slipped yesterday after the group disclosed it was taking a special charge of \$57.1m to cover litigation settlement costs and making additional provisions for potentially unsuccessful

landfill market development projects.

By lunchtime in New York, they were 5% lower at \$24.7.

After the charge, Browning-Ferris saw after-tax profits in the fourth fiscal quarter to end-September slump to \$32.7m, against \$73m in the same period a year earlier.

The full-year result amounted to a loss of \$4.7m, against a \$26.5m profit in 1989. The loss per share was 29 cents, compared with earnings of \$1.74 last time.

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7th November, 1990

# ARAB BANKING IN CRISIS

THE NOVEMBER ISSUE of The Banker examines the crumbling state of Arab banking. Born out of an oil glut, Arab banking rode high despite shaky capital/assets ratios. Now, after the Iraqi invasion, with confidence in the Gulf shattered, Arab banks are vulnerable.



#### November's coverage includes:

- Endgame: the movie scenario-what if the financial markets were hit by a gulf war?
- Bahrain as a financial centre
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- Top 100 Arab banks - listing
- Foreign banks in London - listing
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## INTERNATIONAL CAPITAL MARKETS

### Issue of DM3.79bn bonds completed at 9% yield

By Deborah Hargreaves in London and Karen Zagor in New York

THE GERMAN government completed its auction of the latest bond issue yesterday when it accepted bids amounting to DM3.79bn in its auction of a new tranche of 9 per cent bonds.

This is added to the DM3bn of bonds distributed on Monday by the consortium of German banks, and will add a second tranche to the existing DM8bn of October bonds which were launched a month ago.

The government accepted bids at a price of 99.90 or higher which took the yield on the paper to 9.01 per cent - the trigger point for many German investors to buy bonds. The issue was placed largely with domestic investors who will probably lock away the bonds.

But the establishment of such a large liquid issue of German bonds will provide a good source of paper for delivery to the Fund's future contract which trades in London.

#### GOVERNMENT BONDS

The market absorbed the new bonds without much effect on prices of existing bonds which traded in a narrow range yesterday.

It came as a relief to dealers that a large supply of new paper failed to push prices down, but the market is still anticipating more issues before the end of the year.

The fact that the government has chosen to open up an existing bond rather than establishing a new one leaves room for a November and December bond issue before the year end.

The futures contract traded in a narrow range yesterday with 83.05 marking the contract's high point with a closing level of 81.86.

US TREASURIES traded quietly in a narrowly mixed range yesterday morning as the bond market waited for the first

#### BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GILTS	10.250	08/02	100.00	-0.122	11.48	11.58	11.48
	9.000	03/06	87.00	+0.032	11.28	11.34	11.17
	9.000	03/06	84.28	+0.022	10.93	10.91	10.83
US TREASURY *	8.750	08/00	101.22	+0.0122	8.49	8.71	8.88
	8.750	10/14	101.14	+0.032	8.61	8.65	8.83
JAPAN	No 119	4.800	92.98	-0.349	7.74	7.76	8.15
	No 129	6.400	93.00	-0.457	7.44	7.48	7.84
GERMANY	9.000	10/00	92.850	-0.130	8.05	8.98	8.95
FRANCE	BTAN 9.000	11/95	95.4708	+0.040	10.19	10.21	10.39
OAT 8.500	03/00	89.4200	-0.016	10.29	10.33	10.53	
London closing denotes New York morning session							
Yield vs Local market standard							
Prices: US, UK in 32nds, others in decimal							
Technical Data/ATLAS Price Sources							

stage of the Treasury's quarterly refunding auction in the afternoon. The long end of the yield curve held up better than the short end at mid-session, with the Treasury's 30-year bond adding 4 to 101 1/4, yielding 8.6 per cent. Shorter-dated maturities were unchanged to 1/2 per cent.

Longer-dated bonds rallied on Monday as increasing evidence that the US is slipping into a recession prompted speculation that the Federal Reserve will be forced to loosen monetary policy soon. The prospect of an easing continued to support the long end of the bond yesterday morning.

The Fed entered the open market to arrange \$1.5bn in customer repurchase agreements when Fed funds were changing hands at 7 1/2 per cent. The Fed's target for the funds is believed to be 7 1/4 per cent. The Treasury's sale of a record \$12.5bn in three-year notes yesterday afternoon was expected to attract considerable domestic interest. However, there was some concern about the prospect of foreign demand for the 10-year notes and 30-year bonds which will be sold on Thursday.

Before today's auction, the three-year note was quoted with a yield of 7.81 per cent in when-issued trading. ■ IN THE UK, gilt-edged securities remained in a state of limbo in advance of the chancellor's expected Autumn Statement on the economy on Thursday. Most gilt prices were unchanged although the long end of the market edged up slightly.

Dealers are looking to the Autumn Statement to provide a forecast of the government's public sector debt repayment (PSDR) level for this year. This should give some indication of funding requirements and the likelihood that the government will return to issuing gilts.

While the Autumn Statement is an unlikely forum for a signal on gilt issuance, dealers, disappointed by the lack of a clear sign in the Mansion House speech are hoping for some indication on Thursday.

Rumours of a cut in base rates yesterday morning were squashed when the Bank of England lent money to the market at a punitive rate of 15 per cent.

■ JAPANESE government bonds remain locked into a tight range with little influence on the market beyond movements in the currency. The yield on the 119 bond rose slightly yesterday to 7.75 per cent after an opening level of 7.63 per cent as prices dropped.

#### F/T/AIRED INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.							
	Issued	Bid	Offer	Yield	OTHER STRAIGHTS	Issued	Bid
U.S. DOLLAR STRAIGHTS							
ALBERTA PROVINCE 10/06/95	100.00	100.00	100.00	8.52	ALBERTA PROVINCE 10/06/95	100.00	92.95
AUSTRIA 6/2/90	400	44.50	45.00	9.39	WORLD BANK 8.95 LFT	100.00	91.4
BANK OF TOKYO 6/2/95	100	100.00	100.00	8.52	ALBERTA PROVINCE 10/06/95	100.00	91.4
CAIRO 12/06/95	150	95.00	95.00	9.13	ALBERTA PROVINCE 10/06/95	100.00	91.4
CHINA 7/3/95	1000	101.00	101.00	8.52	ICE INC 3/08/95	100.00	97.95
CANADA 1/9/96	650	97.00	97.00	8.71	BRITISH AIRWAYS 1/04/95	100.00	94.0
CARD 9/14/96	100	100.00	100.00	8.44	BRITISH AIRWAYS 1/04/95	100.00	94.0
COUNCIL ECON 6/12/95	100	100.00	100.00	8.44	GENERAL CAP 10/14/95	100.00	94.0
CREDIT FINANCER 4/2/95	300	100.00	100.00	8.55	MONTEAL TRUSTCO 8/12/92	100.00	94.0
DETROIT 10/06/95	100	100.00	100.00	8.55	MONTEAL TRUSTCO 8/12/92	100.00	94.0
DENMARK 8/14/94	150	95.00	95.00	8.50	MONTEAL TRUSTCO 8/12/92	100.00	94.0
ESCC 12/14/95	100	95.00	95.00	8.07	ROYAL TRUSTCO 10/14/95	100.00	94.0
EURO 10/06/95	250	100.00	100.00	8.72	ROYAL TRUSTCO 10/14/95	100.00	94.0
EUS 10/06/95	250	100.00	100.00	8.72	ROYAL TRUSTCO 10/14/95	100.00	94.0
EWS 10/06/95	250	100.00	100.00	8.72	ROYAL TRUSTCO 10/14/95	100.00	94.0
FINLAND 5/10/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
FRANCE 10/06/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
GERMANY 5/10/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
GREECE 10/06/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
HONG KONG 10/06/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
ICELAND 10/06/95	100	100.00	100.00	8.52	ROYAL TRUSTCO 10/14/95	100.00	94.0
INDIA 10/06/95	100	100.00	100				

## INTERNATIONAL CAPITAL MARKETS

**Bonn raises DM19bn for unity with promissory notes**

By David Marsh in Bonn

**THE BONN** government has borrowed DM19bn over the last few months through discreet issues of promissory notes placed with domestic and foreign investors to help fund the burgeoning costs of German unity.

News of continuing large-scale fund-raising at home and abroad through promissory notes or Schuldscheinrechnungen (SDs) coincides with signs that Germany's state-run telecommunications agency will be active on foreign capital markets to help fund telephone expansion in east Germany.

The telecommunications arm of the German Bundespost, which plans total investment of DM55bn in the next seven years in east Germany's telephone system, is making an unusual presentation to the investment community in London on November 21.

Although this could not be confirmed last night, there is speculation that the Bundespost may in future launch foreign currency issues as well as borrowing through its normal D-Mark bond channels.

The presentation, aimed at increasing the share of foreign investors in the Bundespost's borrowing, follows similar efforts by the Bundesbahn, the federal railway, earlier in the year.

Bonn's extensive financing via promissory notes first came to light in September, amounting to the first time since 1984 that the government had turned to this capital market route.

The latest issues, made directly to banks, have allowed the Bonn Finance Ministry virtually to achieve its end-year borrowing target for the German Unity Fund, set up in the summer to channel cash to east Germany.

The SD operations have been made both for the Unity Fund and for the East German Finance Ministry, which is borrowing in its own name on the capital markets with a West German government guarantee.

In detail, the GUF has raised DM10bn in promissory notes since the summer, in addition to the DM5bn it borrowed

through standard bond issues in July and September. This means the GUF has only DM1bn more to raise to complete its DM20bn borrowing programme for the year. This final DM1bn is due to be raised through further SD issues rather than through a return to the bond market.

The borrowing for east Germany has been made to the tune of DM5bn through SDs and DM6bn in non-interest bearing Treasury notes auctioned publicly in the autumn. The total DM15bn borrowing for the former East German Finance Ministry is DM5bn more than Bonn originally planned in the summer.

The Bonn Finance Ministry has not so far resorted to SD issues in the name of the German government, but has been continuing its traditional public bond programme.

The SD funding instrument was last used to a significant extent at the beginning of the 1980s when the then West German government guaranteed

in detail, the GUF has raised DM10bn in promissory notes since the summer, in addition to the DM5bn it borrowed

**French bond trading rules assert bourse authority**

By George Graham in Paris

**THE** French stock exchange has published proposals for a new set of rules covering bond trading, which would give it back supervisory authority over this FFr12bn a day market.

Mr Régis Rousseau, chairman of the stock exchange, said the proposed rules had been closely modelled on current market practice, but would lay down the principle that the Stock Exchange Council would have authority over all bond trading activities.

"This is something new to French habits. Usually we draw up a fine text and subject the market to it, but in this case we have taken the market and adapted the texts to fit it," he said.

The bond market gradually slipped away from the official stock exchange trading monopoly in the 1980s, and the government bond market is now essentially conducted between banks, especially the Specialists on Valorem du Trésor (SVTs) or primary dealers authorised by the government.

The new rules, which will receive the opinion of the Bank of France and the Commissariat des Opérations de Bourse (COB), the French stock market watchdog, have been sent to the finance ministry, which must give them final approval.

Mr Rousseau said the new rules laid down the conditions for banks, brokers and dealers to act as "marketers" in certain bonds. Rather than laying down specific requirements, the rules impose "market practice" on marketmakers, notably for the size of the spread they offer between buying and selling prices.

Intermediaries will have to give advance notice before they stop marketing for a given bond, and will not be allowed to return to that bond until some time has elapsed.

Changes in running the current primary dealers' system focus on Société Interbancaire Automatique which currently operates the country's money-market dealing network.

A Reuters spokesman was unavailable for comment yesterday.

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## UK COMPANY NEWS

## Uncertain equity markets depress Henderson Admin

By Andrew Hill

**C**ONTINUING uncertainty in world equity markets again depressed profits at Henderson Administration, the fund management group, in its first half.

The group made £8.72m before tax in the six months to September 30, compared with £10.7m in the equivalent period. But Henderson maintained its interim dividend at 10p and said it hoped to keep its full-year dividend at 27.5p.

Funds under management also slipped from £2.26bn at the year end to £2.03bn at the half year, although Henderson said most of that decrease was due to the fall in world markets, rather than a decline in pension fund clients.

Mr Ben Wrey, the group's deputy chairman and investment director, said yesterday: "We aren't very optimistic about equity markets in the short term, although we feel that the London market has temporarily found some sort of base."

The group also announced yesterday that it would benefit in the full year from an exceptional gain of £900,000, after the Inland Revenue abandoned its long-running appeal against a decision on the ratable value of Henderson's headquarters in the City's Broadgate development.

Henderson has again tried to hold back costs — they increased by only 1.8 per cent between the year-end and the half year — but Mr Wrey admitted that certain overheads could not be reduced.

"We really can't reduce some costs without cutting out parts of our marketing, which would be a mistake, or damaging our ability to service clients," he explained.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending	Total for year	Total last year
Aitken Hume	int 0.5	Jan 21	nill	-	1
Grand Central	int 0.4	Jan 25	0.35	-	1
Henderson Admin	int 10	Jan 9	10	-	37.5
Rechem Environmen	4.5	Dec 18	3.5	-	10
Scotiabank Net Total	2.95	Jan 4	2.6	0.35	7.4

Dividends shown pence per share net except where otherwise stated.  
\*Equivalent after allowing for scrip issue. \*\*On capital increased by rights and/or acquisition issues. USM stock. #Also 0.15p special dividend.

## Ex-choirboy hopes he can control an appetite for growth

Clay Harris meets the brash deal-maker who plans to revive USM lame duck Southwest Resources

**M**ERLE JEFFREY Fowler, who bears a passing resemblance to young Oliver Hardy, is not complimenting himself on his forbearance at luncheons when he says, "you have to know when to stop eating and to digest, or else you explode."

The chairman of USM-traded Southwest Resources, soon to be renamed The Corporate Services Group, is explaining how he plans to avoid the mistakes made by his entrepreneurial counterparts in the previous decade.

Mr Fowler, a larger-than-life character who stirs up strong passions among competitors and former colleagues, took the helm at Southwest this summer through a reverse takeover by his ADG Group, which had joined the USM only in March.

It will take more than a change of name for Southwest's long-suffering shareholders to expunge bitter memories. They last received a dividend in 1985. The shares, which peaked at 77p in 1983, languish at 17p, valuing the company at £7.2m.

Can the 37-year-old son of a retired Lambeth dustman bring shareholders better times? Mr Fowler's formal education ended after St Paul's Cathedral School — as a schoolboy chorister he did two guest seasons with the Vienna Boys Choir — and he took his first job as an interviewer for Brook Street Bureau.

Two decades later, recruitment is one of the three business areas on which he has chosen to concentrate. It is inevitable, then, that attention must turn to the example of L&P.

"If we're looking at Tony Berry, we made one mistake and one mistake only. He wanted to rule the world." By contrast, says Mr Fowler, "I've never bought anything for a pence of more than 3". Indeed, Southwest is believed to have paid only one year's earnings for its latest acquisition in the sector.

The group has only 15 offices so far, trading as Goodchild, Multistaff and Crest, but all branches are located within a mile of the M25, London's orbital motorway. One poster contractor says



Jeffrey Fowler, chairman: larger-than-life character who stirs up strong passions among competitors and former colleagues

This simplifies the distribution of cheques to temps, for example, to one circuit by one driver. Mr Fowler does not plan to alter the geographical pattern, but observes: "When we get up to about 100 branches, he'll have to get up very early."

Southwest is also focusing on office interiors — a sophisticated way of flogging furniture," says Mr Fowler — and outdoor posters, the business in which he spent most of his working life and in which he has a controversial reputation.

After building up his own London-based poster group, Mr Fowler went to work for London & Continental Advertising Holdings, which became Britain's largest poster group through the 1984 takeover of London & Provincial. His tenure as managing director there still provokes strong views. One poster contractor says

Mr Fowler brought "havoc and devastation" on L&P. Another traces the bad blood in the industry back to the many jobs that were lost in the re-organisation that followed LCAH's takeover of L&P.

However, a one-time insider believes problems arose because Mr Fowler drove hard bargains and did not fit into the "cosy" world of poster contractors. "He didn't befriend people in the industry in the way that most people do."

Mr Fowler admits: "I was not Mr Popular, but I don't make commercial decisions based on whether I'm going to win personality of the year award." Claiming he "busted a cartel," Mr Fowler says he understands why he came across as a "brash, big, loud bastard" in posters.

Another senior figure in the sector says problems may have arisen because Mr Fowler was a "dealer" and no one like him

had ever run a contractor as large as L&P. He adds: "London & Continental Advertising failed for many reasons but none of them had anything to do with Jeffrey Fowler."

In 1986, Mr Fowler left the board of LCAH in a dispute over a plan to give management control to an Australian advertising group. He then supported a successful rival takeover bid from MAI, the then-owner of L&P's rival Mills & Allen.

Afterwards he recruited two colleagues, Mr John Abrahamson and Mr Russell Peters, who are now also Southwest directors, to join a new company. "For the first few months, I paid for them out of my own pocket," he says. "I have always felt you have to get the people and the controls in place first."

The first acquisition was Development Advertising, a London-based roadside contractor

with 88 sites. "Posters are about property on one hand and advertising on the other," Mr Fowler says. "Our skills are in site-finding." So his company makes much of its profits from locating and acquiring prime poster sites and selling them on to larger contractors.

He hopes to increase Southwest's roadside poster sites from 500 to about 2,000, equal to 20 per cent of the London market.

Mr Fowler enjoys his prosperity, he and his second wife are renovating a Georgian country house in Leicestershire, from which he commutes to London each day. But Southwest shareholders may perk up when they hear: "It's not good being a dashing entrepreneur because you just dash out the door."

They learnt first hand the limits of charismatic chairman. Southwest, indeed, is fortunate to have survived at all. It got

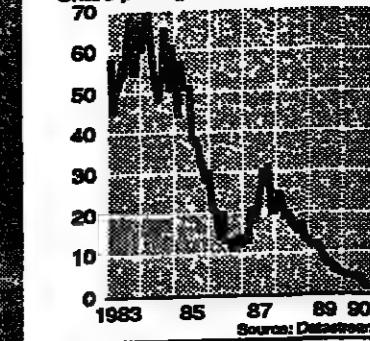
the last chair when the music stopped in the shuffling of shares, assets and cash between it and its former controlling shareholder, Dominion International Group.

In early 1989, Southwest was on its knees. A former director recalled earlier this year: "We were insolvent and there was a danger of bankruptcy."

To save Southwest, Mr Max

### Southwest Resources

Share price (pence)



Lewisohn, who was running both companies at the time, organised a rights issue underwritten by Dominion. Southwest also issued shares to Dominion in return for Guardian Investment Holdings, a Hong Kong property management company.

This gave Southwest a lifeline, but it led to Mr Lewisohn's exit from both companies and contributed to the appointment of administrators at Dominion in January.

Mr Fowler has now to pick up the pieces. "Southwest was a rights issue for us, nothing more. It was a bargain where we spotted latent opportunity and badly managed assets."

He hopes to increase Southwest's roadside poster sites from 500 to about 2,000, equal to 20 per cent of the remaining US oil and gas interests.

This cash will not lie fallow, however, as another acquisition is in his sights. But Mr Fowler insists repeatedly: "Size has never impressed me, margins impress me."

Then he grins and alludes to his ample girth. "How can I say size isn't important?" Southwest's prospects may depend on whether his restraint at the table is matched by his keeping an appetite for growth under control.

## Nadir will go to Cyprus with administrator

By Clay Harris

MR ASIL NADIR, chairman of Polly Peck International, will accompany Mr Richard Stone, one of the company's administrators, when he makes his first trip to northern Cyprus.

Mr Stone, a partner with Coopers & Lybrand Deloitte, postponed his visit, which was due to begin yesterday, after Mr Nadir said he would like to go along. The trip may now begin later this week.

If emerged, meanwhile, that

Sansui, Polly Peck's Far East consumer electronics subsidiary, has paid £4.5m in cash for the business of Mission, a UK manufacturer of premium loudspeakers and other audio equipment.

The deal was completed on September 6, before administrators were appointed to Polly Peck.

The disposal, however, did not save Mission itself, which collapsed yesterday with net

liabilities of £3m.

Mr David Buchler of Buchler Phillips & Co, who was appointed liquidator, said the initial receipts from the Sansui deal had been sufficient to pay off the Huntingdon-based company's secured creditors.

Under the sale agreement, Sansui agreed to pay a 1 per cent commission on the turnover of Sansui Mission, which takes in its own UK business,

in the three years to October 1988.

Mr Buchler said: "Providing the present difficulties of Polly Peck do not have any adverse effect on the trading of Sansui Mission, then it is possible that the creditors might receive a very good dividend from this future source of income."

Polly Peck owns 75 per cent of Sansui, which is listed on the Tokyo stock exchange.

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## UK COMPANY NEWS

## Incinerator replacement hits Rechem profits

By Andrew Hill

**THE COST** of replacing one of its two toxic waste incinerators hit profits at Rechem Environmental Services in the six months to September 30, when the group made £4.01m before tax, compared with £4.67m in the equivalent period.

Rechem's 14-year-old incinerator at Fawley was taken out of commission for more than two months during the summer and a rotary kiln incinerator, which can handle solids as well as liquids, was installed in its place.

The group declared an increased interim dividend of 4.5p (3.5p).

Mr Paul Kaye, finance director, would not specify how much the installation of the £8m incinerator complex had cost the group in lost trading or added costs.

However, interest receivable fell from £422,000 to £62,000 because cash balances were reduced by the cost of investment, while Rechem had to recruit new staff to operate the improved plant.

Interim earnings per share slipped 9 per cent from 11.4p to 10.4p.

The group said the incinerator had contributed to sales

during the half-year — up from £10.7m to £11.2m — although it was not yet operating at full capacity.

Rechem's share-price suffered at the beginning of this year, when it stood at a peak of 703p, after the group issued a profits warning. Dockers' refusal to handle a shipment of waste and bad weather had caused disruption. The shares rose 17p to 455p yesterday.

Mr Kaye said: "We are in a contentious industry, but we now have two sound incinerators that are operating extremely well within all the environmental standards."

He said the group intended to keep up with the demands of the waste disposal market, which is now transporting more waste in solid rather than liquid form.

Mr Kaye added: "We would like to do now is build a couple of plants in Europe as the next step for the group."

Rechem announced plans to set up a joint venture with Ecococo, an Italian waste disposal company, in May.

The group is likely to pursue other opportunities to link up with European waste disposal companies which can help

guide Rechem through local planning regulations.

### COMMENT

Had it not been for the disruption caused by the installation of the new incinerator, Rechem's profits would probably have risen during the first six months of the year. The group itself is obviously confident about the future, as the hefty rise in the interim dividend suggests, although the City is a little more sceptical about the immediate prospects for the share price. As companies are squeezed by recessionary pressures they may prefer to use landfills for waste disposal, when they have the option, and Cleanaway is undercutting Rechem on price with its new rival incinerator.

However, the longer range prospects are rosier, with impending UK and EC legislation likely to feed new business through to Rechem in what is already a growing market.

Forecast pre-tax profits of between £11m and £11.5m for the full year put the shares on a prospective p/e of more than 17, which sounds expensive. It is probably about right for the time being.

## Fading appeal of a 40 year old beauty show

Andrew Jacks looks at the personal feuding and financial problems of Miss World

**M**ISS WORLD's figures are losing their appeal. As the UK passion for the annual beauty contest fails, ugly blemishes are appearing on its finances and two men are feuding over its future.

On one side is Mr Eric Morley, 71, an engaging and heavily brylcreamed businessman, surrounded by photographs of his "girls" in his Soho office. On the other is Mr Owen Oyston, 56, a long-haired and flamboyant entrepreneur, given to posing in front of his castle in Lancashire while his herd of buffalo ramble past.

The Miss World Contest will be 40 years old this week. Thanks only to tumultuous few months of hectic reorganisation, it will take place tomorrow night at the London Palladium, and may attract a television audience of over 550m.

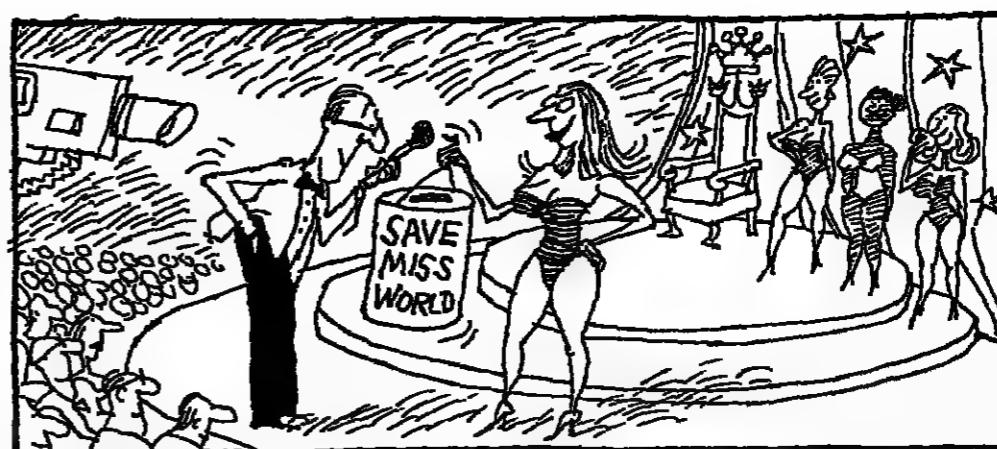
But all is far from well in its UK home. In October, Trans World Communications, the parent company recently embroiled in a series of bids for local radio stations including Piccadilly Radio (successful) and Yorkshire Radio Network (failed), declared pre-tax losses of £1.17m for the six months to June 30.

It wrote off £1.24m above the line in expected losses for the year against Miss World. It also reported that £250,000 of last year's £250,000 sponsorship money for the contest, offered by Caesar's Palace in Las Vegas, Mr Morley had two weeks to match the price. He did, with help from Mr Billy Butlin, founder of the British holiday camps. After several further changes of ownership, he brought the contest to the Unlisted Securities Market in 1983.

Enter Mr Oyston, The Lancashire born actor turned businessman, who made his fortune from a chain of northern estate agents and sunk a good deal of it in the ill-fated News On Sunday paper, reversed his Red Rose radio commercial radio station into Miss World in 1988, taking it onto the main market.

"It was at best a half-hearted marriage," says one observer.

But an external disaster seemed far more pressing at the time. After thirty years, network television decided to



Sky Television rejected an approach, and a dalliance with BSB, the rival satellite broadcaster, came to nothing.

With little time to spare, Mr Morley managed to hire a Thames Television crew at the company's own expense, and staged the contest in Hong Kong. Thames — but not the rest of the TV network — paid a modest fee and showed it after midnight, to an audience of less than 200,000. Meanwhile, it had lost its annual slot at the Albert Hall.

**T**his year, the venue was to be Venezuela — until a newly appointed government minister there stymied the plans, "leaving us," says Mr Morley, "in a bit of a lurch."

Nevertheless, viewing figures fell from 25m to half that level during the late 1970s, where they steadied: they were 12.5m in 1988. Some people argue the audience was no longer the sort that attracted advertisers; others that television controllers have an elitist view of beauty contests not borne out by the figures.

Mr Elstein argues that those viewers still watching were becoming less appreciative, and now only gave Miss World 6 out of 10 on its ranking system.

Whatever the reason, with no British network television coverage, Top Shop, the clothing chain, withdrew its sponsorship for the 1989 contest.

Swimsuits will still briefly be on display, however. "You can't claim to be the most beautiful woman without at least showing you have an average figure," says Morley.

Meanwhile, word from the boardroom is that Mr Morley and Mr Oyston are more at odds than ever. Mr Morley is said to be frustrated by Mr Oyston's daily "interference" in management when he was supposed to be the strategist.

Mr Oyston, some suggest, sees Mr Morley as thorn in his side, and will be happy to be rid of Miss World. "The relationship between the two never gelled," adds one observer.

But as chairman of Trans World, Mr Morley has a few tricks left. He says "I will follow the shareholders' wishes." That may mean staying, even if Miss World goes. On the other hand, he has the option to match the price of any bid. He is also convinced the contest will survive.

"There will be no shilly-shallying around this time," he says. "Unless we get a network contract in the UK before the end of the year, we will go overseas."

## Next £37m property disposal

By Maggie Utley

**NEXT**, the high street fashion retailer and home shopping group, has signed contracts to sell development properties for £23.75m, and a further six are expected to be sold for £2m.

The sales were in line with comments the group made with its interim results last month.

However, plans to sell Club 24, its financial services business, appear not to be progressing as fast as earlier hopes.

Next shares rose 1p to 29p.

Next has been making dis-

posals to reduce its debt level, and put all its development properties up for sale earlier this year. In the interim results it made a £249m extraordinary provision against losses on the disposals because of the poor state of the market.

Eight properties, some retail and some offices, have been sold to Scottish Amicable Investment Managers on behalf of its clients, for £24m.

An edge of town retail development near Leeds went to the local authority for £1.3m.

A contract to dispose of a

property in Glasgow has been made for £3.45m.

Next said yesterday that it had a further six properties with a written down value of £3m, and an interest in another property, held off its balance sheet, also worth £3m.

Mr John Roberts, corporate director, said that discussions on sales of those properties continued. He said the disposal of Club 24 was also still being discussed but that a sale may not be completed by the group's year end on January 31.

Extracts from the audited consolidated results of Rand Mines Limited and its subsidiaries for the year ended 30 September 1990.

## Group's profits increase despite difficult trading conditions

Extracts from the audited consolidated results of Rand Mines Limited and its subsidiaries for the year ended 30 September 1990.

	1990 Rm	1989 Rm	Change %
<b>Turnover</b>	<b>1 693.8</b>	<b>1 367.7</b>	<b>+24</b>
<b>Profit before taxation</b>	<b>326.2</b>	<b>330.3</b>	<b>-1</b>
<b>Profit attributable to shareholders</b>	<b>226.4</b>	<b>216.3</b>	<b>+5</b>
<b>Extraordinary charges attributable to ordinary shareholders not included above</b>	<b>73.0</b>	<b>77.9</b>	
<b>Earnings per share</b>	<b>1.592c</b>	<b>1.929c</b>	<b>-17</b>
<b>Dividend per share</b>	<b>560c</b>	<b>560c</b>	
<b>Interim</b>	<b>120c</b>	<b>120c</b>	
<b>Final</b>	<b>440c</b>	<b>440c</b>	
<b>Dividend cover</b>	<b>2.8</b>	<b>3.4</b>	

### REVIEW OF RESULTS

Profits attributable to shareholders increased by 5% to R226.4 million. This improvement has been achieved despite the difficult trading conditions in the metal and minerals markets and the firm rand/US dollar rate. Earnings per share decreased by 17% as a result of the higher number of shares in issue following the rights issue in December 1989.

The higher turnover is attributable to increased coal revenues arising largely from the additional 49% interest in the Middelburg Mine Joint Venture. Despite the growth in turnover working profit improved only marginally reflecting the severe pressure on margins particularly in base mineral and gold recovery operations. Cash from the December rights issue and increased portfolio sales gave rise to a substantial improvement in investment income. The increased interest burden stems mainly from borrowings raised to finance the additional interest in the Middelburg Mine.

**Extraordinary items**  
The directors deemed it prudent to provide for:  
— the R70 million of preference shares issued by East Rand Proprietary Mines, Limited;  
— any possible loss that may arise in respect of the vanadium assets.

### SIGNIFICANT RECENT DEVELOPMENTS

**Vanadium**  
Low vanadium pentoxide prices resulting from a substantial drop in demand have led to the decision to cease production of vanadium pentoxide.

**Platinum**  
It has been decided to stop development of the Kennedy's Vale mine until the Crocodile River mine is paying dividends and generating positive cash flows.

**Harmony**  
The persistently low gold price together with cash outflows arising from sustained losses have forced the company to significantly reduce the scale of operations.

**Barbrook**  
The listing of the shares on the Johannesburg Stock Exchange has been suspended whilst intensive investigations into the future of the mine are being pursued. A further announcement will be made as soon as possible.

Johannesburg

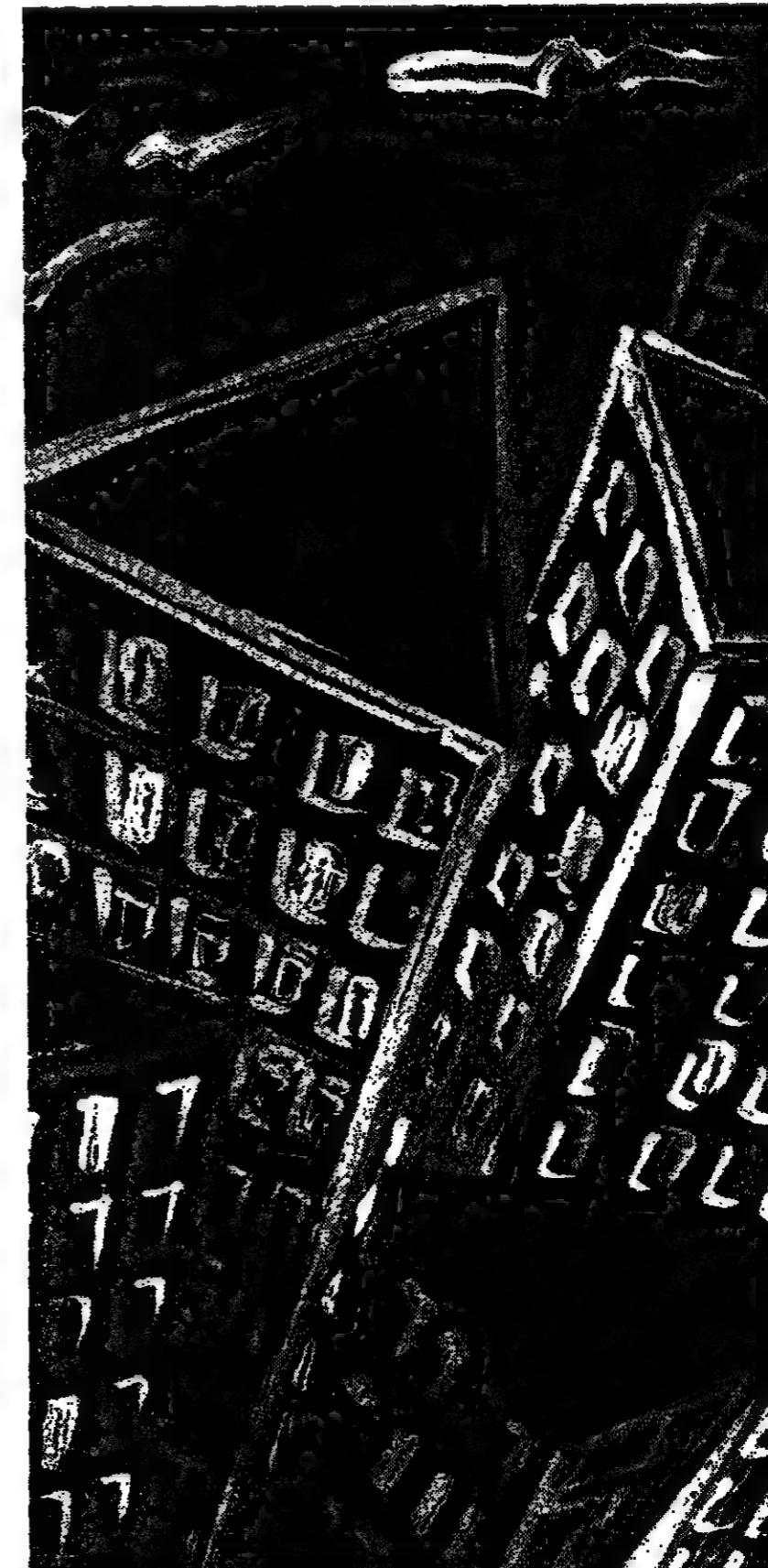
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## UK COMPANY NEWS

## Restructured Wharfedale back in black

By Andrew Bolger

**WHARFEDALE**, the loudspeaker manufacturer whose management reversed into the nearly bankrupt Audio Fidelity consumer electronics company in January, announced yesterday the USM-quoted restructured group had returned to the black.

It made a pre-tax profit of \$11,000 in the year to June 30, compared with a loss of \$23,150. Earnings per share were 0.85p, against a loss of 27.8p.

Total turnover for the second half was \$2m, giving a total for the year of \$14.65m, compared with \$16.1m.

The decline was primarily the result of the sale of Captain

Billy's Music and Trolbourne in January. These businesses contributed turnover of £3.4m and pre-tax profits of £77,000 up to the date of sale.

Mr Keith Mellors, chairman, said: "The company went through an extremely difficult period in the 18 months to December 31, during which it incurred total losses of \$2.4m and underwent several acrimonious management changes."

"Having subsequently strengthened the balance sheet at the time of the merger with Wharfedale Loudspeakers, the new management has endeavoured to concentrate on building a secure base for the future

growth of the business. This has involved substantial cuts in central overhead, introduction of effective management controls and successful measures to reduce stock and working capital."

In spite of the impact of recession on the UK market, the benefits of award-winning new models and an increasing proportion of export sales were enabling Wharfedale Speakers to continue to grow.

Production was running at record levels to meet an increasing backlog of orders.

Sales of power loudspeakers were currently depressed by market conditions and the reorganisation of the former

## Liquidations up by 64% in third quarter

**L**IQUIDATIONS rose by 64 per cent in the third quarter of 1990, compared to the same period last year, according to figures released yesterday by KPMG Peat Marwick McLintock, the accountancy firm. There were 3,247 liquidations in the third quarter this year, compared to 1,881 in the same three months of 1989.

Liquidations fell by 3 per cent compared to the second quarter, but Peat Marwick said that this could not be regarded as a "bottoming out", as the third quarter was normally associated with a seasonal downturn.

Companies with high short-term borrowings were most vulnerable, the firm said, despite the recent reduction in interest rates.

## Northern Bank lifts profits to £59m

**N**ORTHERN BANK, Northern Ireland's biggest clearing bank, announced record pre-tax profits of £59.3m for its 1990 year against £45.7m. The company said it was creating 150 jobs over the next two years. Sir Desmond Lorimer, chairman, said acceptance by staff of an agreement allowing it to recruit employees under a new bank official grade would help contain staff costs.

## NEWS IN BRIEF

**A**AF, through Unit-Span Building Systems, a new wholly-owned subsidiary, has announced that the recommended cash offer to acquire Connell has been declared unconditional in all

**S**ECURE TRUST Group has acquired Moneycare for £750,000 cash. Moneycare operates a home money management business in the Birmingham area. Its 2,500 customers

develop further its business in transport and motor related industries; and accepting holders will receive shares that are quoted on the official list instead of the the Third Market.

Principal benefit of the merger is the injection of AoD's significant cash resources, which will leave the new group with positive net cash.

Also the appointment of Mr Richard Palmer as chief executive will enable the group to

six weeks.

Mr Steven Dickman counter-claimed damages, alleging that Caparo wrongfully induced Fidelity to break his employment contract.

Caparo had originally also sued Touche Ross, Fidelity's auditors, who had given the accounts a clean certificate.

Caparo, which accused Touche Ross of negligence, claimed that the auditors had owed them a duty of care.

Last February, after a five-year legal battle, the Law Lords ruled that when they prepared their audit report auditors did not have a duty of care to individual shareholders or potential investors.

Mr Langley said the case concerned the Dickmans' conduct in the preparation and publication of Fidelity's accounts for the year ending

March 31, 1984. Caparo alleged that the two men had known the accounts were wrong, or had been reckless in the sense of not caring whether they were right or wrong.

When it had become apparent that Caparo was buying shares in reliance on the accounts, the Dickmans had had a legal obligation to correct the figures, Mr Langley said.

He said the issues in the case included whether either of the Dickmans had been guilty of fraud in respect of errors in the accounts; whether, in buying Fidelity shares and making its offer for the company, Caparo had relied on representations made by the Dickmans; and what damage had Caparo suffered.

The hearing continues today.

## Caparo claims damages from former Fidelity directors

By Raymond Hughes, Law Courts Correspondent

**C**APARO Industries, the engineering group, yesterday claimed damages for deceit from two former directors of Fidelity, the consumer electronics company taken over by Caparo in 1984.

Caparo alleged in the High Court that it had gone ahead with the takeover, which cost it £13.4m, on the strength of Fidelity's accounts, which had given a false picture of the company's financial position.

"We say the errors turned a published profit of £1.3m into a loss of £465,000," Mr Gordon Langley, QC, for Caparo, told Mr Justice Webster.

Mr Steven Dickman, Fidelity's former chairman and managing director, and Mr Robert Dickman, formerly its technical director, are contesting the action, which it is estimated will last about

## Cargo Control in £4m merger

**I**N A recommended share exchange deal worth \$4m, Cargo Control is offering to acquire Automobiles de Distinction. Full acceptance will leave AoD holders with 58 per cent of the enlarged company's capital.

Mr Palmer is at present chairman and chief executive of AoD. He has 17 years experience of management in transport and motor related activities.

During 1990 the classic market has deteriorated significantly, and AoD has restricted its activities and retained a substantial proportion of the cash raised through its flotation. Last month it announced a trading loss of £114,000 for the six months ended May 31.

Cargo were down 2p to 25p while AoD fell 1p to 12.2p. Directors and shareholders with holdings totalling 31.6 per cent of the AoD capital have irrevocably undertaken to accept AoD has been advised by Duracher West.

Mr Palmer is at present chairman and chief executive of AoD's significant cash resources, which will leave the new group with positive net cash.

Terms of the offer, being made through Besson Gregory, is one Cargo share for every two AoD shares. Yesterday,

## Schlumberger buys petrol pump maker

By James Buxton, Scottish Correspondent

**D**UNCLARE DISPENSERS, the private British company which claims to have 30 per cent of the UK market for filling station forecourt equipment, has been bought by a division of Schlumberger, the US oilfield services company.

Based in Dundee, Scotland, Dunclare makes petrol pumps and electronic forecourt equipment, and includes among its customers BP, Shell, Fina and Texaco. The price is not disclosed.

Mr Bill Peet, who built up Dunclare almost from scratch, is contracted to stay on as chairman and chief executive

for three years. He had negotiated with five other potential purchasers of Dunclare in the past eighteen months.

"The Schlumberger offer was the best, not in terms of its money, but in terms of its corporate culture," he said.

He said Schlumberger would provide financial and research resources to assist Dunclare to expand both in the UK and on the continent. Dunclare would complement Retail Petroleum Services, which is strong in countries such as Germany,

France and the Netherlands, but has only a small presence in Britain.

Mr Peet, a former executive of Dresser Wayne, initially invested £10,000 in the £330,000 buy-in from Veeder Root, with the rest of the equity being contributed by Si and the Scottish Development Agency. Since then two further injections of capital totalling £641,000 were made by the institutional shareholders, leaving Mr Peet with an 11 per cent stake.

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Lord Hanson: £16m cash sale

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RAND MINES LIMITED DIVIDEND DECLARATION	
The directors declared dividend No. 102 as a final dividend in respect of the year ended 30 September, 1990, as follows:	
Amount (South African currency)	440 cents per share
Last day to register for dividend (and for changes of address or dividend instructions)	1990 23 November
Registers of members closed from to (inclusive)	24 November 2 December
Shares trade ex-dividend in Johannesburg and London	26 November
Currency conversion date for sterling payments to shareholders paid from London	26 November
Dividend warrants posted	1991 3 January
Payment date of dividend	4 January
Rate of non-resident shareholders' tax	15 per cent
Holders of share warrants to bearer are notified that the dividend is payable on or after Friday, 4 January, 1991 upon presentation of coupon No. 103.	
The full conditions of payment of this dividend may be inspected at or obtained from the offices of the share transfer secretaries in Johannesburg or the offices of the United Kingdom registrars and paying agents in London.	
By order of the board	
RAND MINES (MINING & SERVICES) LIMITED Secretaries per F. D. W. PEACHEY	5 November 1990
REGISTERED OFFICES: 15th Floor, The Corner House 63 Fox Street Johannesburg 2001 (P. O. Box 52370, Marshalltown 2107)	RECEIVERS IN THE UNITED KINGDOM: Viaduct Corporate Services Limited 40 Holborn Viaduct London EC1P 1AJ
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## COMMODITIES AND AGRICULTURE

# Aluminium price tumbles as stocks hit 7-year high

By Kenneth Gooding, Mining Correspondent

**LONDON METAL Exchange** aluminium prices collapsed yesterday to a level at which more than a quarter of the western world's production capacity is unprofitable as the speculative "technical squeeze" that had buoyed them up for some weeks ended.

The squeeze was similar to the one which gripped the copper market in September and brought criticism from consumers and producers. The LME board later promised that it would take action to prevent such squeezes occurring.

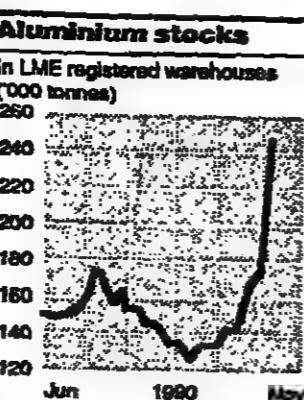
The aluminium squeeze pushed the premium for immediate delivery over the three months price (the backwardation) out to more than \$300 a tonne on Friday.

This helped to attract aluminium into LME warehouses at such a pace that by Monday stocks had risen to their highest level since July 1983.

Much of this metal was available to be lent to the market so the backwardation was cut to \$100 on Monday and yesterday the premium disappeared completely.

Aluminium for immediate delivery was \$1,603.50 a tonne at the close last night, down \$44 on the day, while three-months metal was down by \$30.50 to \$1,615.50 a tonne.

The cash price of aluminium has therefore dropped by 14.5



LME WAREHOUSE STOCKS  
(as of Monday's close)

Aluminium +40,073s to 260,075  
Copper -1,000 to 240,025  
Lead +80 to 20,500  
Nickel +40 to 2,500  
Zinc +625 to 63,175  
Total -170 to 11,185

per cent, from \$1,877.50 a tonne, on Friday night to the dismay of the aluminium producers who most of all dislike price volatility. They say volatility frightens away potential aluminium users.

However, Mr Martin Abbott, the LME's marketing director, said last night that the exchange had been confident that the aluminium market was not capable of being severely

squeezed and the arrival of metal in its warehouses proved this to be the case. "The market has behaved in a textbook fashion," he said.

LME warehouse stocks of aluminium showed a rise of 32,300 tonnes on Friday and yesterday the exchange reported they were up another 40,575 tonnes to 260,075 tonnes.

Mr Robin Eber, analyst at Carr Kitec & Aitken, said all the evidence suggested that stocks had simply been relocated from one part of the industry to another — from consumers and producers to LME warehouses.

Industry stocks still repre-

sented only about five and a half weeks of consumption, consumers were living from hand to mouth and it was unlikely that the aluminium price would fall much further.

Mr Jon Bergstein, analyst at Barclays de Zoete Wedd, pointed out that stocks in the LME's warehouses in Japan had jumped from only 175 tonnes in late September to 35,075 tonnes. This was perhaps a sign that the Japanese economy was beginning to react to the higher interest rates imposed six months ago.

But he said that, while Japan's cotton growth might

"be on the lazy side" for some time, the LME price "has not too far to fall from here on."

# Tired oil traders are 'fed up with Gulf war'

By Steven Boles

**THE SUPPLY** of crude oil is rising, demand is falling and so is the price. Brent oil for December delivery yesterday finished the day off 40 cents at \$32.30, compared with \$34.75 a week ago.

In spite of growing signs that the US is making final preparations for a possible military confrontation in the Gulf — and Iraq shows no signs of backing down — oil traders appear to be focusing more on what they call the fundamentals of supply and demand.

"A lot of them will have been burned when the price got to \$40 and came right back to the mid-twenties," he says. No one doubts that a substantial "war premium" remains embedded in the price. The premium reflects the desire of oil companies to hold more stocks as a precaution in case war breaks out and could amount to \$10 or more.

Behind this premium, the precise size of which is anyone's guess, however, analysts agree that ample supply and weakening demand are driving the price of oil lower.

Saudi Arabia bears much of

the responsibility for the recent fall in prices. Mr Naser, the Saudi oil minister, has been saying that Saudi Arabia has been able to lift production to 8.5m barrels a day, compared with 8.4m b/d before the crisis, and will be able to raise this to 8.6m b/d shortly without any major investment.

Mr Stephen Turner, of Smith New Court, believes many traders have started to adopt a more conservative trading stance because of the dangers of volatility.

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"There is a feeling that the winter is not going to be as light as many people thought," says Mr Phillip Morgan, at Long & Crutchfield.

Mr Morgan notes what he sees as a rapid slowing of demand in Europe and North America. In the four weeks to October 26, for example, US year-on-year oil consumption dropped by 4.8 per cent, compared with a drop of 1.6 per cent in the four weeks to October 19.

"It looks like there was a real lurch downward in demand in the US," he says.

Higher prices and the rapid slowdown of the US economy appear to be taking their toll. The rapid fall in demand, however, could also reflect the end of a period in which distributors, retailers, and consumers may have topped up tanks to

protect themselves from future price increases. The spectacular retreat in oil prices in October drove home the difficulty of anticipating the direction prices will move.

Analysts are predictable divided about where prices will move. Mr Turner sees prices continuing to drift lower.

Before the crisis, almost no-one believed the Saudis would be able to produce more than 7.5m b/d on a sustained basis. Observers are instinctively sceptical that the Saudis can maintain production over 8m b/d, but Mr Naser has a great deal of credibility.

Perhaps just as important, much of the higher volume of Saudi production is light and medium crudes that are in great demand, compared to expectations that incremental Saudi production would be all heavy crude oil. The Saudis gave a further above downward to the price of oil

of Soviet oil are also looking uncertain. A draft Soviet foreign trade bill includes a cut of 750,000 b/d.

"Both of the world's major producing areas [the Middle East and the Soviet Union] are in turmoil. A very small amount of oil lost could have a very dramatic impact on prices," says Mr Turner.

we got fat, dumb and happy," he says. "We thought we were as efficient as we could get and we quit educating our selves."

He and his brother, who work together, will try new procedures to decrease the number of trips across the field. Stalks can be chopped at the same time to conserve fuel. Bill is also planting more edible sunflower seeds. Local price setters will give him a contract for the seeds, allowing him to know in advance what his returns can be.

Mr Clevenger, president of the Texas and New Mexico Sugar Beet Producers and one of the designers of the US sugar programme, justifies US protection of just 14,000 farmers. There are 360,000 American beet growers directly dependent on the sugar industry, which has made heavy investments in recent years, he says. As farmers fail, so do processors, mills and other agribusiness companies.

Any reduction in price will take out a segment of the industry, he says, with California producers being among the first to go. Processors will also face severe difficulties.

Cotton producers have had a lucky year but they are worried about the health of the US textile industry.

He sees Mr Clayton Yeutter, the US Agriculture Secretary, as "very intelligent, but ill-informed".

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# Cutting handouts on the Texas Panhandle

Continuing her survey of US farming, Nancy Dunne talks to cotton and sugar growers



Cotton producers have had a lucky year but they are worried about the health of the US textile industry

ment on Tariffs and Trade presents another nagging concern. Most commodity groups representing the two sectors oppose the US GATT plan on the grounds that China and the Soviet Union, two of the largest players in their markets, would not be subject to the same rules.

Each year Texas yields about 3m bales of cotton, 35 per cent of the US total. About 70 per cent of that is exported. If the Bush administration has its way at the GATT and convinces the rest of the world to reduce farm support spending, one of the first programmes to go would be "marketing loans" — export subsidies — which have helped to boost American farmers' advantages in the Uruguay Round to about 7.5m bales annually over the past five

years.

Sugar producers have an altogether different government programme. Their prices are supported at about 22 cents a lb through import quotas. As added insurance against lower prices, the administration has also imposed quotas on five categories of sugar-containing products. The sugar lobby argues that controls are essential to providing stability in the volatile world sugar market. Only about a quarter of world sugar production is exported, with a large portion of that traded at bilaterally negotiated prices above those quoted on the market.

The possibility that the US

may negotiate away its farmers' advantages in the Uruguay Round to about 7.5m bales annually over the past five

years.

The cotton and sugar industries are facing a difficult future. The textile industry, which is heavily dependent on imports of both cotton and sugar, is already under pressure from the GATT negotiations. The administration's proposal to eliminate all farm subsidies by 2000 would have a significant impact on the textile industry, particularly on the cotton sector.

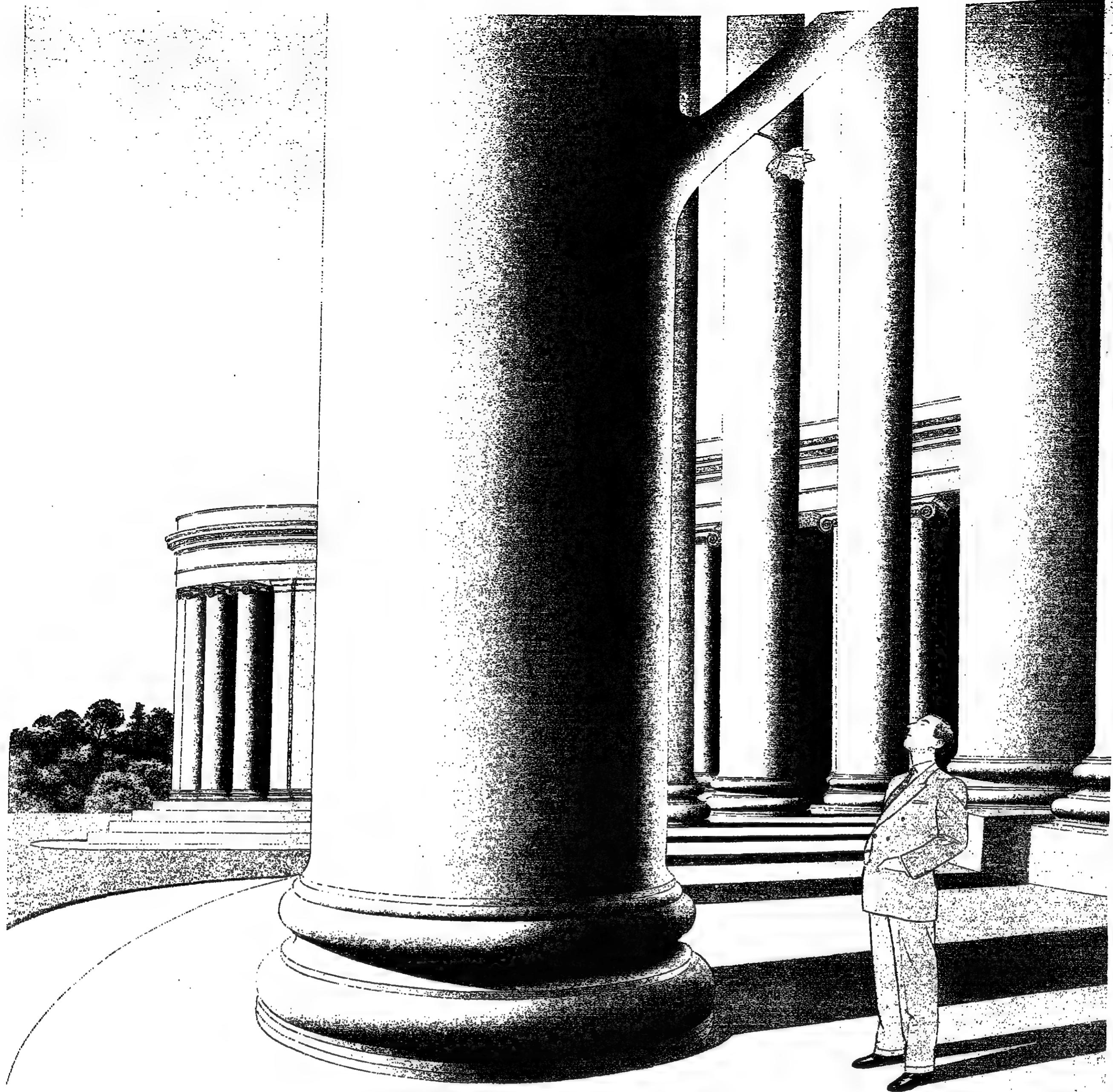
The textile industry is already facing challenges from foreign competition, particularly from China and India. The administration's proposal to eliminate all farm subsidies by 2000 would have a significant impact on the textile industry, particularly on the cotton sector.

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## HOW DO WE EXPLAIN OUR EXTRAORDINARY GROWTH IN FOREIGN EXCHANGE?

Our Foreign Exchange business is on the up and up.

Last year we increased transactions for corporate customers by almost 70% and gained an impressive array of new clients.

And business is continuing to bloom.

During the summer we moved into a fully integrated and technologically sophisticated dealing room in the City with over 300 dealing positions.

So what is the formula for our success?

We simply provide a comprehensive service that meets all of our customers' needs.

Take, for example, the case of Hepworth PLC.

Before the start of business one morning the company placed an "At Best" order with NatWest to buy 725 million Francs against Sterling for the acquisition of a

French company.

To Hepworth's entire satisfaction, we completed the deal before 9.00am.

If you would like to know more about our Foreign Exchange Unit, Theo van Hensbergen on 071-920 5234 will be pleased to put you in touch with one of the team.

Perhaps we can help your business branch out in new directions.



NATIONAL WESTMINSTER BANK PLC REGD OFFICE 41 LOTHBURY, LONDON, EC2P 2BT

14/10/1520



## **LONDON SHARE SERVICE**

**BANKS, HP & LEASING**

## **BUILDING, TIMBER, ROADS**

ELECTRICALS – Contd

## **ENGINEERING – Contd**

**INDUSTRIALS (Miscel.)—Contd**

**INDUSTRIALS (Miscel.) - Contd.**





INSURANCES

**ENCOURAGED**  
AA Friendly Society  
The AA 12 Step Program - Your Home Team

Target Trust Managers Ltd (1600)F	Bid Price	Mid Price	Offer + or - Yield %	Bid Price	Offer Price	+ or -	Yield %
Target Hic, Gatehouse Rd, Aylesbury, Bucks.							
Americas Fund 02/04 30/4/2000							
American Eagle ..... 56.92 56.92 60.76 +0.61 1.27	Bid 32.06	Mid 31.21	Offer 31.21				
Australia ..... 5.281 5.281 5.281 0.00 0.00	Bid 4.75	Mid 4.75	Offer 4.75	+1.00	2.84		
Equity ..... 1.58 0 1.58 0.00 0.00	Bid 1.45	Mid 1.45	Offer 1.45	+0.30	10.56		
Asia Econ Sits ..... 97.57 97.57 104.64 +4.07 1.94	Bid 94.0	Mid 94.0	Offer 94.0	+1.70	3.95		
Fiji ..... 24.17 24.17 25.97 +4.80 1.94	Bid 23.5	Mid 23.5	Offer 23.5	+1.50	3.50		
Global Econ Inc ..... 59.35 59.35 60.00 +0.65 0.00	Bid 58.0	Mid 58.0	Offer 58.0	+1.00	2.84		
Gold & Gen Inv ..... 23.34 23.34 37.98 +5.64 0.05	Bid 23.0	Mid 23.0	Offer 23.0	+0.20	3.16		
Gold & Gen Acc ..... 23.34 23.34 37.98 +5.64 0.05	Bid 23.0	Mid 23.0	Offer 23.0	+0.20	3.39		
Income ..... 66.07 66.07 71.00 +5.00 1.00	Bid 65.0	Mid 65.0	Offer 65.0	+0.00			
Japan & General ..... 65.95 65.95 92.30 +26.75 0.93	Bid 65.0	Mid 65.0	Offer 65.0	+0.00			
Preference Share ..... 1.12 1.12 1.12 0.00 0.00	Bid 1.05	Mid 1.05	Offer 1.05	+0.00			
UK Capital ..... 5.75 17.50 18.92 +3.30 1.03	Bid 14.5	Mid 14.5	Offer 14.5	+0.00			
World Income ..... 5.52 12.2 12.2 0.00 0.00	Bid 5.0	Mid 5.0	Offer 5.0	+0.00			
Worldwide Unit ..... 51.144 1.14 1.14 0.00 0.00	Bid 50.0	Mid 50.0	Offer 50.0	+0.00			
Templetree Unit Trust Managers Ltd (1200)F							
Admiral Crescent, Edinburgh EH3 8HA							
Global Growth Acc ..... 6.85 28 39.2 0.00 0.00	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Global Growth Inc ..... 6.85 85.94 86.85 +0.95 0.77	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Global Balanced Acc ..... 6.85 62.91 63.00 +0.05 0.00	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Global Balanced Inc ..... 6.85 84.47 84.80 0.00 0.00	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Voice Trx Acc ..... 6.85 70.26 71.00 +0.74 0.47	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Value Trx Acc ..... 6.85 64.53 65.58 0.00 0.00	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Unit Pts & Divs Acc ..... 6.85 60.29 60.50 +0.21 0.04	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Unit Pts & Divs Inv ..... 6.85 61.93 62.73 0.00 0.04	Bid 6.5	Mid 6.5	Offer 6.5	+0.00			
Thameshill Unit Trust Managers Ltd (1200)F							
29 St. John's Sq, London EC1M 4AE							
071-251 6747							
Overseas ..... 51.99 43 39.56 48 24 ..... -	Bid 50.0	Mid 50.0	Offer 50.0	+0.00			
Thorstein Unit Managers Ltd (1200)F							
33 Cavendish Sq, London W1M 0DH							
071-493 7202							
Americas Fund 071-493 8545							
American Corp ..... 40.22 40.22 41.95 +0.73 2.6	Bid 39.0	Mid 39.0	Offer 39.0	+0.00			
American Corp ..... 50.91 50.91 50.91 +0.00 0.00	Bid 49.0	Mid 49.0	Offer 49.0	+0.00			
Cash ..... 50.91 50.91 50.91 +0.00 0.00	Bid 49.0	Mid 49.0	Offer 49.0	+0.00			
America Units ..... 50.91 50.91 50.91 +0.00 0.00	Bid 49.0	Mid 49.0	Offer 49.0	+0.00			
European Corp ..... 55.95 55.95 55.95 +0.00 0.00	Bid 54.0	Mid 54.0	Offer 54.0	+0.00			
(Accum) Units ..... 57.26 57.26 61.02 +3.76 2.6	Bid 55.0	Mid 55.0	Offer 55.0	+0.00			
Fab Eastern Corp ..... 59.65 59.65 60.00 +0.35 0.00	Bid 58.0	Mid 58.0	Offer 58.0	+0.00			
Global Corp ..... 59.65 59.65 60.00 +0.35 0.00	Bid 58.0	Mid 58.0	Offer 58.0	+0.00			
(Accum) Units ..... 59.65 59.65 60.00 +0.35 0.00	Bid 58.0	Mid 58.0	Offer 58.0	+0.00			
IMI Hi-Yield ..... 57.47 57.47 57.47 +0.00 0.00	Bid 55.0	Mid 55.0	Offer 55.0	+0.00			
(Accum) United ..... 59.16 59.16 59.45 +0.29 0.00	Bid 57.0	Mid 57.0	Offer 57.0	+0.00			
Saxo Japan Trs ..... 59.37 59.37 63.23 +3.86 2.5	Bid 57.0	Mid 57.0	Offer 57.0	+0.00			
(Accum) Units ..... 59.37 59.37 63.23 +3.86 2.5	Bid 57.0	Mid 57.0	Offer 57.0	+0.00			
Murray Johnstone UT Magnet							
Murray Exempt Funds							
Acme Inv Nov 7 ..... 36.8	Bid 36.8	Mid 36.8	Offer 36.8	+0.00	2.84		
Euro Inv Nov 7 ..... 47.5	Bid 47.5	Mid 47.5	Offer 47.5	+0.00	10.56		
Fixed Inv E Nov 7 ..... 44.0	Bid 44.0	Mid 44.0	Offer 44.0	+0.00	3.95		
Japan Econ Nov 7 ..... 46.5	Bid 46.5	Mid 46.5	Offer 46.5	+0.00	3.95		
Manufactured E Nov 7 ..... 33.8	Bid 33.8	Mid 33.8	Offer 33.8	+0.00	3.95		
SL A-1 Econ Nov 7 ..... 33.8	Bid 33.8	Mid 33.8	Offer 33.8	+0.00	3.95		
SL A-1 Inv Nov 7 ..... 28.5	Bid 28.5	Mid 28.5	Offer 28.5	+0.00	3.95		
UK Inv E Nov 7 ..... 35.7	Bid 35.7	Mid 35.7	Offer 35.7	+0.00	3.95		
Phillips & Drew Fund Management Ltd							
Small Cos Oct 3 ..... 56.8	Bid 56.8	Mid 56.8	Offer 56.8	+0.00	5.55		
Small Cos Nov 3 ..... 65.3	Bid 65.3	Mid 65.3	Offer 65.3	+0.00	5.55		
Int Inv Oct 24 ..... 146.9	Bid 146.9	Mid 146.9	Offer 146.9	+0.00	2.28		
UK Index Oct 3 ..... 65.0	Bid 65.0	Mid 65.0	Offer 65.0	+0.00	2.28		
Carribean Nov 2 ..... 70.0	Bid 70.0	Mid 70.0	Offer 70.0	+0.00	2.19		
Investor Inv Dec 18 Nov 3 ..... 64.5	Bid 64.5	Mid 64.5	Offer 64.5	+0.00	2.28		
Do Accum ..... 64.5	Bid 64.5	Mid 64.5	Offer 64.5	+0.00	2.28		
Japan Index Nov 5 ..... 54.0	Bid 54.0	Mid 54.0	Offer 54.0	+0.00	2.28		
Asian Accm ..... 54.0	Bid 54.0	Mid 54.0	Offer 54.0	+0.00	2.28		
Asian Accm ..... 54.0	Bid 54.0	Mid 54.0	Offer 54.0	+0.00	2.28		
Europe & UK Index Nov 5 ..... 72.0	Bid 72.0	Mid 72.0	Offer 72.0	+0.00	2.28		
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Asian Accm ..... 57.0	Bid 57.0	Mid 57.0	Offer 57.0	+0.00	2.28		
Europe & UK Index Nov 5 ..... 72.0	Bid 72.0	Mid 72.0	Offer 72.0	+0.00	2.28		
Do Accum ..... 72.0	Bid 72.0						

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**INSURANCES**

## **INSURANCES**

Provident  
Street, Salisbury, Wilts SP1 3SH. 0722 413366

AA Friendly Society		AA Friendly Ltd	
Investment Mgmt M & G Inv Mgmt LMS	142.3		
AA Friendly Sg Ser 1A .....	271.9	206.1	2337.5
20 Holders/Instl Rep, Shareholders		6502	
Prop Ser 1 .....	181.2	155.6	10.0
Equity Ser 1 .....	181.2	155.6	10.0
Prop Ser 2 .....	131.4	136.4	10.5
Equity Ser 2 .....	131.4	136.4	10.5
Selective Acc .....	355.5	374.0	10.5
Prop Ser 4 .....	140.7	141.2	10.5
Equity Ser 4 .....	140.7	141.2	10.5
Natl Ser 4 .....	231.0	243.2	10.7
Industrials Ser 4 .....	150.2	152.4	10.4
American Ser 6 .....	264.7	278.7	10.5
Japan Ser 4 .....	354.4	372.1	10.5
European Ser 4 .....	110.9	115.0	10.5
High Inc Ser 4 .....	260.4	272.4	10.5
Small Cap Ser 4 .....	101.9	107.3	10.5
Intl Ser 4 .....	104.3	109.7	10.5
Pension Funds			
Property .....	623.4	545.1	14.1
Equity .....	497.0	418.9	14.1
Selective .....	37.7	57.8	14.1
Corporate .....	206.5	205.8	12.9
Security .....	522.5	500.0	11.4
Pland Inv .....	277.4	292.0	10.7
Industrials .....	162.8	171.1	10.5
American .....	207.1	207.1	10.5
Japan .....	254.5	257.0	10.5
Asian .....	154.3	152.5	10.7
Hedge Income .....	116.3	111.0	10.4
Ethical .....	106.3	102.1	10.5
International .....	182.4	182.4	10.5
Access Life Assurance Ltd		CGL	
The Glazier, Egham, Surrey TW2 9AT		6794 475323	
UK Equity .....	377.4	386.1	11.2
UK Corporate .....	125.0	125.2	11.2
Non American .....	78.50	83.00	10.14
Far Eastern .....	229.0	246.0	11.3
European .....	120.7	127.0	11.5
Flood Insurance .....	134.5	142.4	11.5
Healthcare .....	100.0	100.0	11.5
Life Assurance .....	100.0	100.0	11.5
Retirement .....	100.0	100.0	11.5
Investment .....	100.0	100.0	11.5
Guaranteed .....	100.0	100.0	11.5
Monetary .....	100.0	100.0	11.5
CGL			
Lifecare .....	74.7	74.7	
UK Equity .....	100.0	100.0	
America .....	100.0	100.0	
For D .....	100.0	100.0	
Investment .....	100.0	100.0	
Guaranteed .....	100.0	100.0	
GIR .....	100.0	100.0	
Monetary .....	100.0	100.0	
CCL			
LLP .....	100.0	100.0	
UK Equity .....	100.0	100.0	

19	Index Listed Stocks	144.6	152.2	10.4
19	Money	133.9	145.1	8.4
19	Mortgage	115.1	123.5	7.4
19	World Growth	111.3	119.5	7.2
19	Per Unit Small Cap	249.6	242.7	4.7
19	Per Unit Large Cap	185.0	185.0	0.0
19	Per Unit North American	80.92	85.17	+6.4
19	Per Unit Far Eastern	344.3	342.3	-0.7
19	Per Unit European	119.7	120.5	+0.6
19	Per Fixed Income	158.3	151.5	-4.6
19	Per Index Listed Stocks	124.8	124.9	+0.1
19	Per Money	106.8	107.2	+0.4
19	Per World Growth	124.4	124.4	0.0
19	Aetna Life Insurance Co Ltd			
19	12-Portsmouth Rd, London N1 9WD			0800 010575
19	Life Funds Management Limited			
19	Required	12.25	12.50	+2.1%
19	Bank	12.25	12.50	+2.1%
19	Bond	11.75	12.25	+4.5%
19	Star	11.45	12.25	+6.9%
19	Unit-Edged	12.75	13.25	+4.0%
19	Deposit	12.25	12.25	0.0%
19	North America	6.25	6.25	0.0%
19	Europe	6.75	7.11	+5.3%
19	Property United	20.00	19.75	-1.2%
19	Far Eastern	4.50	4.50	0.0%
19	UK Equity	8.25	8.25	0.0%
19	Fixed Interest	11.25	11.25	0.0%
19	Unit-Edged Unit	12.00	12.00	0.0%
19	1982 Series			
19	UK Equity	215.51	205.65	-4.6%
19	North America	151.11	150.70	-0.3%
19	Far Eastern	26.70	26.25	-1.8%
19	Fixed Interest	106.45	106.45	0.0%
19	Star Deposit	91.70	92.62	+1.0%
19	Property	219.14	212.12	-3.3%
19	Special Opportunities	100.00	99.44	-0.5%
19	Index Listed Fund	141.00	140.81	-0.1%
19	1982 Series			
19	1 Way	165.17	165.35	+0.1%
19	Equity	167.43	166.35	-6.4%
19	Property	167.43	167.44	+0.0%

Property	241.25	175.00	+56.25
Overseas Investment Fund (Administration Units)	233.23	203.93	+29.30
Equity	17.35	18.40	-1.05
Bonds	16.55	17.43	-0.88
Cash	17.15	16.95	+0.20
Gold	14.05	14.77	-0.72
Other	14.75	14.00	+0.75
Bank Deposits	15.20	14.00	+1.20
North America	7.84	8.24	-0.40
Europe	20.14	18.51	+1.63
Property	11.50	12.15	-0.65
Bonds	10.10	10.75	-0.65
Cash	10.51	10.07	+0.43
UK Equity	12.94	13.45	-0.51
Fixed Interest	11.20	11.50	-0.30
Bank Deposits	10.71	11.00	-0.29
1982 Series			
Management Fees	233.00	245.00	+12.00
Pre 1982 Series			
Bank Deposits			
Equity	400.35	421.00	+20.65
Equity Positions	304.75	325.00	+20.25
Active Positions Ltd			
1- Way Managed	104.00	104.00	+0.00
2- Way Managed	104.00	104.00	+0.00
Mixed Managed	107.24	104.00	+3.24
Gilt Deposit	14.75	14.00	+0.75
Albany Life Assurance Co Ltd			
3 Darlast Lane, Potters Bar EN6 1AJ			
Life Plan Fund			
Brit Inv Inv Fd Accnt	143.3	150.00	+6.70
Brit Inv Inv Fd Accnt	104.7	104.75	+0.05
European Fd Accnt	247.8	250.00	+2.20
Intl Inv Inv Fd Accnt	213.5	220.00	+6.50
Intl Inv Inv Fd Accnt	141.5	141.50	+0.00

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## **OTHER UK UNIT TRUSTS**

James Gifford & Co Ltd	479.7	496.41	1.70
Managed Exempt	101.2	106.62	1.00
Cent. Bd. of Fin. of Church of England	171.588	181.125	
2 Fore Street, London EC2Y 5AD	458.9	464.65	1.15
Inv Fund Oct 31	128.03	130.50	1.37
Deposits Fund	See Money Market Trust Funds		
Chairman/Chairwoman: C.00000F			
33 King William Street, EC4R 9AS	107.1	107.20	0.00
Closes Inv Oct 31	151.1	154.74	2.44
Closes Acc Oct 31	707.3	724.45	2.30
Shares Inv Oct 31	159.7	162.45	1.70
Shares Acc Oct 31	162.7	166.84	1.90
CAFINVVEST—Charities Aid Foundation			
48 Pembury Rd, Tonbridge TN9 2AB	972.7	977.125	
Gatedown Growth	47.99	48.17	0.18
Income	48.33	48.47	0.14
CAF—Charities Official Inv Fd:			
2 Fore Street, London EC2R 5AA	071-568 1815		
Income Oct 31	154.8	144.58	-6.35
Accum Oct 31	154.8	159.15	11.21
Fund Inv Oct 31	103.45	103.66	0.21
Fund Acc Oct 31	107.45	107.62	0.17
Deposits Account	See Money Market Trust Funds		
Edinburgh Fund Mgmt PLC			
Exempt Funds			
American Inv 7	110.7	113.74	3.11
Managed Nov 7	110.5	120.24	9.00
Japon Inv 7	104.7	112.4	7.64
Sin Inv Cos Nov 2	470.3	504.76	34.09
Fidelity Investment Services Ltd			
Mgmt Perf Fd:	111.6	113.51	1.90
Robert Fleming Asset Mgmt Ltd			
Inv Exempt Oct 31	100.49	103.75	3.26
Govt Exempt Oct 31	100.49	111.50	10.71
Inv Exempt Oct 31	102.28	133.71	31.43
Private Equity Oct 31	77.05	74.53	-2.52
Inv Exempt Oct 31	108.50	109.20	0.61
Induced Exempt Nov 1	104.09	105.67	1.58
Over Index Eng Inv 1	108.41	109.36	0.95
Japan Index Inv 1	108.41	109.36	0.95
Euro Index Inv 1	108.06	107.79	-0.27
Global Index Inv 1	109.58	111.35	1.77
Foreign & Colonial Pms Mgmt Ltd			
Kennedy Funds			
Anglo-American Oct 29	149.05	177.2	-37.15
Europe Inv Oct 29	100.1	105.2	5.12
European Acc Oct 29	106.7	112.5	-0.7
Funds in Cash*			
Capital Oct 25	130.17	141.41	-11.24
Gross Oct 26	173.45	174.51	-1.06
High Yield Oct 26	224.94	224.31	-0.63
* Restricted to members under Court control			
Henderson Unit Trust Management Ltd			
Pensions Mngt	143.77	146.14	+3.36
Lazard Brothers & Co. Ltd			
Properties Acc 3	220.00	229.0	-5.0
Inv Cos Inv Jan 24	112.00	200.00	-87.00
Lazard Investors Ltd #			
Exempt Funds			
Savill Co's Oct 31	2474.2	2492.8	18.6
European Oct 31	2424.4	2491.1	66.7
American Oct 31	2424.4	2567.4	143.0
Far Eastern Oct 31	2421.2	2499.1	77.9
Australian Oct 31	2110.2	112.2	-1088.0
Malaysia Oct 31	2112.7	112.2	-1088.0
North America Oct 12	1615.5	1717.5	102.0
North West Oct 12	2031.7	2117.5	85.8
East Coast Oct 12	1615.5	164.5	-1451.0
W Midlands Oct 31	1147.4	114.5	-1032.9
Local Authorities Mutual Invest.			
2 Fore Street, London EC2Y 5AD	071-568 1815		
Properties Oct 31	214.75	219.05	4.30
Equity Oct 31	721.25	721.65	0.40
Equity Sec Steet 30*	103.54	82.54	-21.00
* Available only to Local Authorities			
M & G Securities Ltd			
Chairman/Chairwoman: D.00000F	93.9	93.96	+0.31
Access Units	477.6	477.4	-0.02
NAICF Oct 24	39.2	40.47	1.27
MIM Ltd			
Exempt Funds			
Int'l Mgmt Fd:	955.0	1012.0	-57.0
Mgmt Perf Acc 3	55.4	59.01	3.61
Morgan Grenfell Unit Trust Managers Ltd			
Exempt Funds			
UK Equity 7 Nov 6	107.2	113.3	-2.1
UK Small Cap Nov 6	444.7	465.3	-15.6
Fixed Interest + Govt 6	96.30	101.76	-5.46
US Small Cap Oct 6	99.00	99.44	-0.44
Managed Inv 6	93.64	94.44	-0.80
Global Inv 6	104.6	110.46	+5.86
Japan Inv 6	66.35	68.50	-2.15
Supernova Inv 6	70.30	85.30	15.00
Small Inv 6	50.65	50.65	0.00
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UK Small Cap Nov 6	444.7	465.3	-15.6
Fixed Interest + Govt 6	96.30	101.76	-5.46
US Small Cap Oct 6	99.00	99.44	-0.44
Managed Inv 6	93.64	94.44	-0.80
Global Inv 6	104.6	110.46	+5.86
Japan Inv 6	66.35	68.50	-2.15
Supernova Inv 6	70.30	85.30	15.00
Small Inv 6	50.65	50.65	0.00
UK Smll Cap Nov 6	107.2	113.3	-2.1
UK Small Cap Nov 6	444.7	465.3	-15.6
Fixed Interest + Govt 6	96.30	101.76	-5.46
US Small Cap Oct 6	99.00	99.44	-0.44
Managed Inv 6	93.64	94.44	-0.80
Global Inv 6	104.6	110.46	+5.86
Japan Inv 6	66.35	68.50	-2.15
Supernova Inv 6	70.30	85.30	15.00
Small Inv 6	50.65	50.65	0.00
UK Smll Cap Nov 6	107.2	113.3	-2.1
UK Small Cap Nov 6	444.7	465.3	-15.6
Fixed Interest + Govt 6	96.30	101.76	-5.46
US Small Cap Oct 6	99.00	99.44	-0.44
Managed Inv 6	93.64	94.44	-0.80
Global Inv 6	104.6	110.46	+5.86
Japan Inv 6	66.35	68.50	-2.15
Supernova Inv 6	70.30	85.30	15.00
Small Inv 6	50.65	50.65	0.00
UK Smll Cap Nov 6	107.2	113.3	-2.1
UK Small Cap Nov 6	444.7	465.3</td	

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Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	Fund	Offer + or -	Yield	
National Provident Institution			Providence Capital Life Assc. Co Ltd			Royal Heritage Life Assurance Ltd - Contd.			SaxaLife Assurance Co Ltd - Contd.			Windsor Life Assc Co Ltd			SenAlliance International Lifes			J. D. Ward Financial Services Ltd						
St George St. Lavers BSC 3H	071-423 4200		Couth			Gated Port. Chemnitz	110.0	10%	Franklin Fund	110.0	10%	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Target Bond Fund	111.0	116.0	116.0	0.52	0.52	0.52	0.52	0.52
Managed			UK Equity Fund	127.1	10.7	Worldwide Recovery	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
UK Equity	376.1	30.0	UK Fund Instl. (Instl.)	107.4	10.7	Germany Fund	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
America	205.0	21.6	UK Managed Instl.	104.3	10.7	German Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Property	171.3	20.1	Money Instl.	99.2	10.7	Portfolios	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Retired	171.4	20.1	Energy Instl.	75.1	10.7	Japan Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Retired	171.4	20.1	Energy Instl.	75.1	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Retired Fund	415.0	42.0	Pacific Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
UK Equity	415.0	42.0	European Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Overseas Eq.	468.2	40.0	Far East	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Fund Instl.	200.0	20.0	Fund Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Deposit Fund	229.0	20.0	Global Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
DIVI Fund Management Ltd			Global Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Prices Nov 1 Next dealing Dec 3			Global Instl.	100.0	10.7	Emerging Growth	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Norwich Union Asset Management Ltd			High Performance			Scandia Life Assurance Co Ltd - Contd.			Sea Alliance Group - Contd.			Windsor Life Assc Co Ltd			SenAlliance International Lifes			J. D. Ward Financial Services Ltd						
NIKU Fund, Norwich NIK 1P	0603 687677		High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Target Bond Fund	111.0	116.0	116.0	0.52	0.52	0.52	0.52	
Managed Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance			Standard Savings Funds	100.0	10%	Franklin Fund	120.0	12.0	Windsor Rock, Telstar, S. C. Port	071-201 9	121.6	8.20	Alamy Life Assc	110.0	116.0	116.0	0.52	0.52	0.52	0.52	
Equity Fund	100.0	10.0	High Performance																					

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	Ref Price	Offer Price	+/- Yield Gross			Ref Price	Offer Price	+/- Yield Gross			Ref Price	Offer Price	+/- Yield Gross			Ref Price	Offer Price	+/- Yield Gross			Ref Price	Offer Price	+/- Yield Gross						
Dietrich Management (Germany) Ltd	10.015.0	10.015.0	-0.01			Saracis ( Isle of Man) Ltd	1.11.04	1.11.04	-0.01			NIM Britannia International Limited	1.11.04	1.11.04	-0.01			Continental Union Luxembourg SA -Contd.	1.11.04	1.11.04	-0.01			S.G. Warburg Asset Mgmt. Lux SA -Contd.	1.11.04	1.11.04	-0.01		
Desert Limited	10.015.0	10.015.0	-0.01			MTC International ( Isle of Man) Ltd	1.11.13	1.11.13	-0.01			Royal Trust Amstrad Fund	1.11.04	1.11.04	-0.01			SGA Worldwide Luxembourg SA	1.11.04	1.11.04	-0.01			GW Investment Mgmt Ltd	1.11.04	1.11.04	-0.01		
Desert-Camel Fund Mgmt (Germany) Ltd	1.17.17.02	1.17.17.02	-0.01			HIC Differ Standard Growth Fund	1.11.04	1.11.04	-0.01			Stable Funds	1.11.04	1.11.04	-0.01			Globe Currency Funds	1.11.04	1.11.04	-0.01			Neura Warrant Fund 1990 Ltd -Contd.	1.11.04	1.11.04	-0.01		
Desert-Camel Fund Mgmt (Germany) Ltd	1.17.17.02	1.17.17.02	-0.01			American Sector Fund	1.11.04	1.11.04	-0.01			Alpha Fund	1.11.04	1.11.04	-0.01			Globe Fund	1.11.04	1.11.04	-0.01			Next Star Fund	1.11.04	1.11.04	-0.01		
John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			James Performance Fund	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund II	1.11.04	1.11.04	-0.01			High Yield Fund	1.11.04	1.11.04	-0.01		
Govt For Est Inc	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund III	1.11.04	1.11.04	-0.01			High Perf Fund	1.11.04	1.11.04	-0.01		
Energy & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund IV	1.11.04	1.11.04	-0.01			Second Lmtd Hld Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund V	1.11.04	1.11.04	-0.01			Small Corp Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund VI	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund VII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund VIII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund IX	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund X	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XI	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XIII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XIV	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XV	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XVI	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XVII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XVIII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XIX	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XX	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XXI	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XXII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XXIII	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ & Resources	1.11.04	1.11.04	-0.01			John Gorvitt Mgmt International	1.11.04	1.11.04	-0.01			Alpha Investors Fund	1.11.04	1.11.04	-0.01			Globe Fund XXIV	1.11.04	1.11.04	-0.01			High Income Fund	1.11.04	1.11.04	-0.01		
Europ &																													

## CURRENCIES, MONEY AND CAPITAL MARKETS

### FOREIGN EXCHANGES

#### Dollar and pound nervous

CURRENCIES HELD steady on the foreign exchanges yesterday, but the dollar and sterling looked vulnerable on interest rate and economic factors.

In nervous trading the dollar hit a record trading low of DM1.4830 as sentiment remained very bearish on the lack of interest rate support for the currency. Eurodollars are already below corresponding rates for D-Marks and the Japanese yen and a further easing of the Federal Reserve's monetary stance is not ruled out at next week's Federal Open Market committee meeting.

In New York yesterday the Fed added money to the banking system, via \$1.5bn of customer repurchase agreements, when Federal funds were trading at 7½ per cent. This was above the assumed target rate of 7¼ per cent.

Dealers suggested that the dollar seems set to move lower on economic factors, but there is some nervousness of central bank intervention and any opening of hostilities in the Gulf could also provide support for the currency.

In Frankfurt the German Bundesbank did not intervene when the dollar was fixed at a record low of DM1.4835 against DM1.4923 on Monday. The fixing was near the middle of a fairly narrow range.

### E IN NEW YORK

	Latest	Previous Close
1 Spot	1.7730-1.7740	1.7730-1.7740
1 month	1.7720-1.7730	1.7710-1.7720
12 months	1.7672-2.0100	1.7633-1.7700

Forward premiums and discounts apply to the US dollar

### STERLING INDEX

	Nov 6	Previous
8.30 am	94.5	94.1
10.00 am	94.5	94.0
11.00 am	94.5	94.0
1.00 pm	94.4	94.3
2.00 pm	94.4	94.3
4.00 pm	94.4	94.3

Commercial rates taken from the end of London trading. Six-month forward rates 7.11-4.46pm, 12 March 8.00-7.90pm

### CURRENCY MOVEMENTS

	Nov 6	Bank of England	Morgan Guaranty	Change %
Sterling	94.4	-1.0	-	-
US Dollar	1.7730	1.7730	1.7730	-
Australian Dollar	1.6750	1.6760	1.6750	-
Austrian Schilling	104.5	104.1	104.5	-
Belgian Franc	1,171	1,168	1,171	-
Canadian Dollar	1.6750	1.6750	1.6750	-
Danish Krone	104.5	104.5	104.5	-
French Franc	1,171	1,168	1,171	-
Hong Kong Dollar	1.25	1.25	1.25	-
Italian Lira	1,253.64	1,254.87	1,253.64	-
Japanese Yen	8.6	8.6	8.6	-
New Zealand Dollar	1.3500	1.3500	1.3500	-
Portuguese Escudo	125.99	126.99	125.99	-
Swiss Franc	1.171	1.168	1.171	-
Swedish Krona	104.5	104.5	104.5	-
UK Pound	94.4	94.4	94.4	-
US Dollar	1.7730	1.7730	1.7730	-
Yuan	1.3500	1.3500	1.3500	-

Morgan Guaranty changes, average 1986-1985-1986. Data for Nov 5

### CURRENCY RATES

	Nov 6	Bank of England	Morgan Guaranty	Change %
Sterling	94.4	-1.0	-	-
US Dollar	1.7730	1.7730	1.7730	-
Australian Dollar	1.6750	1.6760	1.6750	-
Austrian Schilling	104.5	104.1	104.5	-
Belgian Franc	1,171	1,168	1,171	-
Canadian Dollar	1.6750	1.6750	1.6750	-
Danish Krone	104.5	104.5	104.5	-
French Franc	1,171	1,168	1,171	-
Hong Kong Dollar	1.25	1.25	1.25	-
Italian Lira	1,253.64	1,254.87	1,253.64	-
Japanese Yen	8.6	8.6	8.6	-
New Zealand Dollar	1.3500	1.3500	1.3500	-
Portuguese Escudo	125.99	126.99	125.99	-
Swedish Krona	104.5	104.5	104.5	-
UK Pound	94.4	94.4	94.4	-
US Dollar	1.7730	1.7730	1.7730	-
Yuan	1.3500	1.3500	1.3500	-

1 European Commission Calculations.  
All SDR rates are Nov 5

### OTHER CURRENCIES

	Nov 6	L	S
Argentina	104.61-2	105.93	110.00-114.00
Bahrain	1.7730	1.7730	1.7730
Brazil	215.15	217.160	190.00-192.20
Costa Rica	7.0255	7.0150	3.5400-3.5570
Denmark	8.00	8.00	2.0578
East Germany	1.25	1.25	2.3700
Finland	1.25	1.25	1.7955
Greece	1.25	1.25	1.3535
Iceland	1.25	1.25	63.30
Ireland	1.25	1.25	1.25
Japan	8.6	8.6	125.25
Korea	1.25	1.25	1.25
Malta	1.25	1.25	1.25
New Zealand	1.25	1.25	1.25
Norway	1.25	1.25	1.25
Peru	1.25	1.25	1.25
Portugal	1.25	1.25	1.25
Russia	1.25	1.25	1.25
Spain	1.25	1.25	1.25
Sweden	1.25	1.25	1.25
Switzerland	1.25	1.25	1.25
U.K.	1.25	1.25	1.25
Yugoslavia	1.25	1.25	1.25

1 Selling rate

### MONEY MARKETS

#### Short sterling eases

SHORT STERLING futures eased back on the Liffe market yesterday, but interest rates had a softer tone in London cash trading despite early intervention by the Bank of England underlining the present 14 per cent level of bank base rates.

December short sterling opened very firm at 71.10. This was nearly the day's high however, with the contract touching 71.11, before falling to a low of 70.96 on nervousness ahead of the Autumn statement by Mr John Major, Chancellor of the Exchequer. Fading hopes of an early cut in base rates pulled short sterling

down to 70.00 at the close from 70.05 previously.

On the cash market three-month interbank fell to 13½-14 from 13½-14 per cent, while 12-month money declined to 12½-12½ from 12½-12½ per cent.

The Bank of England initially forecast a day-to-day credit change of £800m on the London money market, but revised this to £650m at noon and back to £600m in the afternoon. The authorities kept the short end of the market tight, by not supplying enough

assistance to take out the full underlying shortage, and also reinforced the present level of base rates by purchasing bills at an unchanged rate when offering early assistance.

In early operations the Bank of England bought £20m bank bills in band 1 at 13½ per cent. Before lunch the authorities purchased another £58m bills, by way of £25m Treasury bills in band 1 at 13½ per cent and £30m bank bills in band 1 at 13½ per cent. Late assistance of around £210m was also provided.

In the afternoon £27m bills were bought via £24m Treasury bills in band 1 at 13½ per cent and £11m bank bills in band 1 at 13½ per cent. Late assistance of around £210m was also provided.

Bill maturing in official hands, repayment of late assistance and take-out of Treasury bills drained £424m, with bank balances below the level absorbing £58m. These outweighed a fall in the note circulation adding £45m to liquidity.

In Frankfurt call money fell to 8.00 from 8.30 per cent as the money market settled for the result of this week's 35-day securities repurchase agreement tender by the Bundesbank at a fixed rate of 8 p.c. Schemes II & III, 15.32 p.c. Reference rate for period Sep 29, 1990 to Oct 31, 1990.

The Bank of England initially forecast a day-to-day credit change of £800m on the London money market, but revised this to £650m at noon and back to £600m in the afternoon. The authorities kept the short end of the market tight, by not supplying enough

### FINANCIAL FUTURES AND OPTIONS

Liffe Long Gilt Futures Options £50,000 units of 100% £100,000 units of 100%			
Strike Price	Call Settlements	Put Settlements	
91.25	4.15	0.65	MAX
92.50	3.35	0.53	MAX
93.75	2.58	0.32	MAX
95.00	1.85	0.25	MAX
96.25	1.25	0.18	MAX
97.50	0.75	0.12	MAX
98.75	0.35	0.08	MAX
100.00	0.15	0.04	MAX
101.25	0.05	0.02	MAX
102.50	0.02	0.01	MAX

Estimated volume total, Calls 130 Puts 325

Previous day's open int., Calls 130 Puts 297

Estimated volume total, Calls 130 Puts 325

Previous day's open int., Calls 130 Puts 297

Estimated volume total, Calls 130 Puts 325

Previous day's open int., Calls 130 Puts 297

Estimated volume total, Calls 130 Puts 325

Previous day's open int., Calls 130 Puts 297

Estimated volume total, Calls 130 Puts 325

Previous day's open int., Calls 130 Puts 297

## WORLD STOCK MARKETS

FRANCE (continued)										GERMANY (continued)										ITALY (continued)										SWEDEN										CANADA									
November 6	Sch.	+ or -	November 6	Frs.	+ or -	November 6	DM.	+ or -	November 6	Lire	+ or -	November 6	Kroner	+ or -	November 6	Frs.	+ or -	November 6	Stock	High	Low	Close	Change	Sales Stock	High	Low	Close	Change	Sales Stock	High	Low	Close	Change	Sales Stock	High	Low	Close	Change											
Aerien Airlines	2,200	-100	Bogie Soc	198	-10	Bittar	433.5	-5	SASIS	5,601	-10	5	5	-1	2000 Chemet	5	-1	2000 Chemet	5	5	5	5	-1	800 Quebec A	511.5	511.5	511.5	-1	800 Quebec A	511.5	511.5	511.5	-1																
Credit Suisse	20,695	-100	Boeing	1,095	-10	Bayer-Versit	315	-3	SARL Sea	1,910	-10	5	5	-1	2020 Hg Co	517.5	-10	2020 Hg Co	517.5	517.5	517.5	517.5	-1	1307.10 Ranger	53.5	53.5	53.5	-1	1307.10 Ranger	53.5	53.5	53.5	-1																
Erste Afrique	20,695	-100	Bogart	2,150	-20	Bertier-Kraft	126.5	-15	SARL Sea	1,910	-10	5	5	-1	1020 Imp Old A	56.5	-10	1020 Imp Old A	56.5	56.5	56.5	56.5	-1	1860 Renaissance	515.5	515.5	515.5	-1	1860 Renaissance	515.5	515.5	515.5	-1																
Jungfraubahn	8,850	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SARL Sea	1,910	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Landkant	1,200	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Debit	1,200	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Perrieres	1,200	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Perrieres	1,200	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Stey-Daimler	1,200	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Vehicul	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart	1,020	-10	Bertin & Cie	413	-10	SETR	501	-10	5	5	-1	1040 Regal I	36.5	-10	1040 Regal I	36.5	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1	1200 Regal I	36.5	36.5	36.5	-1																
Veritas	700	-100	Bonapart																																														

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

***3pm prices November 6***

**Continued on Page 47**

## NYSE COMPOSITE PRICES

Continued from previous Page

	Div.	Yield	12 Month High	Low	Close	Chg.	Prev.	Class	Div.	Yield	12 Month High	Low	Close	Chg.	Prev.	Class	Div.	Yield	12 Month High	Low	Close	Chg.	Prev.	Class		
254	11%	Rohm	212	124	122	-2%	-4		255	4%	Syntex	185	28	28	-2%	-4		256	1%	Unilever	155	155	155	-2%	-4	
257	15%	Rollins	228	24	24	-2%	-4		258	1%	United	175	175	175	-2%	-4		259	1%	Unisys	125	125	125	-2%	-4	
260	10%	Rollefson	21	7	7	-2%	-4		261	1%	Usci	175	175	175	-2%	-4		262	1%	Ustar	125	125	125	-2%	-4	
263	15%	Ross	125	125	125	-2%	-4		264	1%	Tech	125	125	125	-2%	-4		265	1%	Telxon	125	125	125	-2%	-4	
266	15%	RossCo	125	125	125	-2%	-4		267	1%	Tektronix	125	125	125	-2%	-4		268	1%	Temco	125	125	125	-2%	-4	
269	15%	Royco	125	125	125	-2%	-4		270	1%	Therapeutic	125	125	125	-2%	-4		271	1%	Thix	125	125	125	-2%	-4	
272	15%	Rubin	125	125	125	-2%	-4		273	1%	Thomson	125	125	125	-2%	-4		274	1%	Thomson	125	125	125	-2%	-4	
275	15%	Rudman	125	125	125	-2%	-4		276	1%	Thomson	125	125	125	-2%	-4		277	1%	Thomson	125	125	125	-2%	-4	
278	15%	Russo	125	125	125	-2%	-4		279	1%	Thomson	125	125	125	-2%	-4		280	1%	Thomson	125	125	125	-2%	-4	
281	15%	Rutledge	125	125	125	-2%	-4		282	1%	Thomson	125	125	125	-2%	-4		283	1%	Thomson	125	125	125	-2%	-4	
284	15%	Ryan	125	125	125	-2%	-4		285	1%	Thomson	125	125	125	-2%	-4		286	1%	Thomson	125	125	125	-2%	-4	
287	15%	Ryan	125	125	125	-2%	-4		288	1%	Thomson	125	125	125	-2%	-4		289	1%	Thomson	125	125	125	-2%	-4	
290	15%	Ryan	125	125	125	-2%	-4		291	1%	Thomson	125	125	125	-2%	-4		292	1%	Thomson	125	125	125	-2%	-4	
293	15%	Ryan	125	125	125	-2%	-4		294	1%	Thomson	125	125	125	-2%	-4		295	1%	Thomson	125	125	125	-2%	-4	
296	15%	Ryan	125	125	125	-2%	-4		297	1%	Thomson	125	125	125	-2%	-4		298	1%	Thomson	125	125	125	-2%	-4	
299	15%	Ryan	125	125	125	-2%	-4		300	1%	Thomson	125	125	125	-2%	-4		301	1%	Thomson	125	125	125	-2%	-4	
302	15%	Ryan	125	125	125	-2%	-4		303	1%	Thomson	125	125	125	-2%	-4		304	1%	Thomson	125	125	125	-2%	-4	
305	15%	Ryan	125	125	125	-2%	-4		306	1%	Thomson	125	125	125	-2%	-4		307	1%	Thomson	125	125	125	-2%	-4	
308	15%	Ryan	125	125	125	-2%	-4		309	1%	Thomson	125	125	125	-2%	-4		310	1%	Thomson	125	125	125	-2%	-4	
311	15%	Ryan	125	125	125	-2%	-4		312	1%	Thomson	125	125	125	-2%	-4		313	1%	Thomson	125	125	125	-2%	-4	
314	15%	Ryan	125	125	125	-2%	-4		315	1%	Thomson	125	125	125	-2%	-4		316	1%	Thomson	125	125	125	-2%	-4	
317	15%	Ryan	125	125	125	-2%	-4		318	1%	Thomson	125	125	125	-2%	-4		319	1%	Thomson	125	125	125	-2%	-4	
320	15%	Ryan	125	125	125	-2%	-4		321	1%	Thomson	125	125	125	-2%	-4		322	1%	Thomson	125	125	125	-2%	-4	
323	15%	Ryan	125	125	125	-2%	-4		324	1%	Thomson	125	125	125	-2%	-4		325	1%	Thomson	125	125	125	-2%	-4	
326	15%	Ryan	125	125	125	-2%	-4		327	1%	Thomson	125	125	125	-2%	-4		328	1%	Thomson	125	125	125	-2%	-4	
329	15%	Ryan	125	125	125	-2%	-4		330	1%	Thomson	125	125	125	-2%	-4		331	1%	Thomson	125	125	125	-2%	-4	
332	15%	Ryan	125	125	125	-2%	-4		333	1%	Thomson	125	125	125	-2%	-4		334	1%	Thomson	125	125	125	-2%	-4	
335	15%	Ryan	125	125	125	-2%	-4		336	1%	Thomson	125	125	125	-2%	-4		337	1%	Thomson	125	125	125	-2%	-4	
338	15%	Ryan	125	125	125	-2%	-4		339	1%	Thomson	125	125	125	-2%	-4		340	1%	Thomson	125	125	125	-2%	-4	
341	15%	Ryan	125	125	125	-2%	-4		342	1%	Thomson	125	125	125	-2%	-4		343	1%	Thomson	125	125	125	-2%	-4	
344	15%	Ryan	125	125	125	-2%	-4		345	1%	Thomson	125	125	125	-2%	-4		346	1%	Thomson	125	125	125	-2%	-4	
347	15%	Ryan	125	125	125	-2%	-4		348	1%	Thomson	125	125	125	-2%	-4		349	1%	Thomson	125	125	125	-2%	-4	
350	15%	Ryan	125	125	125	-2%	-4		351	1%	Thomson	125	125	125	-2%	-4		352	1%	Thomson	125	125	125	-2%	-4	
353	15%	Ryan	125	125	125	-2%	-4		354	1%	Thomson	125	125	125	-2%	-4		355	1%	Thomson	125	125	125	-2%	-4	
356	15%	Ryan	125	125	125	-2%	-4		357	1%	Thomson	125	125	125	-2%	-4		358	1%	Thomson	125	125	125	-2%	-4	
359	15%	Ryan	125	125	125	-2%	-4		360	1%	Thomson	125	125	125	-2%	-4		361	1%	Thomson	125	125	125	-2%	-4	
362	15%	Ryan	125	125	125	-2%	-4		363	1%	Thomson	125	125	125	-2%	-4		364	1%	Thomson	125	125	125	-2%	-4	
365	15%	Ryan	125	125	125	-2%	-4		366	1%	Thomson	125														

## AMERICA

**Equities turn lower while traders wait upon events****Wall Street**

A QUIET morning on Wall Street saw blue chip issues turn easier as traders waited for the results of the treasury's quarterly refunding auction in the afternoon, writes Karen Zager in New York.

At 3pm, the Dow Jones Industrial Average was down 9.66 at 2,492.57, after meeting resistance at the 2,500 level. On Monday, the Dow closed 11.39 higher at 2,502.23. However, the stock market decline was not pronounced, with advancing issues having a very slight edge on those falling, while the broadly based Standard & Poor's 500 Index, although lower through most of the morning, at 1pm was quoted down only 0.81 at 313.78.

Browning Ferris, one of the biggest US waste disposal companies, was the most active NYSE stock and the sharpest faller of the morning. It dropped 55¢ to \$24.10 on fourth quarter net income of 23 cents a share, down from 48 cents a year earlier.

For the whole of 1990, Browning Ferris had a net loss of 29 cents a share, against net income of \$1.74 in 1989.

**ASIA PACIFIC****Nikkei retreats sharply on talk of imminent Gulf war****Tokyo**

RUMOURS OF imminent war in the Gulf led to a round of selling yesterday which caused the Nikkei average to shed the previous day's gains. Falls in crude oil prices and long-term interest rates failed to interrupt the downward trend, while heavy selling in the futures market towards the end of the day caused equities to fall further, writes Etsuko Terazono in Tokyo.

The Nikkei closed down 419.58, or 1.7 per cent, at 23,965.75, finishing below the 24,000 level for the first time since October 17. It reached a day's high of 24,645.25 soon after the opening, but retreated to a low of 23,867.86 after succumbing to small-lot selling. Trading volume inched up to a meagre 280m shares from Monday's 220m.

Losses outnumbered gains by 755 to 187, and 151 issues remained unchanged. The Topix index of all first section stocks declined 19.61 to 1,781.62 and, in London trading, the ISE/Nikkei 50 index shed 8.75 to 1,324.37.

The news that the Ministry of Finance had decided to remove the ban on Japanese brokers trading on their own accounts in the final 15 minutes of the daily session did not improve the low turnover.

Investors were also waiting for the outcome of the US congressional elections and the American treasury auctions.

Mr Shin Tokoi at County Natwest said: "The market was mainly led by rumours and outside factors. With the lack of change in fundamentals, people are also relying on technical analysis."

Yamato Transport, Japan's largest door-to-door parcel delivery service, gained Y30 to Y1,100 after announcing a 28.8 per cent increase in pre-tax profits for the first six months and revising upwards its pre-tax profits forecast for the full year to a 23 per cent rise.

Banking shares were among

the few winners of the day, due to expectations of lower interest rates. Industrial Bank of Japan climbed Y140 to Y1,730 and Mitsui Taiyo Kobo was up Y10 at Y1,590.

A report in a daily newspaper that the Ministry of Construction was investigating the construction of a dam in Kanagawa prefecture caused Kaijima Construction to slip Y30 to Y30. Raito Kogyo, the subcontractor, fell Y70 to Y3,430.

Maruji, a leading department store for young people, lost Y80 to Y2,530 on news that October sales were down 5.4 per cent.

In Osaka, high-technology and pharmaceutical issues were down. Nintendo succumbed to profit-taking, losing Y500 to Y23,500, and Ong Pharmaceutical was down Y300 at Y5,060. The OSE index fell 351.10 to 27,740.68 on volume of 22.6m shares, up from 14.8m.

**Roundup**

DOMESTIC concerns came to the forefront in the Pacific Basin region yesterday. Bombay was closed.

NEW ZEALAND's rally was short-lived, writes Dat Hogg in Wellington. After falling to three successive six-year lows last week, the Barclays index of the top 40 companies recovered 1.7 per cent on Monday. This followed a 1.7 per cent drop in the previous five days. Yesterday, it fell 41.21, or 3.1 per cent, to 1,280.80, its lowest for nearly seven years.

The renewed slide was precipitated by the announcement of NZ\$2.6bn (US\$1.7bn) of bad debts in the Australian operations of the Bank of New Zealand and the need for the NZ government, a major shareholder, to support a rescue package.

BNZ weakened 19 cents to 83 cents. Other shares, including the other main BNZ shareholder, Fay Richwhite, followed BNZ down.

AUSTRIA achieved its second rise in a row, amid arbitrage-related trading and

Club stocks will be offered Wal-Mart common stock or cash for their shares, subject to the stipulation that no more than 20 per cent of the segregated price is paid in cash.

International Paper added 5¢ at \$48.44 after it agreed to acquire the Cookson Graphics business from the UK's Cookson Group for about \$215m.

Kellogg's slipped 1¢ to \$38.30. On Monday the company said it would increase the price of most of its cereal brands by 3.7 per cent.

Harcourt Brace Jovanovich held steady at \$1.44 despite of the company's debt rating being downgraded by Standard & Poor's yesterday morning. S & P said it expects business setbacks from the company's flagship element reading programme to continue to hurt HBJ until 1992.

Gains were more pronounced in the secondary market, where the Nasdaq composite was 0.61 higher at 341.37 at mid-session. Sun Microsystems improved 5¢ to \$18.50. Apple rose 5¢ to \$33.40 and Intel gained 5¢ to \$36.50.

Wholesale Club jumped 4¢ to \$19.00 on the agreed bid from Wal-Mart worth about \$21 a share. Holders of Wholesale

Club stocks will be offered Wal-Mart common stock or cash for their shares, subject to the stipulation that no more than 20 per cent of the segregated price is paid in cash.

**Canada**

TORONTO stocks were mixed in midday trade yesterday, but with gains in all sectors except golds and metals. The composite index rose 11.6 to 3,169.9 on volume of 14.2m shares, although overall declines led advances by 205 to 177.

Oil prices edged ahead, adding support to the market's advance. Banks and financial institutions led gains, in anticipation of lower interest rates.

Concerns about rising aluminum inventories pushed aluminum stocks lower. Alcan fell C\$4 to C\$20.70 in heavy volume.

Four Seasons Hotels slipped C\$1 to C\$13.10 after reporting a rise in third quarter earnings. Gulf Canada retreated C\$1 to C\$12.10 in light trade after announcing a reduction in its third quarter loss.

**Domestic obstacles cast shadow in Sweden**

Economic and corporate prospects are scaring investors away, writes John Burton

STOCKHOLM has been one of the world's worst performing stock markets in the past three months, falling 20 per cent since Iraq's invasion of Kuwait on August 2. The bourse stabilised yesterday after seven consecutive declines, with the Affärsvärlden general index ending 0.4 firmer at 883.1. However, yesterday's showing was a precarious balance.

The recent economic austerity package, which promised government spending cuts and a fair firm commitment for Sweden to join the European Community, has done little to calm investor anxiety. The general consensus was that the package, although noteworthy, was too little and too late, that more drastic action is needed to solve the economy's structural problems, which centre on the failure of productivity growth to compensate for climbing wage costs.

The outlook for recovery is not good. The steep decline reflects not only worries about the Gulf crisis and the resulting plunge in markets worldwide, but also a growing list of domestic problems. The economy is heading for stagflation, with the gross national product growth rate falling towards zero and inflation exceeding 11 per cent this year.

A sharp boost last month in short-term interest rates, now at 15 per cent, added to market jitters. Imposed to prevent a run on the krona, the high rates are already taking their toll of finance companies, which have faced a liquidity

squeeze over worries about their property loans. This caused the market to sink in late September, and the problems of that sector are by no means over.

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Although Sweden has been burdened with high production costs for some time, the country's multinationals registered considerable net gains growth during the 1980s, due to their extensive international activity and buoyant global demand.

This is no longer the case. Their leading foreign markets, including the US and the UK,

are sliding into recession. Moreover, the corporate debt burden is increasing following an acquisition spree in Europe over the last year and a world-

wide period of slim profits.

The net profit for the 50 most traded stocks on the Stockholm bourse rose by 16 per cent in 1988 and 8 per cent in 1989, but it will fall by 10 per cent this year as the forest industry and manufacturing companies report declining earnings, according to Mr Carl Johan Bonnevier, a Nordbanken analyst. He expects, however, that average corporate earnings will rebound by at least 10 per cent in 1991 as pharmaceutical concerns continue to do well, and other industries report unchanged profits after this year's fall.

But companies will be hard pressed to increase dividend yields sufficiently to attract investors who are looking for more profitable investments in the face of dropping share prices and high interest rates.

Foreign interest in the Stockholm bourse is weak, with overseas investors being the first to sell blue chips. Swedish stocks, after the outbreak of the Gulf crisis, Domestic institu-

tional investors are also fleeing the market for foreign bourses.

The short-term bond market, with its high interest rates, is siphoning investment from equities, and new tax rules next year on capital gains will give an added boost to the bond market. Private investors, who gave the stock market a big upturn earlier in the year, are pulling out.

Withdrawals exceeded investments in the tax-free mutual funds in September for the second month running. New share issues, which had increased by 50 per cent during the first nine months, are drying up.

Optimists say the market will rise once a new government budget, with promises of more austerity measures, is tabled in mid-January. Pessimists say that the market will not improve substantially until after the elections next September, given the Social Democratic government's apparent inability to come to grips with the country's economic problems.

**Special situations create pockets of interest**

SPECIAL situations made some impact, but depressed prices and low volume were standard fare yesterday, writes Our Markets Staff.

AMSTERDAM was unhappy with Nationale-Nederlanden's plan to merge with NMB Postbank. The insurer's shares plunged F1.30 or 9 per cent to a year's low of F1.45. The deal was viewed as positive for the smaller NMB, however, and the bank's shares rose almost as sharply as NatNed's fell, gaining F1.30 or 9.8 per cent to F1.41.30. Both stocks were suspended on Monday.

One analyst said that the market was unable to identify the advantages of the deal for NatNed. He added that NatNed had said not long ago that it would not merge with a Dutch bank, so it had some explaining to do. An analysts' meeting is due to take place tomorrow.

Royal Dutch, which reports third-quarter figures tomorrow, rose 70 cents to F1.132.20, while Unilever, due to announce results on Friday, slipped 20 cents to F1.467.20.

The CBS Tendency index eased 0.2 to 94.4 in quiet turnover boosted by trading in NatNed and NMB.

FRANKFURT broke below the 1,000 level on the DAX index for the first time since October 6. On that day, the UK announced its entry into the ERM and the DAX bounded back above 1,400 in after-hours trading.

It showed no such resilience yesterday, the DAX closing 16.71, or 1.2 per cent, lower at 1,388.24 after a fall of 6.12 to 61.44 in the FAZ at midsession. Volume rose from DM33m to DM35.9m.

A few stocks were up; among them, construction and building industry stocks such as Bilfinger & Berger and Heidelberg-Zement, rising DM17 to DM28.80 and DM48 to DM109, were responding to positive brokers' circulars on prospects.

However, the main theme was decline, once again in carmakers, chemicals and banks, with Daimler off DM1.20 at DM56.40, Bayer DM3.50 at 2,966.71.

TAIWAN lost its early sparkle in active trading as investors took profits. The weighted index shed 60.13, or 1.7 per cent, to 3,467.70, after initially rising 180 points. Volume rose to the second largest daily total, at 2.1bn shares, against Monday's 965m, as turnover value expanded to T\$36.9bn.

SEOUl eased the composite index ending down 4.68 at 702.93 after a fairly active business.

Investors were speculating on the outcome of a meeting between leaders of the ruling party.

MANILA rose on hopes of improved earnings after last week's devaluation of the peso and on optimism about wage settlements. The JSE all-gold index ended 4 higher at 1,386 after reaching 1,380. Otherwise, trading was quiet.

However, the market was not interested in good news;

excellent results from RWE left the shares DM3.70 lower at DM383.50, and better sales at MAN dropped the latter DM5 to DM3.62.

PARIS eased in dull trading, the CAC 40 index losing 7.06 to 1,613.49. Turnover rose to about FF1.6bn, helped by a block trade in Ericsson, the advertising company and part of the Havas communications group, which slipped FF9 to FF7.11 with 101,461 shares traded.

Peugeot dropped FF4.94 to FF4.84 to 189,325 shares, for a two-day fall of 3.8 per cent, after France's new car registration figures for October showed a 7 per cent decline from the same month last year.

There was also talk of an earnings downgrading and of a large block of Peugeot shares offered for a buyer in London.

MADRID had another quiet day, but one salesman pointed out that sectors such as the banks and utilities had been holding up fairly well in spite of recent market weakness. The general index edged up to L1.640.

BRUSSELS was little

changed overall, although

Groupe Bruxelles Lambert, the holding company, gained BFr30 to BFr3.450 after the company's recent encouraging assessment of its results.

GIB, the retailer, fell BFr22 to BFr1.130 in spite of expectations that the chairman's decision to sell Pta2.82 in October would prompt take-over speculation. The cash market index edged up 10.00 to 10.07.

OSLO hit a year's low, but the picture was not totally black. While the all-share index dropped 5.12 to 488.20, banks bucked the trend with an index rise of 1.15 to 123.57 and Den norske Bank up NK1.20.

ZURICH remained unhappy about the banking sector as the Credit Suisse index slipped 1.9 to 1,475. In insurance, Swiss Re gave up a token SFr10 to SFr1.700 after saying that it expected approximately unchanged net profits in 1990.

ATHENS fell back after the previous day's bounce, with the general index down 33.97 or 3.6 per cent at 915.87.

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## FINANCIAL TIMES SURVEY

## INFORMATION TECHNOLOGY IN FINANCE

## SECTION III

**In spite of the general softening in financial markets, the pressures caused by continuing globalisation, deregulation and increasing competition, mean that financial institutions cannot afford to cut back on investment in technology, writes Alan Cane**

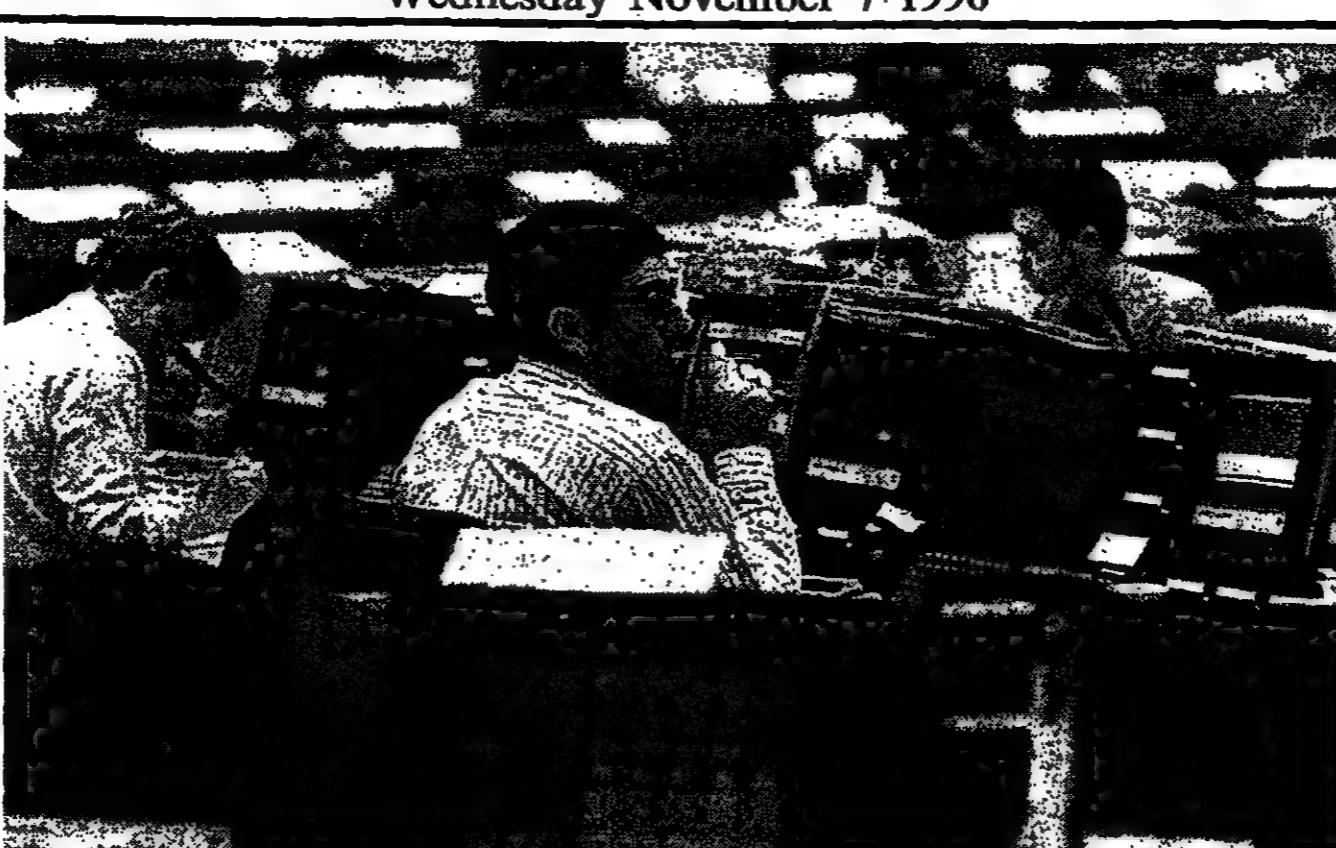
## Investment still mounting

THE WORLD'S financial institutions continue to be driven by a now familiar trio of pressures - increased competition, deregulation and new technology.

The result is a level of turbulence that has rarely been seen in the business world. The Massachusetts Institute of Technology study, Management in the 1990s, sums up the problem. "Continued globalisation and increasingly competitive markets will call for rapid responses and innovative thinking. In this turbulent environment, information technology will leverage time and human resources".

For financial institutions in Europe, there has been the extra dimension forced on them by the plans of the European Commission to restructure the market so that any EC financial institution will, after January 1 1993, be free to offer its services in any other member state and extend its range of services beyond those defined by traditional national legislation.

How are the world's financial organisations responding? Investment in information technology (IT) is one of the most important elements. They are spending phenomenal sums on IT. One estimate puts the



Securities markets are introducing or upgrading systems to offer full electronic stock exchanges to security houses

total 1990 spend at \$15bn in the US commercial banking sector alone. Citicorp, the most technologically aware of banking institutions, is thought to be spending \$1.5bn annually on computer hardware and software.

Europe and the rest of the world is not far behind. In 1988, the 15 largest banks outside the US spent about \$7bn between them. The first five were the four UK clearing banks and Deutsche Bank.

Input, the US-based marketing consultancy estimates that the banking and finance sector will spend \$1.5bn on computer software and services in 1990 and that the rate of growth will average 20 per cent over the next five years.

This despite an overall softening in the financial services market which is now three years old and which is causing serious problems for hardware and software companies supplying financial systems: "Dead in the water" was how one services company chairman put it.

Some suppliers have had to radically reshape their operations to cope with the slowdown in the market. In the UK, for example, NMW Computers and Quotient, the leading stock processing bureaux, have had to develop software

packages and sharpen their systems integration skills to replace lost stock market business.

But the fact remains that important financial institutions cannot cut back on heavy computer investments without damaging their business. The demand for extra computing power (millions of instructions per second, or mips), is the industry jargon) is rising at 40 per cent a year.

International Business Machines, which is the main supplier of computing power to the world's financial institutions, reckons that demand for its mainframe computers chiefly from the financial sector is growing at 13 per cent a year or more at a time when demand from other industrial sectors is growing at less than 10 per cent a year.

According to Input, there are three principal opportunities for makers of IT equipment in Europe. First, electronic stock exchanges: "All the major securities markets are intro-

duced with 20,000 for the bank's own development.

Second, cost. Although the banks, building societies and insurance companies are committed to large investments in IT, they are hardly happy about expenditures now approaching 15 per cent of non-interest costs. There is, therefore, powerful pressure to get more value for money. Mr Thomas Stuhler and Mr Diego Teixeira, writing in a recent issue of the McKinsey Quarterly, suggest that heavy expenditure on IT translates into increased profitability only when certain guidelines are observed. Unless the guidelines are observed, they say, the technological investment destroys profits.

There have been some spectacular examples of IT projects abandoned through doubts about their value. In January this year, for example, the British banks quietly folded Eftpos UK, a three-year-old company established to develop a unified debit card system.

It had been established after years of wrangling by the banks over the costs and benefits of a co-operative Eftpos network. In the end, it was overtaken by the banks' own Eftpos developments. When the banks blew the whistle, there were only 350 terminals operating in the scheme com-

pared with 20,000 for the bank's own development.

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The strategy should therefore be to spend as little as possible by using tried and tested technology and sharing the cost with competitors wherever possible. It remains to be seen whether the UK banks have done the right thing by abandoning their collaborative effort on cashless shopping.

The third concern, security, is now central to banks' strategy for networking and the electronic transmission of funds. Reports of breaches of the security of bank computer systems are now routine. Almost \$50m was lost through computer fraud in the UK in 1989, according to recent reports.

A new threat to the integrity of a computer system is the "virus", a software program written with the explicit purpose of doing damage to the system. Viruses are hidden somewhere in the system software until triggered when they replicate themselves extensively eventually bringing the system to a halt.

Viruses are a particular danger in networked systems where they can spread from one machine to another at high speed. The only answer to the virus threat is a high level of system "hygiene"; only software from trusted sources should be used.

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see if a bank is to offer on-line services such as cashless shopping. Banks are significant users of "fault-tolerant" computers of the kind developed by Tandem and Stratus, both of the US, which continue running even if essential parts break down and which protect the data they are processing even in the event of a catastrophic system failure.

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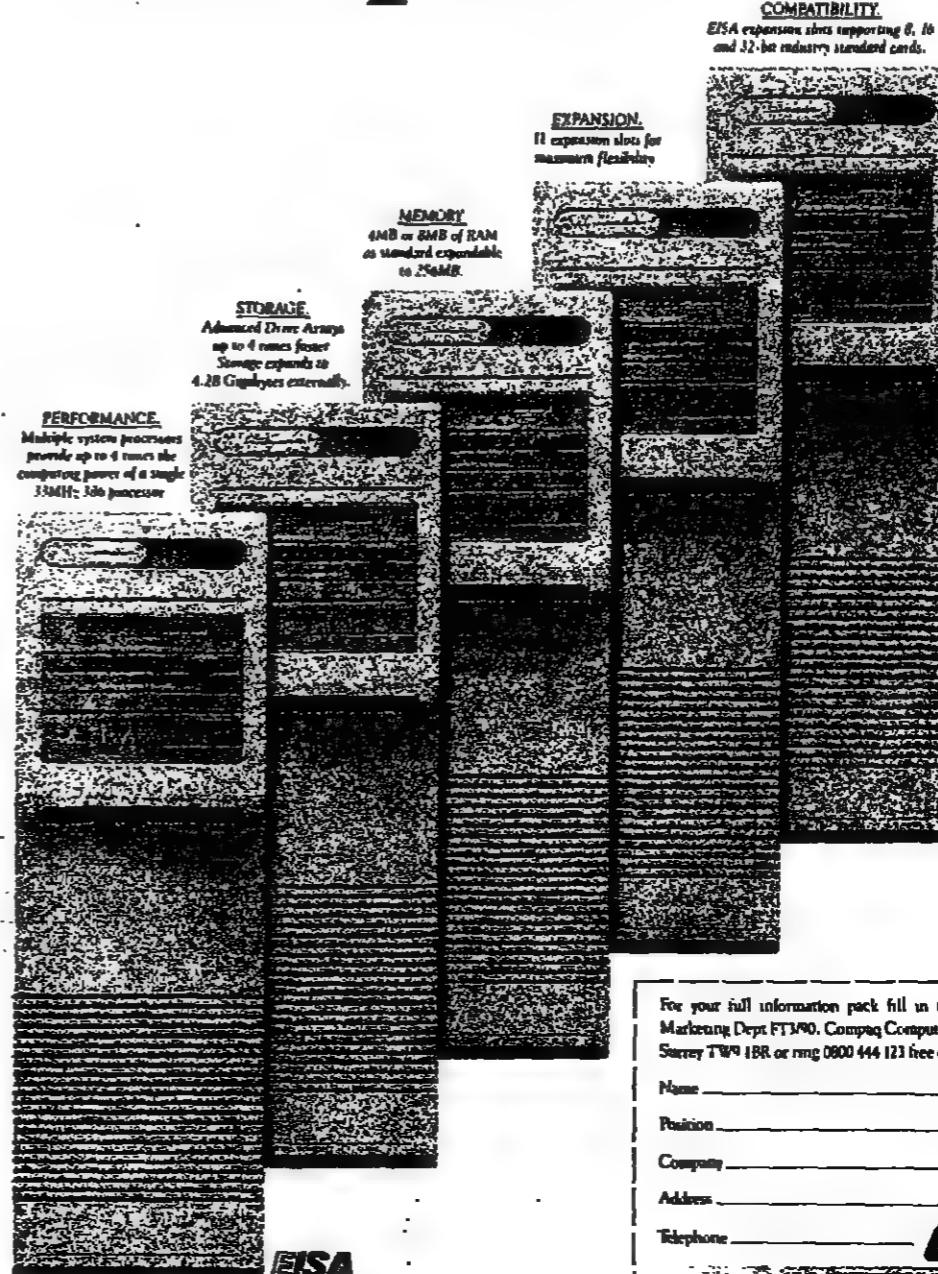
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## TAURUS

**Solution to settlement**

WHILE A great deal of effort has been put into applying technology to the trading operation, settlement has been neglected until recently. This is now changing with the growing realisation that there is no point in doing more deals if the settlement procedure remains a laborious bottleneck.

The problems associated with settlement loom even larger in the international scene since almost every country has its own and idiosyncratic local settlement procedure.

While international trades can be done in a few seconds with a simple telephone call, settlement of that transaction can take weeks, or months or never be done at all.

It is estimated that at least 40 per cent of international trades fail at the settlement stage. Even if they are completed, the length of the process imposes unacceptable exposure risks on investors, brokers and banks.

The Group of 30, a club of the world's leading institutions operating in the securities industry, established a committee to examine this problem and its report was published in March last year. The thrust of its recommendations was for harmonisation of settlement procedures in each market, coupled with increased automation. They also recommended the establishment of a central depository to immobilise or dematerialise share certificates.

In London the International Stock Exchange was already painfully aware of the importance of automation following the 1987 surge and crash during which settlement problems seriously clogged the market. Its response, an electronic share registration system and the elimination of paper certificates, goes further than the G.30 recommendations and most other countries' intentions.

The plan for the system, called Taurus (Transfer and Automated Registration of Uncertified Stock), has now been finalised and it is scheduled to begin operation in October next year.

Participants, including brokers, banks, institutional investors, custodians and share registrars will be connected electronically to the ISE's computers and to each other via the Stock Exchange's own communications network. The record of share ownership will be electronic, and when a sale is made or sold, transfer of ownership will take place electronically, so eliminating the laborious certificate-moving operation associated with the existing system.

The participants will each maintain accounts on the ISE's computers. These will not show individual share ownership but will show totals held by each participating institution and be available for book entry block transfers to the accounts of other participating institutions.

The actual details of individual share ownership will be maintained by the institutions themselves, such as brokers, banks and other custodians, which will provide this service on a commercial basis, paid for directly or indirectly by the investors. These institutions will be called commercial account holders, each of them holding one or more block

and the transfer of the record of ownership from there to wherever the buying investor chooses to keep his or her shares. The Taurus system will complete the book entry transfer of the appropriate number of shares between the institutions' accounts. Communications between all the participants take place electronically via the ISE network.

Account holders will be obliged to advise company registrars of these transfers on a regular basis so they can update their records. This advice will also be electronic.

Taurus is being developed on the ISE's new IBM 3090 Series J computers. Communications between participants and between participants and Taurus will be over the ISE's own X.25 network. They will use proprietary X.400 type file transfer software, which allows participants to connect their own computers to the system, no matter what they are, and exchange information with other computers on the network.

When Taurus goes live in October 1991, only a number of the most actively traded alpha

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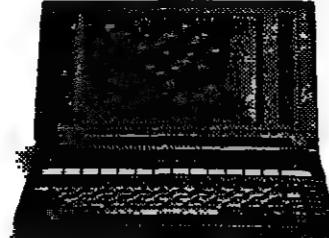
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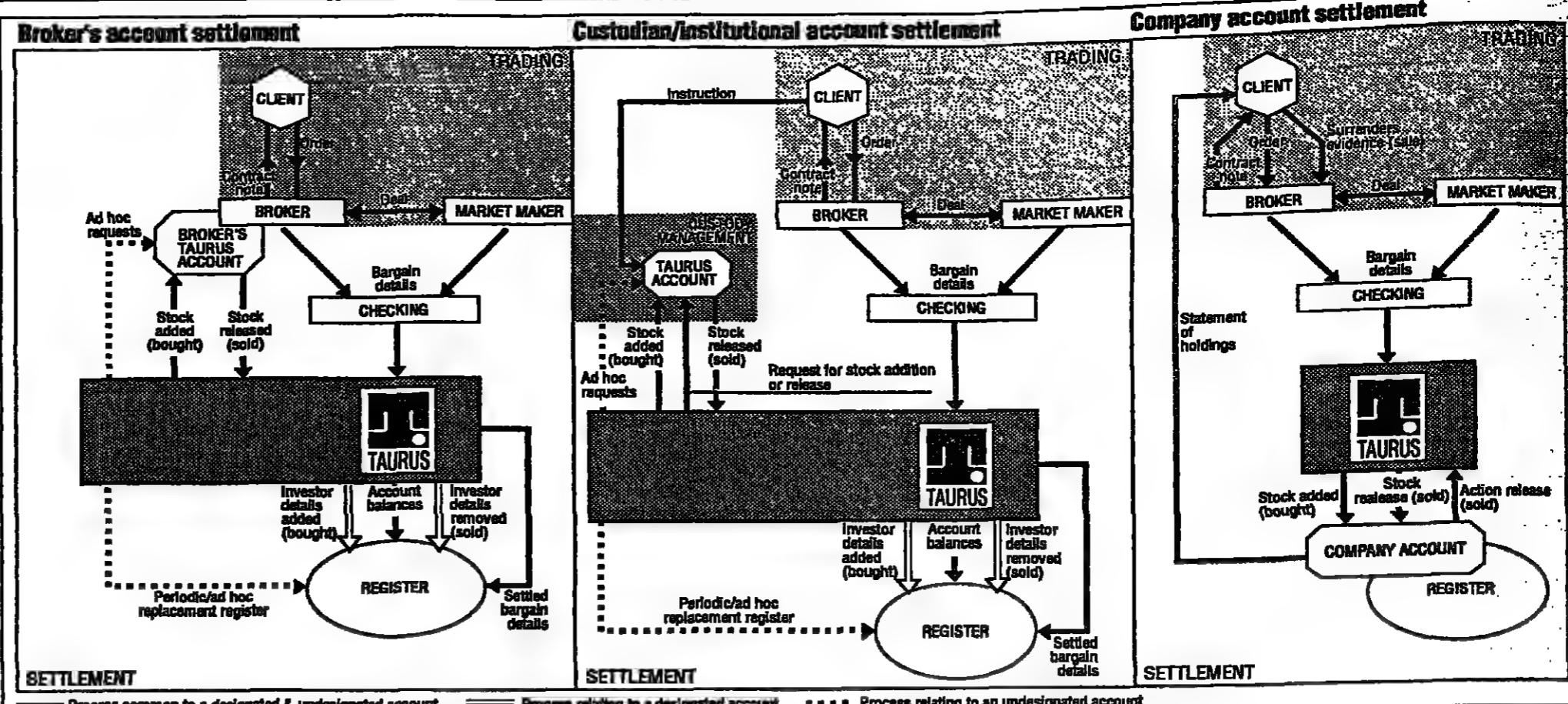
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**INFORMATION TECHNOLOGY IN FINANCE 2****SETTLEMENT**

Process common to a designated & undesignated account

Process relating to a designated account

Process relating to an undesignated account

**SETTLEMENT**

Periodic/ad hoc replacement register

Investor details added (bought)

Account balances

Investor details removed (sold)

Settled bargain details

REGISTER

Periodic/ad hoc replacement register

Investor details added (bought)

Account balances

Investor details removed (sold)

Settled bargain details

REGISTER

Periodic/ad hoc replacement register

Investor details added (bought)

Account balances

Investor details removed (sold)

Settled bargain details

REGISTER

Periodic/ad hoc replacement register

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Settled bargain details

REGISTER

Periodic/ad hoc replacement register

Investor details added (bought)

Account balances

Investor details removed (sold)

Settled bargain details

REGISTER

Periodic/ad hoc replacement register

Investor details added (bought)

## INFORMATION TECHNOLOGY IN FINANCE 3



The NatWest dealing room: heavy processing is headed back to central mainframe computers

Screens in the City are becoming less cluttered with information

## Dealer data starts to shrink

FROM NEXT Monday Union Bank of Kuwait (UBK) has a new dealing room. Its 45 foreign exchange dealers and fund managers will be sitting in front of screens in Baker Street. The move will bring UBK closer to its traditional customer base in west London's Arab community. It will also see the dealers getting to grips with a new perspective on market information.

UBK relies on market data from Reuters and Telerate. Information from such sources has traditionally arrived in video format. The subscriber buys the service and the dealer receives pages of prices in a fixed form. With the explosion in market trading during the 1980s, dealers began demanding more than a glorified electronic mailbox and digital feed was born. Digital feeds deliver raw data that can be tailored by inhouse computer systems to suit the customer's priorities.

In common with most dealing floors today UBK has the digital option. But with the move to a fresh site, UBK took the opportunity to upgrade its existing equipment.

The idea was to get the right data to traders in a clear and concise form. UBK had terminals linked in a system supplied by Lynwood Scientific. Digital Equipment Vax minicomputers provided the processing power. But the bank was determined to do more with its expensive feeds from the information providers. As Mr Chris Butt, project manager at UBK puts it: "It's one thing to have the data, it's another to process it."

Dealers at the new site were going to go further with their digitally acquired data. Everyone would have a powerful 386 based personal computer, with the Vax computers remaining in the background.

The front end was chosen as Citydesk, a programme that takes data from digital feeds and converts it into graphics. Simple graphics are a sensible way to cope with information overload in a fast-moving market. Citydesk is not a high-profile product, it comes from ACT Financia and was written specifically to work with Microsoft Windows, a common PC utility.

By choosing a piece of PC

software as the heart of its dealing room, UBK bucked the trend established by dealing room vendors. Companies such as Microgenisis and Data Logic have risen to prominence by installing entire dealing rooms. Computer hardware and software are tied together and delivered complete with the redesigned trading floor, down

deals some banks were harbouring doubts. Did every single dealer need all the services on offer? If only one in five of traders bothers to use the system to manipulate large chunks of data, why buy expensive workstations for the other four?

As the initial burst of enthusiasm for digital feeds subsided so did the desire to have a screen cluttered with data from every source available. A crowded screen hinders decision making even if its contents have been filtered through the best technology.

Suddenly the real need was for smart software that let the dealer go back to basics. One software house, Aragon, had specialised in programmes that helped users keep pace with other people's products.

Aragon's Financial Information Systems Toolkit (Fist) converts signals from any source into one format that the dealer's computer recognises. It is reckoned to beat conventional data routes by five minutes – a big lead for market traders. Fist is used by Sumitomo Bank, Credit Lyonnais and Kleinwort Benson.

## Less spectacular packages are now providing what the trader needs

to the high-tech desks and swivel chairs.

Open Systems, uniting hardware and software from different makers, became a touchstone. Software tool kits, allowing banks to customise popular systems, caught on quickly as means to a competitive edge.

Powerful workstations, such as the Sun range, were perceived as the vehicle for accomplishing extremely complex transactions in seconds.

But behind these impressive

Dealing room specialist Argon was bought out by Kapiti, an established supplier of big banking systems for the less glamorous back office. Kapiti management were shrewd enough to spot a new direction in dealing room systems, and acquiring Aragon bounced Kapiti back into the frontline of technology.

Less spectacular packages are now providing what the dealer needs. The popular Lotus 1-2-3 spreadsheet has spawned Lotus Realtime. This takes data feeds and connects them to the 1-2-3 spreadsheet without any rekeying from the dealer. It saves time, serves up-market information in a familiar format and costs £1,000 per position.

This is small beer in the world of multi-million pound deals but the unambitious well-targeted products are making a visible contribution to the trader's day. And with annual subscriptions to Reuters running at around £14,000 per dealer, banks want to squeeze the last drop of value out of their feeds.

The big sites are still opening. National Westminster spent several million pounds putting together a dealing room in London's Broadgate centre. Unveiled earlier this year, the 200-position floor features screens from Financial Trading Technology. An alternative to costly high-powered workstations, these flash heavy processing back to central mainframe computers.

Mr Ian Johnson, senior manager in capital markets at NatWest, still recognises the shift towards modest software packages. "We're developing our own interest rate management systems for PCs."

The vendors have to sell to a range of customers so their packages only do 70 per cent of what you want. There is always room for small sophisticated programmes to fill this gap."

It is a lesson that has not been lost on Reuters. On October 10 it signed a worldwide distribution agreement with ACT Financial. UBK is in good company. Reuters will be selling Citydesk to banks that want more for their money from the exclusive club of information providers.

Technically literate dealers are steering away from the crowded screen. The era of users telescoping the right quotes on to their terminal is here. And after the past decade, the means are proving surprisingly cheap.

Michael Dempsey

## BANK SETTLEMENTS

## A systems challenge

**GLOBAL CUSTODY** was one of banking's unsung growth areas until it was discovered during the settlements crisis which followed the 1987 world stockmarkets crash. It is a complex business which is heavily reliant upon the application of information technology; but even its basic functions remain little understood.

The product was developed in the 1970s when changes in US pension fund law encouraged the diversification of assets outside the US as a responsible fiduciary policy.

As large funds began to invest in overseas markets, they quickly found they needed help to settle and reconcile their securities dealings abroad with their traditional domestic portfolios. They turned to their banks for help, and almost by accident global custody was born.

From the start, bankers realised that the processing required in a settlement chain was perfect for the application of computers. Customers would send their transaction instructions, usually by telex, and the custodian bank would pursue settlement, report back to the customer and then undertake a range of ancillary tasks, such as collecting dividends, reclaiming withholding tax and executing foreign exchange transactions.

In the later 1980s, companies such as Pitel began to market what was hailed as the electronic solution to the settlement challenge, but the concept proved to be a few years ahead of customer demand and the projects failed to gain critical mass.

Today, however, custody is a model of high-technology banking. Banks such as Chase Manhattan and Citicorp run their custody from state-of-the-art processing centres which handle orders and information flows from around the globe.

For example Chase operates an ultra-modern processing centre in Bournemouth in southern England which has the capacity to take huge volumes of portfolio instructions and foreign exchange information.

In the near future, the leading custodians will be able to offer a single electronic network linking customers to the processing unit and back via

reporting modules in a seamless web of instruction and action.

Custody is also a model of how technology has changed the nature of banking. In its early days, it was given a low status, regarded as a back-office function requiring strict-rate management skills. Today, in a world where banks are struggling to maintain their capital ratios in the face of bad loans and economic gloom, the virtues of a business which brings in fee income and has a high return on capital employed are widely recognised.

In fact, the main capital investment required for an international custody business is directed towards systems. Looking back, bankers now find it hard to imagine that they managed in the early days, when systems were rudimentary.

Midland made no secret of the fact that it was attracted by price as much as functionality, although its managers did express the view that they had found it hard to envisage building a successful in-house system given the track record of rival banks. The VSFS system had previously been developed for Bank of New York and offered a competitive alternative.

The problem with off-the-shelf systems is that the customer has to accept any limitations contained. Packages can be extensively customised, and indeed there is a flourishing market in buying systems architecture and adapting it to the purposes of the individual bank. Once up and running, however, an outside product tends to be slightly less flexible than a proprietary system.

Only recently, however, have dedicated custody systems appeared. Early products tended to be built around fund management systems and proved inadequate for a custody business where safekeeping and settlement were central functions.

Alongside custody products, banks can now choose from a range of investment service products. Reuters, for example, offers Instant Link, a global trade management service currently used by around 200 customers whose international equity trades are run through a single system.

Andrew Freeman

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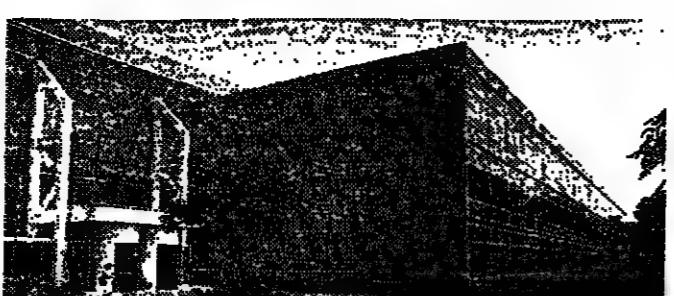
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## INFORMATION TECHNOLOGY IN FINANCE 4

Financial developments are creating technological demands

## Wholesale sector faces change



Chase Manhattan's new state-of-the-art centre at Bournemouth

**WHOLESALE BANKING** is undergoing an upheaval. In the 1980s, new financial packages, particularly off-balance sheet instruments, have placed increased demands on the technologists. Squeezed margins are making the banks require the new technologies to monitor closely the profitability of their products.

As a result, a fundamental rethink has been required in order to assess their technological needs. So what have the banks done in order to cope with these new demands?

The technological problems facing the banks are colossal. According to Information Solutions, a market research company, the banks require an effective Management Information System (MIS) on a global basis to adequately assess profitabile and non-profitable sec-

lions. They also need to develop processes to monitor risk via centralised systems, in order to provide a risk-adjusted profitability analysis. Finally, any system that hopes to be able to support 24-hour trading requires real up-time data on all accounts, minute as well as positions.

Hardware continues to be dominated by International Business Machines, particularly among the medium to small-sized banks.

Software houses are more numerous. BIS Midas has the biggest UK market share – apart from in-house developed systems – at 15 per cent, according to an unpublished survey by Information Solutions. BIS has clients in 57 countries around the world, the company itself being a wholly-owned subsidiary of Nyrex.

The most significant development has been the use of the Clearing House Automated Payment System (CHAPS). Since 1984, CHAPS has established an electronic credit transfer system for large value items to replace the paper-based Town Clearing system.

The need for CHAPS reflected the existence of a greater competition between banks, the growing demands on wholesale payments systems by the securities and foreign exchange markets and the growing internationalisation of banking and finance. However, progress so far has been some-

what slow and hard fought. Closed processing has given way to "open systems", enabling users to run the same operating system across a variety of hardware from various suppliers.

Barclays is investing in conversions to Swift II, and is already using Swift's own FT200 and FT400 interface systems. NatWest uses its own DEC-based pacific, which was developed by Data Architects and is built on Tandem hardware. The UK window for cutting over to Swift II is set for next spring, and both Barclays and NatWest believe that they are well prepared for the change.

The use of 4GLs, or "relational databases" has increased over the past decade, but its benefits remain a point of dispute. The enthusiasts believe that the 1990s will see an extension of their importance. Conversely, the sceptics argue that the process is cripplingly expensive and too complex, outweighing any final cost advantages.

NatWest uses 4GLs, but is reluctant to employ them for highly sensitive data. As Dr Peter Jackson, head of development of information technology development at NatWest puts it: "So far there are no bona fide fourth generation languages."

Of the US banks, Chase Manhattan has just undergone the second inauguration of its administration and processing centre in Bournemouth, England, at a total cost of £5m.

However, since then four deadlines have come and gone. Costs have risen from \$25m to \$60m, with most important banks still at the starting gates. Of the 3,600 users,

Robert Allidice

## Technological needs have had to be radically reassessed

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National Westminster also views open systems as an ideal solution, but one that is not always practicable. Mr John Bignall, deputy-general manager of IT at NatWest, says: "Most applications have a standard operating system which can be moved across the bank."

For international settlement SWIFT (the Society for World Interbank Financial Telecomunications) remains the primary method of processing transactions. From May 21 this year, the cut-over to Swift II got underway, increasing handling capacity from 1.3m to 1.5m messages/day.

The new centre at Bournemouth is becoming crowded. As Mr Steven Polinsky, vice president at Chase, says, "computer power will be cheaper, but the overall cost to the banks of technology will be higher as the cost of entry increases".

Robert Allidice

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WHEN MIDLAND Bank launched its First Direct subsidiary in September 1989, it was the only UK bank which could be contacted only over the telephone. Today Midland is still the only bank to offer this service.

For the Midland subsidiary, the move to do away with the local branches, radical though it appeared at the time, seems to have paid off. At the end of June this year First Direct had 60,000 account holders, putting it on target for a year end total of 100,000, says Mr Mike Harris, chief executive of First Direct.

Now other banks are beginning to show an interest in this novel form of banking, says Mr Harris. He predicts that by the end of the century 30 per cent of bank customers will be using this type of telephone banking service.

Paradoxically, Mr Harris attributes the success of First Direct to what he calls "real personal service". He explains that because the bank is open for business 24 hours a day, seven days a week, each First Direct "bank clerk" has to have all the information on every customer at his or her fingertips.

"We have to talk to them as if we've known them all their lives," explains Mr Harris. "It's like walking into a bank a few years ago when everyone knew who everyone else was. It's very reassuring."

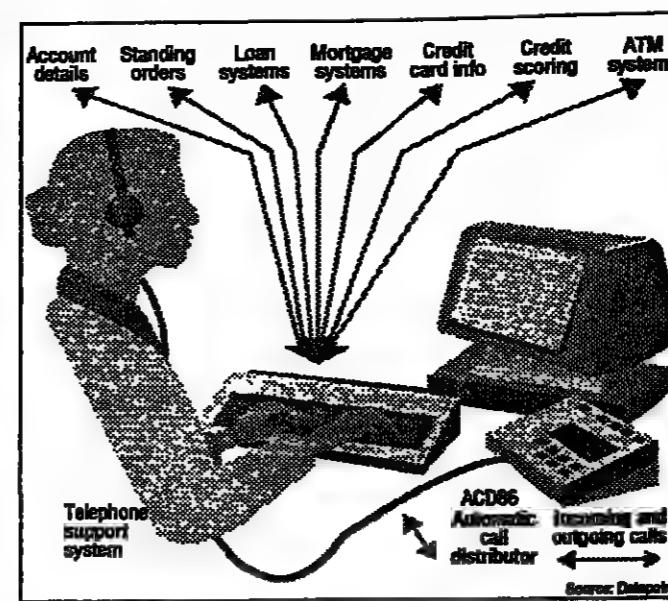
To enable the First Direct employees to do this, the bank has installed the sort of computer and communications system, often used for direct marketing services, where data on any customer can be called up by the bank staff. Services available to customers include payment of bills, the arrangement of personal loans or the ordering of foreign exchange.

That said, Midland is not the only bank to realise that it is in its interests, as well as those of its customers, for inquiries to be made over the telephone from the comfort of a warm office or a nearby armchair. It cuts down the queues in the branches, for example, and reduces the paperwork.

So a result, telephone banking – where account holders pick up the phone to interrogate their bank's computer system and are answered by a recorded voice – is viewed by many as potentially one of the biggest technological developments in retail banking in the next decade. Mr Robert Far-

## TELEPHONE BANKING

## Others show an interest in Midland idea



First Direct's 24-hour service seems to be paying off

brother, managing director of Nexus Payment Systems, for example, says telephone banking will be as popular in the 1990s as ATMs proved to be in the 1980s.

An added bonus for the smaller building societies is that it mitigates their limited geographical presence.

Technically, many banks and building societies have found the introduction of telephone banking easy. Those which have cashpoint systems linked to fault-tolerant computer systems, from companies such as Tandem or Stratus, already have a system whereby the computer is interrogated by the latest banking equipment.

In many cases it has been the smaller building societies, rather than the big banks, that have embraced telephone banking most enthusiastically. Eager to claw away personal bankers from rival banks with their newly-launched current account accounts, the building societies have overspent during the weekend.

and translate them into the digital pulses recognised by the computer system as numbers. So the computer is persuaded that the voice response unit is an ATM machine.

National Westminster Bank, for example, has set up a more complex system installing a Tandem computer system to sit in front of its traditional accounting machines. That Tandem machine is connected to the National Westminster private telephone network, on which are sited five voice response units in the major urban centres.

For the customers there are three ways of banking from home. The simplest is by pushing the buttons on a modern telephone. The customer communicates the account and identification numbers and then by pressing a further series of numbers – one for balance, two to order a cheque book and so on – the enquirer can tell the computer to carry out specific tasks. In order to pay bills customers have to go into their branch and set up the documentation in a similar way to setting up a standing order, and then fill in the electronic payment forms by tapping in the digits.

For those without modern telephones, banks and building societies can also supply tone pads, small electronic units which imitate the bleeps made by the phones.

Far more adventurous are banks which have opted to use voice recognition units, which actually listen to the caller, and respond. Although horror stories about these sort of systems abound – that they have problems recognising the word "four", for example – the technology is fast improving.

However, most banks admit there will always be up to 20 per cent of bank account holders whose voices will be unrecognisable by the systems. Voice recognition units are slower to use than touch tone phones or keypads and could lead to security problems.

If a call was made from a public place, such as an office, the numbers could be overheard. That could be a particular problem as many calls are made from the office between 9.30 and 10.30 on a Monday morning – all from customers eager to find out whether they have overspent during the weekend.

Debra Bradshaw

Banks are trying to entice customers back inside the shop

## ATMs move into the lobby

BANKS AND building societies which spent the 1970s and 1980s pushing their customers out into the high street will spend the 1990s trying to entice them back into the shop.

It is as a shop for financial services – insurance, mortgages, Personal Equity Plans (PEPs) – that they want to be carried out by a human.

Most banks could be paid via an AST and probably many soon will be. Today's technology can do this. It needs only the appropriate agreements between the various organisations.

Bill slips could be fed in with a plastic card, a receipt issued out

and Royal Bank of Scotland) – and a few smaller ones.

There is no real competition between them; for instance, Clydesdale belongs to both Link and Mint. It seems probable that there will be soon be effectively only one national network, as individual institutions make more and more reciprocal agreements to allow their customers to use cards from either.

Competitive edge for the institutions will then consist mainly in offering different services through the same networks and the same self-service machines.

## Fewer banking staff will be required as ASTs spread, but those remaining will require higher skills

It is not generally appreciated that there is a charge levied on your bank or building society by another institution if you use its ATM. Banks are therefore reluctant to advertise the fact that it is possible to draw cash elsewhere because they stand to lose out by the amount of time the machines are not out of order.

Because such inter-bank transactions are confidential, little is known about which institutions if any are gaining any real competitive advantage through the networks. But it seems clear that the largest must benefit while the smaller are being squeezed.

The Single European Market will bring the advance of the Eurocard and more services for travellers. Already it is possi-

ble to take a plastic card and draw francs in France and have it debited to a sterling account in the UK when the francs are drawn.

This is another service which the institutions do not widely advertise because it avoids the need for travellers' cheques, for which money is paid in advance.

Many financial institutions still do not use real time technology to their retail business. The reason for the commonly enforced daily limit on withdrawals is that account updates are carried out during the night. There is likely to be growing pressure to go over to real time systems from retailers who want to access their money more quickly.

An ATM keeps falling and the machines become commodities, competitive edge for their suppliers is to be gained in two ways: first, by developing products to allow their institutional customers to achieve differentiation through new services; and secondly by constantly improving availability – that is, the amount of time when the machines are not out of order.

ATM suppliers are therefore directing much of their current efforts to developing systems which can reduce the frequency of such mishaps.

By the turn of the century, it can be confidently predicted, a new generation of ATMs will be offering a much wider range of services and the earliest ones will be featured in the Science Museum.

George Black

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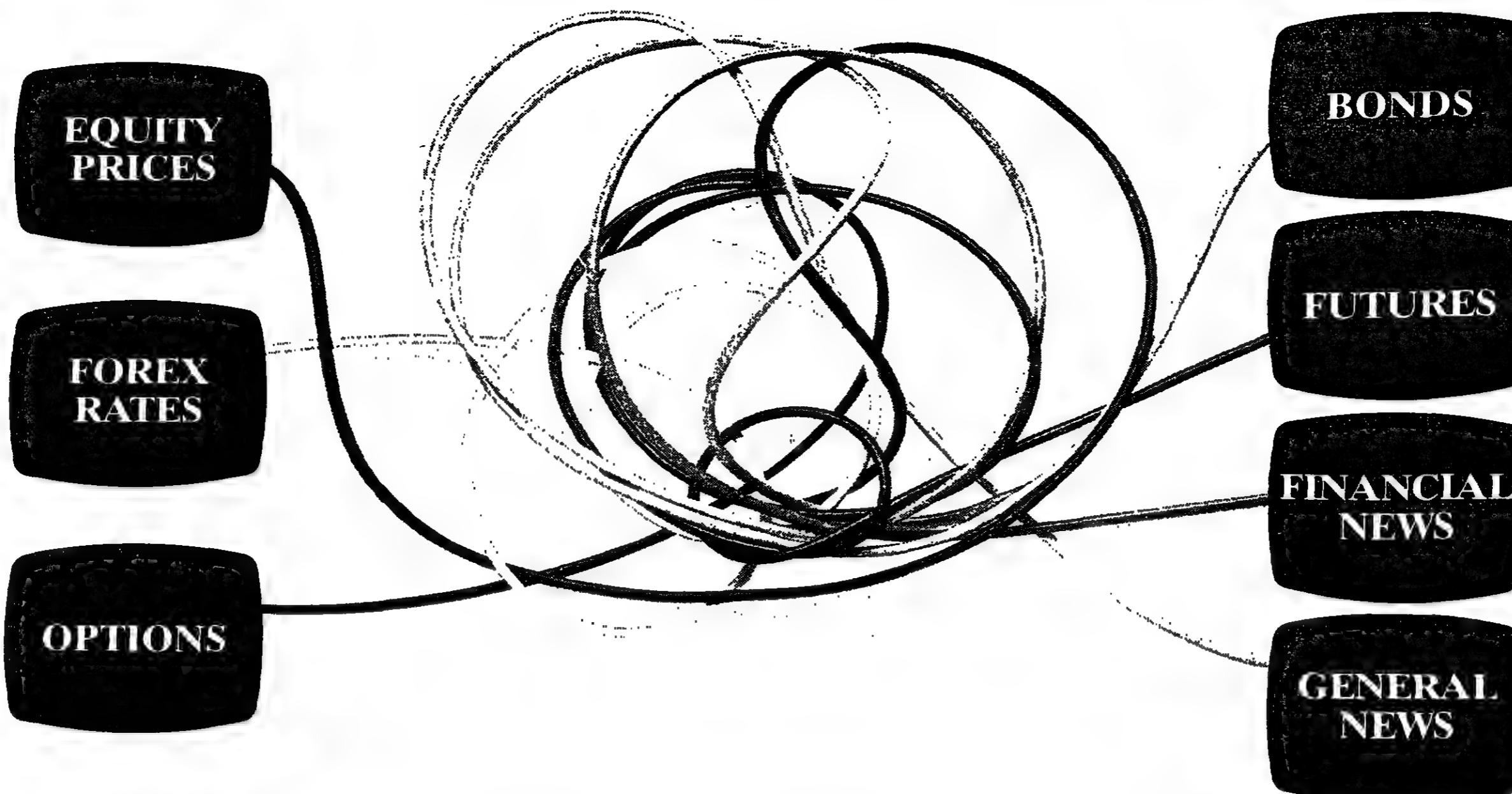
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## INFORMATION TECHNOLOGY IN FINANCE 7

**IBM's new PC is the catalyst for change, says Louise Kehoe**

## Home banking set for relaunch

IT TAKES an act of faith for US banks to believe that home banking - once viewed as a huge new opportunity to attract affluent customers - will ever take off. After several dismal failures, however, some larger regional banks are giving home banking one more try.

Even the strongest proponents of home banking have to admit that it has proved, so far, to be a big disappointment. Last year, Chemical Bank, a pioneer in home banking which first launched its service in 1983, finally gave up its efforts.

Breathing new life into the concept of banking via a personal computer, however, is this year's launch of the PS/1 home computer by International Business Machines.

IBM aims to transform the personal computer into a standard household appliance - "the microwave oven of the '90s" - with aggressive pricing, extensive support services, and a big advertising campaign.

Much of the promotional material for the PS/1 is designed on Prodigy, a dial-up information and computer shopping network that includes home banking services. With over 500,000 subscribers in more than 40 regional markets, Prodigy offers a huge base of potential home banking customers.

Prodigy will not say how

many of its subscribers use home banking, but it is one of the triggers that encourages people to sign up for the \$10 per month service, company officials say.

A key feature of the Prodigy home banking service is the ability to pay bills. In the US, where automatic deductions are the exception rather than the rule, bill paying is a time-consuming chore. "Computer checking" offers an attractive alternative to the monthly weekend routine.

Prodigy is expanding at the rate of one important city a month. It aims to have a national network by the mid-1990s. Its potential market is the 9.25 million households that now own an IBM PC, a market that is growing at an annual rate of 30 per cent.

An attraction of the Prodigy service is its monthly flat fee of \$10. Alternative services charge according to the time that the user spends on-line, putting pressure on users to hurry their transactions.

Banks offering home banking through Prodigy include Wells Fargo, First Interstate and Manufacturers Hanover.

IBM believes that home computer banking is ready to take off in the US, despite the failures of the past. "A lot has changed since the early days," says Mr William Rykowski Jr,

of IBM's Financial Services Industry group. "The leisure time of Americans is constantly eroding. People are demanding services that are faster and available when they need them."

IBM's efforts to promote the PS/1 will stimulate demand for home banking, the company believes. US versions of the product include a 2,400 baud modem and a three-month free subscription to Prodigy.

Another effort to revive US interest in home banking is CheckFree, a bill-paying service that home computer users can tap into via the widely-used Compuserve network.

An advantage of the system is that customers can pay anyone, including businesses and individuals. In contrast, most home banking services can be used only to pay vendors who are registered with participating banks to accept payments.

CheckFree uses three methods to issue payments. Those registered payees are made to registered payees through electronic funds transfer via the Federal Reserve System. For individuals or businesses that are not registered, CheckFree issues a paper cheque.

Banks offering home banking through Prodigy include Wells Fargo, First Interstate and Manufacturers Hanover.

IBM believes that home computer banking is ready to take off in the US, despite the failures of the past. "A lot has changed since the early days," says Mr William Rykowski Jr,

Unlike the early proponents of home banking, who spent millions of dollars developing their own software and computer networks as well as promoting the services, they can take advantage of the services and advertising budgets of the information services.

Banks joining the Prodigy network, for example, pay about half a million dollars initially, plus a monthly fee of about \$2 per customer.

Another approach to the home banking market is being taken by IBM Videotel. The company has launched an information service in Texas based upon the French Minitel. The service offered are similar to those available via Prodigy, but the company also supplies the Minitel terminal.

Proponents of home banking maintain that eventually it will represent a huge new opportunity for the banking industry and a great convenience to banking consumers.

The results of these latest US efforts to jump-start the home banking market are, however, still to be assessed. Much will depend upon IBM's success in reviving the home PC market during this year's Christmas selling season. If IBM's PS/1 proves to be a consumer success, then home banking may finally live up to its promise in the US market.

PAYING BILLS can be a bureaucratic nightmare for many companies. Not only is there the need to keep careful manual or computer records of all the sums paid, but the cheques have to be written or printed out and signed. Then they have to be entrusted to the postal system for delivery to the recipient.

In addition, and perhaps most importantly, the company has to ensure that it pays its bills on time but not so quickly as to deplete its own cash pile. All in all the process is time-consuming and inefficient.

For the days of paper cheques are drawing to an end. The UK's high street banks are now promising their business customers a way of settling their bills electronically.

Electronic messages, known as electronic data interchange (EDI), are becoming increasingly common for the transfer of "paperwork". About 3,000 UK companies now issue order forms or invoices electronically. These documents whiz backwards and forwards over phone lines between company computer systems. They include everyone from retail chains to builders' merchants and shipping companies to stationery suppliers.

Now the payment for the goods, as well as its documentation, could be equally speedy. In response to corporate pressure to introduce electronic payment services, Barclays Bank, Lloyds, Midland and National Westminster Bank are all offering, or planning to

## ELECTRONIC DATA

### Corporate cheque-writing draws to an end

offer, such services to their customers.

Although this could mean cash being taken from companies' accounts more quickly, companies seem to be convinced of its advantages. Respondents to a Midland Bank survey of over 3,000 corporate customers earlier this year identified cheaper prices, economies of payments, better cash management and closer links with trading partners as potential bonuses.

EDI transmission can be considerably cheaper than the post, says Mr Jerry Whitmarsh, senior strategy and research manager of automated business services at NatWest. The cost today of settling an account by cheque can range from about £1 to as high as £30 he says. A payment sent across the EDI network would cost about 22.

On top of that would be a small network charge - of up to 20p per message - plus the need for special hardware and software, and subscription, training and support charges.

From the customer's point of

view the system is relatively easy to use. The finance department tape in the details of the bills to be paid - amount, supplier's name, bank account number, date on which the payment is to be made - to the company computer system. This information is then sent electronically to the company's bank, where it is processed. The bank then sends out details to the company being paid, and then on the appropriate day the money is transferred and the documentation sent electronically for company records. This does away with the worry of paying bills late - or early.

From the banks' point of view the system is more complex even though they have vast experience of transferring financial data electronically.

The messages are invariably sent across networks owned by a number of different companies.

Firstly there are the EDI networks, run by companies such as AT&T Iritel, IBM or International Network Services (INS).

Then there are the banks' own

Della Bradshaw

## PROFILE: EFTPOS

### New horizons for debit cards

EFTPOS UK was a joint venture of UK banks designed to develop a national clearing scheme for Electronic Funds Transfer at the Point of Sale (Eftpos). In September 1990, the organisation started an initial Service trial in Edinburgh, Leeds and Southampton. But by the end of April 1990, this trial service had been shut down and the organisation disbanded.

According to the Eftpos UK proponents, the service was terminated because it had achieved its objectives. According to the antagonists it had failed to fulfil its primary task: a single national Eftpos clearing service. There are elements of truth in both standpoints.

The simple fact is that the trial was a success, for the banks, the retailers and the customers. However, it was also too expensive to run and most importantly it had the effect of eliminating competition between the banks themselves while at the same time effectively being in competition with the banks.

One of the effects of Eftpos is to make all the banks look alike to the customer, and this makes it less possible for the more aggressive banks to compete for new customers. So Eftpos UK was shut down, and

#### The future is likely to see a growth of value added services

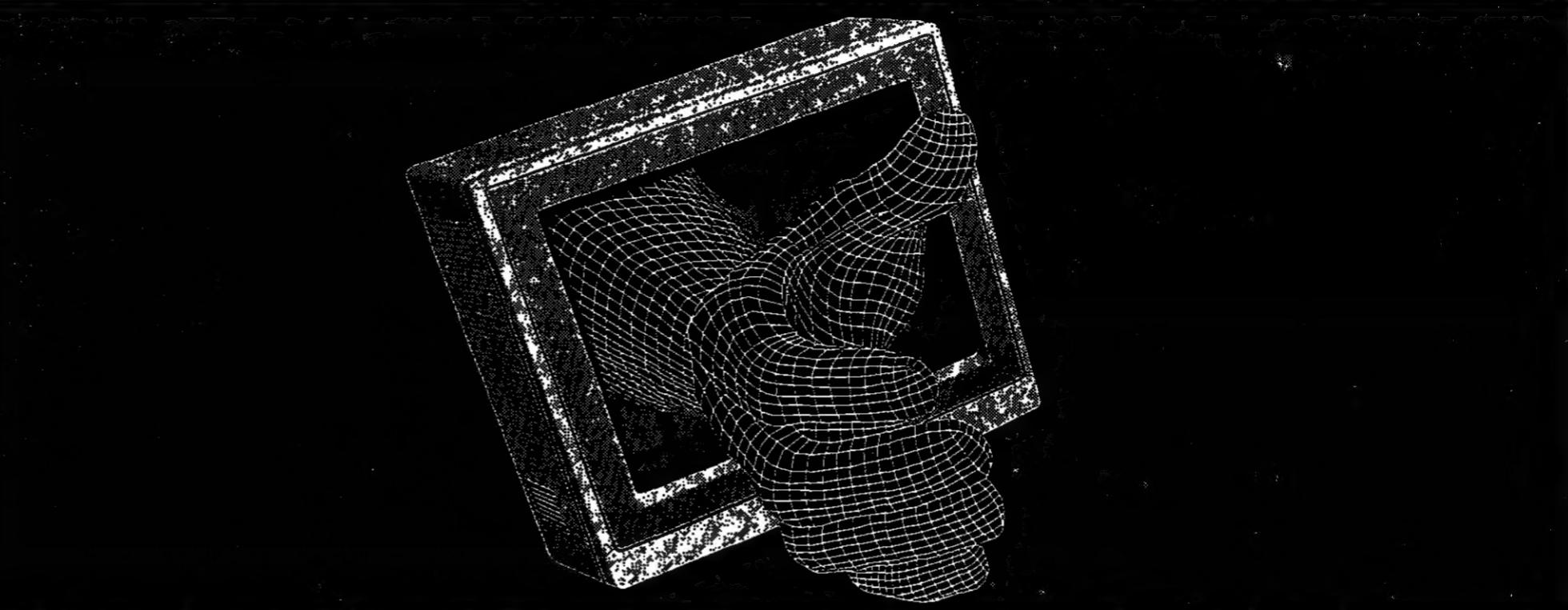
The emphasis has now moved from a single commercial clearing service to multiple third party services.

Technical guidance for Eftpos is now largely driven by the Association for Payment Clearing Services (Apacs), the organisation that includes Banks, Cleat and the Cheque and Credit Clearing Company. Commercial usage is driven by a new non-commercial organisation called Switch.

Switch was originally started by National Westminster, The Royal Bank of Scotland and Midland, but now includes most large banks and some Building Societies. It has two operational differences to Eftpos UK. Firstly, it includes a strongly competitive element, and secondly it involves the use of a number of different third party service providers (AT&T Iritel, Centrefile and Compare being the most important).

The competitive element can be seen in the recent case involving Barclays. While Eftpos UK was in operation, Barclays continued to develop its own national debit card scheme. By the time it was invited to join Switch, this scheme was already well established. Switch, however, required Barclays to abandon its own card for the Switch card. Barclays disagreed, saying it would like to join, but to continue using its own card as well as issuing Switch cards to its customers. Barclays took the case to the Director General of Fair Trading and won. Barclays is now a member of Switch, making it a truly national service, but still also operates its own debit card scheme.

Competition also exists between the third party service providers. These are really little more than data capture services, taking data from termi-



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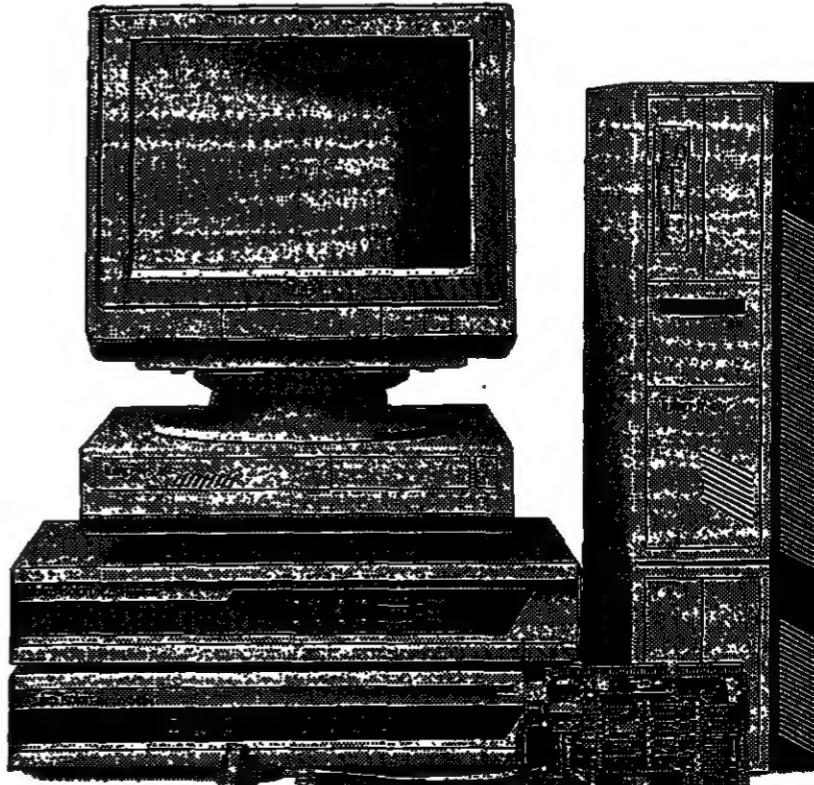
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## INFORMATION TECHNOLOGY IN FINANCE 8

## EXPERT SYSTEMS

**Speed, with brains**

**THE PROSPECT** of using computers to make difficult financial decisions quickly and accurately is exciting, but until recently the use of expert systems and artificial intelligence technology in finance was largely confined to a few well-publicised experiments and pilot projects.

The financial sector started tinkering with expert systems in the early 1980s. There were predictions that powerful new applications would dramatically extend the role of information technology into the field of human judgment. Soon no self-respecting bank, stockbroker or insurance company lacked a small team investigating the applications.

In the event, the first wave of expert systems were, in business terms, of limited use if not completely ineffective.

Many of the pioneers of AI in banking, using the limited software tools available, tried to build over-complex systems to mimic the quick, intuitive decision-making of money market dealers and analysts. This was one of many wrong turnings that expert system developers have taken.

Expert systems, like all computers, need to be pre-programmed with knowledge, usually in the form of rules which the computer can follow to make its decision. This means that expert system analysts have to "capture" human knowledge and find a way to model it on the computer.

"Expert traders" founded at the first hurdle: "It proved to be very difficult because the dealers themselves often don't know how they do what they do — so how can they tell anyone else?" says Ms Christine Guillioye of the computer research company Ovum.

Even the expert trading systems which have been technical successes are not necessarily of great commercial use. The key to expert system use is to capture and distribute expertise for others to use. But, as Mr Charles Unwin and Mr Stephen Coghill of Logica point out in a recent paper: "It is very difficult to persuade one trader to trade off the simulation of another's knowledge, especially if that knowledge is not readily explained by the system."

Over the past two to three

years, the financial sector has realised that expert systems must be simple, the logic must be transparent to the user, and they are most useful in areas where the process of applying human expertise is not so deep or intuitive as to be incomprehensible to others.

"Repetitive, high-volume applications that often require some kind of human judgement lend themselves to AI," concludes a recent report on insurance systems by Input, the market research company.

In insurance, for instance, the most promising areas are in underwriting, loss adjusting, claims processing and personal financial planning. Many of the most effective expert systems are simple and use the computer's speed.

The securities house BZW, for example, has used simple expert systems to spot quickly patterns of behaviour which might suggest a breach of the Chinese wall between corporate finance and the securities trading side.

A further key to unlocking the potential of expert systems is integration. At first they were developed separately from other applications, often secretly. But the most effective are linked directly to existing computer applications. "No expert system we have ever built is an expert system on its own," says Mr Royston Sargent, business development manager for the expert system division of PA Consulting.

Companies are increasingly integrating expert systems with their corporate mainframe applications. The most successful concentrate on mainstream activities where a bottom-line impact can be made. In banking, this might be in credit checking or loan approval.

Mr Peter Wemyss, sales director of Syntelligence International, which sells expert systems for banking and insurance, points out that in banking: "Small improvements in quality can have a significant bottom line impact."

Syntelligence, started in the US in 1983, spent more than \$20m developing its PC and mainframe-based expert systems for loan approvals and commercial underwriting. Unlike many expert system products, Syntelligence is sell-

ing systems with in-built knowledge about loan approval and underwriting methods; it is not just selling software enabling a company to build its own expert system.

Sun Alliance, the only European user, was so impressed by the underwriting and loans system that it has taken a majority stake in Syntelligence International of the UK.

More than 600 Sun Alliance underwriters now use the system for assessing commercial underwriting risks. Underwriters based anywhere in the organisation enter client details into the system, with their own subjective assessments of factors such as the standards of safety at a factory. The system uses its growing and constantly updated knowledge-base to suggest a premium. The underwriter is not bound to follow the recommendations, but usually will. Similar systems are being used by several major banks for loans approval.

In the UK, all the big banks see expert systems as the way forward for developing effective loans approval systems, especially for time-consuming and detailed corporate business. Midland Bank has developed an IBM mainframe-based Credit Assessment system. It is used to assess loans applications, handles renewals semi-automatically and calculates repayment levels and schedules.

One benefit of using mainframe-based expert systems for loan approvals and underwriting is that corporate expertise can be made immediately available in the branches. Both the quality of the loan and the speed of approval can be improved. Midland says it has significantly improved its corporate business since it introduced its system.

The use of expert systems has been largely advisory: only in a few applications have human experts been replaced. However, as the quality of advice which they can give improves, companies will be tempted to cut the number of semi-skilled staff making relatively low-level decisions. Eventually, the use of expert systems will also move higher up the skill ladder.

France Telecom has a sophisticated smart card in use ahead of its European rivals. Groupe Speciale Mobile (GSM),

Andrew Lawrence

## SMART CARDS

**France leads while the rest hang back**

**SMART CARDS** with embedded microchips are essentially just personal computers on a plastic card. In Britain they are still generally treated as a solution looking for a problem.

For evidence of serious investment in the technology it is necessary to look to France. They were invented in France in 1974 and the French government has supported their development heavily over the past ten years. The leading French manufacturer of large computers, Bull, has established a strong lead.

Most of the major French banks have adopted Bull's CPS card. Several million of their customers hold smart cards and most bank customers in France will be able to have one by next year.

The banks' motivation is two-fold: they see the new cards as a way of saving money and, perhaps more importantly, as a way of combatting fraud.

Smart cards will be extremely hard to copy; it will be so expensive to do that criminals will probably turn to something else. It may also be possible to use an access method harder to penetrate than the present personal identification (PIN) number.

Mr Mark Wheeler, a principal consultant with management consultancy SRI International, says that the fear of fraud will probably be the driving influence in spreading the use of smart cards worldwide.

The French Ministry of Health has embarked on a smart card system which will let people carry their medical records around with them, speeding up the service and ensuring better diagnosis and treatment.

French pay-television has introduced smart cards for decoding satellite broadcasts and for payment. The Canal Plus channel has 160,000 in use.

France Telecom has a drawback: the high cost needed to develop special software, packaged software for smart cards in vertical markets is so far scarce.

Another deterrent is the high cost of investment in marketing for whoever wants to be the trailblazer. Mr Alan Snow, sales and marketing director of banking software company Comer Europe, compares the development of smart cards to that of compact disks. "The technology is mature enough. All that is needed is someone who is willing to pay the price of the marketing push."

British banks are following cautiously behind the French. Barclays has experimented with smart cards at a social club and the results were reported at a seminar in London in October, but the bank made no firm commitment to introduce the technology more widely. Midland Bank has held trials at Loughborough University, with a card developed by

**Retailers remain strangely unaware of the benefits**

GEC, but again no definite commitment has been announced.

British Telecom could have gone for a smart card for its charge card but opted for a simpler and less flexible memory card, probably because of the high cost.

Retailers have an interest in smart cards because they offer a means of increasing customer loyalty and introducing new services. Also, smart cards can be fed into small terminals and do not have to be online to a mainframe computer.

But British retailers remain strangely unaware of the possible benefits, according to Mr Phillip Todd, a consultant with market research company BIS Mackintosh.

Across Europe niche applications are spreading. Norwegian, Spanish and Italian banks are starting to follow the French. Norway's PTT is using France as a model for its experiments. The British Department of Health is experimenting with patient cards at hospitals, surgeon and pharmacists in Devon. Two Swedish television channels use smart cards.

The academic environment also has potential. University students in Rome and Paris hold smart cards as a general pass to campus services as well as to keep educational information. Smart cards for students could be a canny investment for banks, because the cash can be more tightly controlled and they can turn impudent youngsters into loyal affluent customers in later life.

On the horizon looms the supercard, still at the rudimentary trial stage. This card, in which only the Japanese are so far interested, will have a keyboard and display on it and will have almost unbreakable security.

George Black

## SWIFT II

**More for more users**

**SWIFT**, a London banker recently noted, is part of the wallpaper. That is certainly how the international funds transfer network likes to be seen.

Its latest incarnation is Swift II, but that is not a tag welcomed by senior staff at Swift's Brussels headquarters. Mr Alec Nacanu, executive vice president of Swift, asserts that the term "II" is a misnomer — it is just another bit of the original Swift that is now up and running.

The French card manufacturer Gemplus and its software partner Innovatron are involved in the preparation stages of GSM. If they win a contract in phase one in 1991, they may secure a stronghold from which to influence the international standard.

France has thus invested in a sophisticated infrastructure which may not be extensively used for a number of years, but which will allow organisations in many areas eventually to benefit. It puts them in closer contact with customers and eases the introduction of new products and services.

Why have Britain and other European countries not followed? The answer is partly official policy and partly a mixed response from the likely proponents — banks, retailers and other large companies.

According to Mr Colin Gunner, product manager for Bull,



among our customers for this sort of service," says Mr Jerry Whitmarsh, strategy manager at Nat West. His was one of 61 banks from 17 countries to attend the first meeting of Swift's EDI project in July. Swift is being called on to match EDI initiatives from these banks with a service of its own.

EDI will characterise the next decade of international bank transactions, taking the electronic message service beyond the present bounds of Swift. Mr Whitmarsh says that banks could set up their own EDI communications independent of Swift. This would not be prohibitively expensive. Banks would seek out overseas partners for reciprocal clearing of transactions. An institution in England could nominate a bank in Australia to act as a channel for any EDI service provided by the UK bank returned the compliment with its own data network.

Abandoning the Swift consensus is not a serious option in the near future. For one thing, the banks are comfortable with the operation so far. "It is a secure network and we are familiar with it," says Mr Whitmarsh. "But if Swift could not accommodate EDI, we would find an alternative."

Since EDI looks set to assume prominence in financial transactions, Swift will have to find a way of reconciling the opinions of its members on the issue of standards and timetables.

After the turmoil of getting Swift II up and running it is not a subject Swift's management cares to discuss. Mr Nacanu dismisses speculation on the next decade. "Who can look ten years ahead?"

The fundamental attraction of electronic banking networks is not in doubt. But all banks within Swift are looking to the future. How far they take the men from Brussels with them is open to question.

Michael Dempsey

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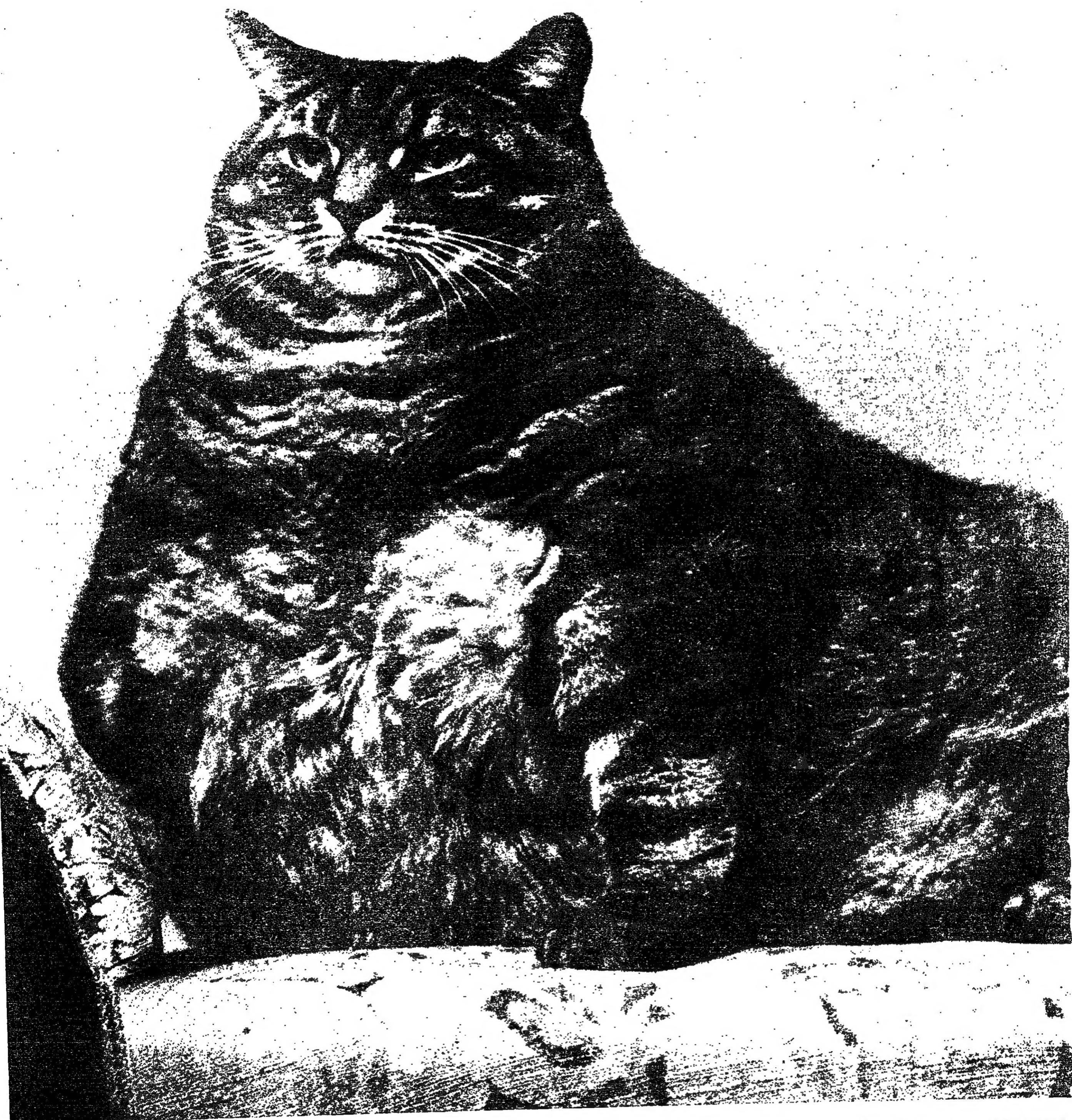
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## INFORMATION TECHNOLOGY IN FINANCE 10

## IMAGE PROCESSING

## New system looks good on paper

**S**IN THE 1970s, COMPUTING was hailed as bringing an end to office paperwork. But in the event it was a powerful generator of paperwork; business, already struggling to deal with the "file folder" problem, suffered a new escalation of word-processed documents.

Research in the US has shown that banks and insurance companies top the league of paperbound organisations.

The financial services sector has many specific paperwork problems. Because of the importance of the handwritten signature for authorisation and authentication, original documents or good copies of them must not only be kept, but they must be available for retrieval at short notice. Many institutions are forced to store large quantities of expensive and often highly automated archiving centres.

Banks, building societies and insurance companies are not only concerned about the cost of archiving, however. Most have business strategies in place to devolve decision making to the branches while, at the same time, centralising support services, customer accounts and documentation.

Customer documentation, in the form of insurance policies, mortgage documents and other non-computerised correspondence, poses a tricky problem:

customer service demands that documents are available for immediate local use, but volume and strategic considerations demand that they are stored centrally.

It is not surprising that the financial services are expected to become huge consumers of document image processing (DIP) systems. This technology enables original documents to be scanned at high speed and then indexed and stored on high-capacity optical disks for long-term storage or immediate retrieval. They can be electronically distributed between locations if the user has a network.

For most applications, DIP has only recently become commercially viable, largely because optical disks, capable of storing tens of thousands of original document images, have improved in quality and

fallen in price. Ovum, a computer research company, predicts that the average price of a multi-user DIP system will fall from \$750,000 in 1989 to \$400,000 in 1994.

Market researcher Dataquest puts the market for DIP systems at \$3bn by 1993, while others put it at twice this.

Competition between suppliers is already intense. The original pioneers of commercial DIP systems, notably Philips, Olivetti FileNet, Xerox and Wang, have now been joined by International Business Machines, with its Imageplus system, and DEC, which is working with Kodak, National Cash Registers, ICL, Unisys, and many other companies are also entering the market.

The financial sector is their most important target. The big potential customers share several needs: large volumes of unstructured documents in storage; fast and efficient customer service is important; and the main market where they operate is neither electronic nor centrally regulated.

One merit of DIP is that a variety of original documents can be stored and indexed under the customer's name.

In 1989, a study by Coopers & Lybrand found that three quarters of UK insurance companies intend to adopt DIP within five years. Many of the systems now being installed or planned are pilots: Norwich Union, one of IBM UK's largest customers, is the first company in Europe to install IBM's mainframe-based Imageplus system, while Commercial Union is working with Philips to develop a system to work alongside its IBM mainframes.

All the leading high street banks are working on DIP systems.



Nat West Card Services, which uses the Olivetti FileNet system to store copies of transaction documents

Perhaps the best known in use in the UK is at the Britannia Building Society, where an Olivetti FileNet system has since 1987 stored all Britain's detailed customer files. Each morning documents are scanned into the system as they arrive in the post; mort-

gage clerks can then call up correspondence on their screens. The system is linked to the ICL mainframe.

However, the experiences of DIP pioneers have also demonstrated that not all the technical or organisational problems have been overcome. One of

the biggest technical drawbacks is the amount of raw power needed; one A4 scanned page can use more than 50 times the computer memory of one A4 wordprocessed text. DIP is still expensive and benefits business only when it is carefully integrated.

Andrew Lawrence

In the event of expert success terms completed, the computer will build over mimics dealers an one of that expertise have taken

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Over the

COMPUTER HACKERS continue to grab the headlines, even though their activities are now illegal in the UK, but Information Technology managers would do well to worry about other aspects of security.

Nobody dismisses completely the menace from hackers, and their weapons such as worms and viruses, but a more dangerous threat comes from a company's own employees - "the enemy within" as one expert put it, and not from external hackers.

The problem of "integrity" is potentially even more costly. Protecting software against a crash, closing off all its services, is in many cases more important than guarding against crime, although the two problems can often be tackled together.

For example, both banks and supermarkets, whose competitive advantage often relies on the speed and reliability of transactions would be unlikely to survive a total computer crash for more than a few days. Customer confidence would be irretrievably damaged.

Combating deliberate computer abuse is now seen as a pragmatic business decision,

made as a trade-off with other important factors.

Security so excessive that the system's convenience for customers is forfeited does not, after all, make good business sense - it is fast becoming a cliché that user friendliness correlates with abuser friendliness.

Decisions on spending to avert fraud should also be traded off against the cost involved.

Mr Rod Perry, partner responsible for information

User friendliness correlates with abuser friendliness

systems security at Coopers & Lybrand Deloitte and chairman of the European Security Forum, says: "Our view is that a security decision stems from an analysis of business risk." He says managers should assess the risk by asking how much any potential security breach would cost. If these costs are less than the costs of increasing security, the risk is worth taking.

He adds that much of the problem comes from the influ-

ence of the military in working on the issue. "By and large, business does not suffer from the same kind of paranoia as the military. It is proper for the military to put security first, and I've no quarrel with that. But you could lose efficiency, inhibit users and spend more money than sensible procedures would result in, just to thwart a relatively minor crime."

Another problem with assessing computer fraud is that some people even doubt whether the term has any true meaning, in an age where virtually all frauds must involve using a computer at some point in any case.

Mr John Fitzgerald, consultant and specialist in computer security for Ernst Young, put it forcefully: "I would go so far as to say the whole concept of computer fraud is a useless concept. For example, in the 1920s when the first person

robbed a bank using a motor car to escape, somebody might have called it a car crime. But it's very unhelpful to call any crime involving a car a car crime."

"Computers are now just as ubiquitous as cars. When somebody steals from an automated teller machine it involves a computer but I certainly wouldn't call that computer crime."

The difficulty in measuring the scale of the problem bears this point out. Mr Don Parker, computer security consultant at SRI International, spent years attempting to compile statistics on the subject, only to conclude that no valid statistics were available.

However, in spite of all these caveats, nobody denies that new technology has given fraudsters attractive new avenues. Evidence, shrouded though it is by companies' reluctance to reveal embarrassing

thefts, points overwhelmingly to heightened losses, and increased expenditure to combat them.

A Price Waterhouse survey

of an important UK company says: "What is all this talk about computer security? It all comes down to juggling with passwords in the end."

Mr David Freeman, partner in Arthur Andersen & Co,

"What we need is a disaster . . . too big to hush up"

Spending on security has also risen sharply. Price Waterhouse found that 5 years ago 26 per cent of installations spent nothing at all on security - this figure has now shrunk to 4 per cent, and companies disregarding security altogether are expected to disappear completely by 1995.

Meanwhile, the average amount spent on security on new systems has increased from 5 per cent five years ago to 9 per cent now.

However, awareness could still be greater. The IT director

of a company being audited which could potentially alter equity prices.

Before computerisation, a thief wanting to steal this priceless information would have needed to remove a library of documents.

Nobody suggests that any theft on this scale has happened yet, but some think that one would help to shake IT managers into action. One expert goes so far as to say: "What we need is a disaster, a real big one. One too big to hush up."

The response, however, is not a matter purely for management - it is an issue for management controls. Management structure should be clear and coherent.

Organisational controls

Management controls should be checked regularly.

Management controls. Responsible people steer the ship.

Physical controls. All of the above, coupled with limitless high-tech security, will be of no use if a thief can walk into an office and take the disc from the chief executive's secretary's word processor.

It only provides a new tool to commit the same crime. The scope is greater, but the same old managerial weapons will deter it.

John Authors

## SECURITY: A management as well as a technical problem

## Crime as a business risk

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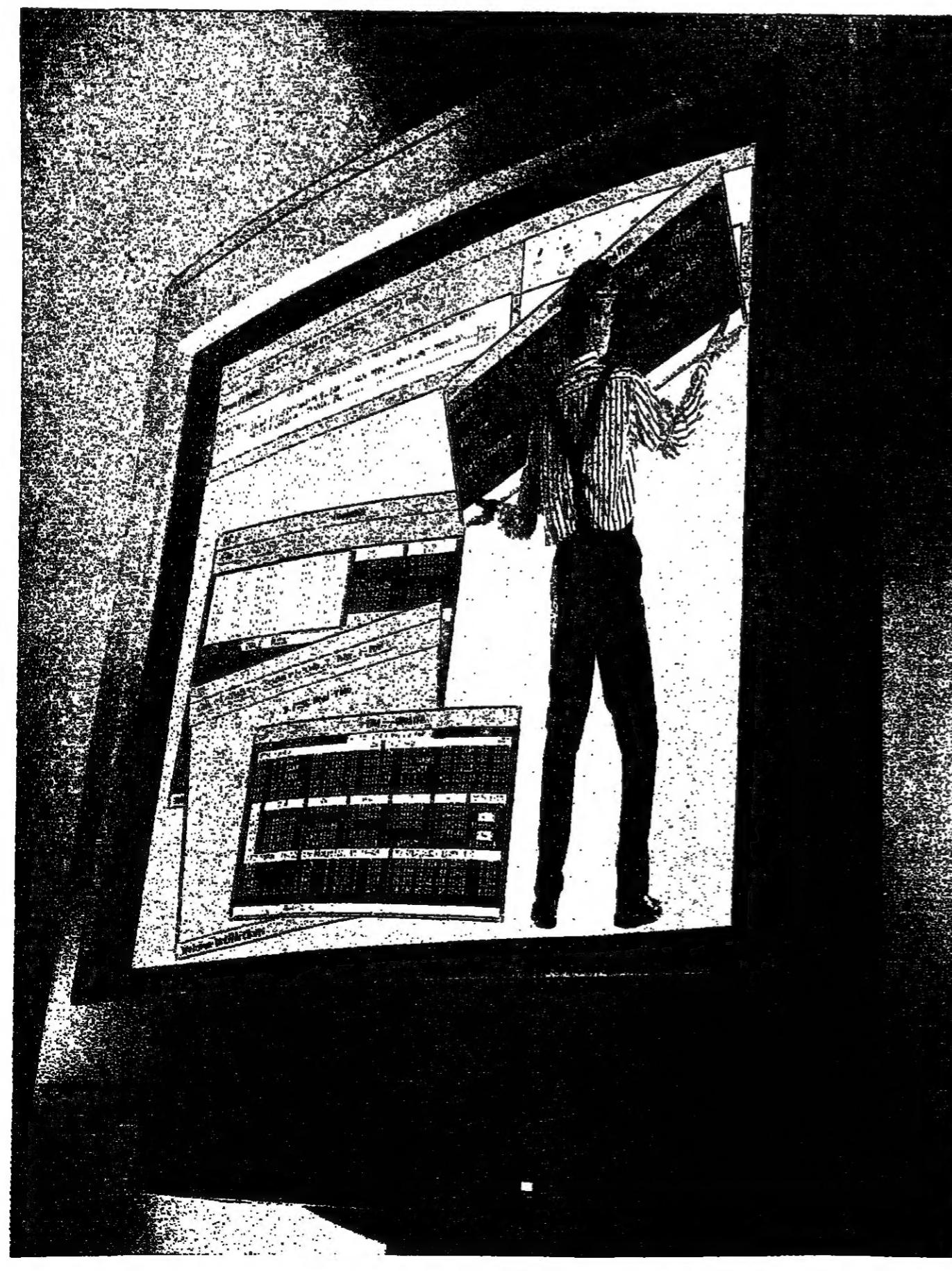
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